The Global Blue

1997

Volume I

The University of Michigan Business School

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Section 5
Amy Maasserang

Section 6
David Zinn
Welcome to Volume One of *The Global Blue*! I truly hope that in the years to come, you will find this book a treasure trove of laughter and good memories. There are many people without whom this book would never have been published. In particular, I would like to thank Ravi Mohan, a Global Blu representative from the Class of 1996, who last year published a book reviewing the memories and highlights of each of the sections and inspired our effort. From that beginning, we now have a full-fledged yearbook that I hope will grow to rival the best of them.

John Riccardi (MBA2) suggested that this book be named *The Global Blue*. This name aptly symbolizes many of the value of the business school: the Blue of the University, a Global outlook and class diversity which benefits us all. It also reminds us all that we are now very much a part of a living community as University of Michigan Business School alumni.

I would like to thank all the yearbook staff and Global Blu representatives, without whom this book would not have been possible. With hectic schedules and no road map to follow, was a real team effort from beginning to end. Also, thank must go to the Office of Alumni Relations and the generous corporations and school organizations who supported this endeavor.

Best of luck to you all, and I hope you enjoy *The Global Blue*.

Good luck and enjoy!!!

[Signature]

Stephen Lovass
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Operations Management Club
Michigan Business Women
The Monroe Street Journal
Christian Business Students Association
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On November 22, 1923, Edmund Ezra Day appeared before the Board of Regents and discussed the establishment of a School of Business Administration at the University of Michigan. Having been approved, the new school opened in Tappan Hall on September 23, 1924. There were 15 faculty members. Two years later, on June 11, 1926, the Regents of the University approved MBA degrees for the first 13 graduates, which were awarded at commencement on June 14. This graduating class consisted of nine Americans, two Chinese, and one Japanese student. The first three women accepted to the School graduated in 1928.

The origin of the Business School actually began much earlier in the 1880’s, and is linked intrinsically with the career of University Professor Henry Carter Adams, a noted economist and statistician. While the political economy, a 19th Century version of modern economics, was one of the twelve areas of study provided in the University from its inception in 1817, it never figured prominently in the curriculum. In fact, in the 1850’s the field was cut completely from the curriculum by President Tappan, owing to his consuming interest in philosophy.

Under the administration of President James Angell however, this situation changed dramatically. Angell strongly emphasized the importance of political economy, hiring a professor of economics and teaching three classes in the discipline himself. In 1880, while Angell was on leave as U.S. Minister to China, the Regents appointed Henry Carter Adams as Lecturer in Political Economy for one semester, at a salary of $800. By the end of the decade Adams added courses in public finance and industrial history and by the end of the century his department offered more than a dozen courses, including Currency and Banking, American Industrial History, and Agrarian, Socialist and Communist movements.

The undergraduate courses in economics were popular, and led to a demand for courses with a practical application to business. The need for this form of education was first referenced in the University Calendar nearly a quarter of a century before the modern Business School was established. The 1900 University Calendar cited the need for a course of study “for the purposes of specialization and with reference to the careers (students) have in view.” The stated goal of the proposed course of study was to scientifically train students in “the structure and organization of modern industry and commerce to enable the student to master quickly the technique of any business career.”

The School’s next stage of development was marked by the growth of the Bachelor of Business Administration degree candidates. In the early 1940’s, with the U.S. enmeshed in World War II, University officials recognized the need and demand for a shorter program in business administration. In 1942, a Bachelor of Business Administration degree program was established. By 1943, with the War escalating, enrollment had plummeted to 62 students in the BBA program and only 6 students in the MBA program.

With the return of World War II veterans to the campus, enrollment peaked in 1949 with 1,249 students. From 1945 to 1960 the Business School responded to postwar demands for an expanded program, by developing the first off-campus credit program, executive development programs, and several special conferences and workshops. Business School faculty utilized new technology in teaching, by supplementing classroom teaching with weekly 15-minute radio broadcasts.

Beginning in the 1960’s, emphasis reverted to the graduate program. The MBA program once again surfaced as the dominant degree. To meet the demands of increased interest in graduate business education, a Ph.D. program and an evening MBA were established. Further emphasis was placed on expanding the diversity and caliber of the student body, through scholarship and loan funding, as well as an increased international student body.

Over the years, the school has grown and prospered to become one of the leading Business Schools in the world. The School’s 30,000 alumni are well placed as leaders of industry and the community across the globe. More than 500 MBA and almost 300 BBA degrees are granted each year. The curriculum has changed much since the years of Adams and Day; and the School continues to delve into new areas of research and methods of instruction. However, one element of the School’s character has remained constant: the steadfast dedication to ‘excellence in education’.
Business School

B. Joseph White, Dean
Edward A. Snyder, Sr. Associate Dean
George J. Siedel III, Associate Dean
Janet A. Weiss, Associate Dean
Judith A. Goodman, Assistant Dean

MICROSOFT ONLINE, ACT II / SMITH BARNEY'S WHIZ KID

THE BEST 3 SCHOOLS

All New Rankings
Wharton → Michigan → Northwestern
Harvard → Virginia → Columbia

OCTOBER 21, 1996
PUBLICATION OF THE McGRAW-HILL COMPANY

Deans of the University of Michigan Business School

Edmund Ezra Day 1924 - 1926
Clare E. Griffin 1926 - 1944
Russell A. Stevenson 1944 - 1960
Floyd A. Bond 1960 - 1978
## Favorite Hunting Grounds

Where companies say they find the best graduates with specific skills

<table>
<thead>
<tr>
<th>General Management</th>
<th>Marketing</th>
<th>Finance</th>
<th>Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>5. Indiana</td>
<td>5. Indiana</td>
<td>5. Indiana</td>
<td>5. Cornell</td>
</tr>
</tbody>
</table>

### A Report Card for the Top 25

Getting into the schools on this list is harder than it has ever been. With applications at the top 25 schools rising by 20% since 1984, schools are admitting smaller percentages of candidates. Some are more selective than Stanford, which accepted just 1% of its 11,194 applicants this year.

The good news, though, is that once you get in, you can expect big returns. Average pay starts at $50,000, up 20% in two years. And the median starting pay for an MBA at a top-25 school is now a stunning $30,000, up 15% in two years.

The better grades are more meaningful when schools base on quantitative and numeric scores. The top 25% in each category are given an A+. The next 50% get a B+. The next 25% get a C+, and the bottom 25% take a D. See page 125 for further details on the ranking process.

### School Rankings

<table>
<thead>
<tr>
<th>Rank</th>
<th>School</th>
<th>Pay Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Pennsylvania (Wharton)</td>
<td>$50,000</td>
</tr>
<tr>
<td>2.</td>
<td>Michigan</td>
<td>$45,000</td>
</tr>
<tr>
<td>3.</td>
<td>Stanford</td>
<td>$40,000</td>
</tr>
<tr>
<td>4.</td>
<td>Chicago</td>
<td>$35,000</td>
</tr>
<tr>
<td>5.</td>
<td>MIT</td>
<td>$30,000</td>
</tr>
<tr>
<td>6.</td>
<td>Harvard</td>
<td>$25,000</td>
</tr>
<tr>
<td>7.</td>
<td>Michigan</td>
<td>$20,000</td>
</tr>
<tr>
<td>8.</td>
<td>Wharton</td>
<td>$15,000</td>
</tr>
<tr>
<td>9.</td>
<td>Northwestern</td>
<td>$10,000</td>
</tr>
</tbody>
</table>

Source: Business Week; October 21, 1996
School of Business Administration

GO BLUE!

Dean plans near $100 million computer center as Wharton holds off lead on Corporate America's top terminal ground: MBA applicants up 45% since 1994

Four-place jump propelled by companies that two years ago singled out 16 areas of greatest improvement; high marks for innovation in curriculum

Recruiters say school beat all others in survey of top placement; legendary dean putting more focus on management training

Grades give new dean a surprising thumbs-up for his dramatic changes in MBA program; biggest rise in satisfaction due to new technology initiative

Case-study school gets the best overall satisfaction marks from grads, including worst teaching faculty. MBAs praise cooperative culture

Two-place jump reflects vast improvements under Dean Meier Feldberg over past seven years, ground soon to break on a new building

Sanction of MBAs steps past; due to unhappiness with core courses; grades say they feel most likely to compromise in teaching for research

Recruiters say grades are best in analytical skills, but one in five say school's placement office is among the worst

One of only five schools where MBAs earn six-figure pay, its grads had highest jump in median salaries and bonuses, up 24% in two years

Grads praise intimate and responsive culture, say peers were least likely to give teaching short shrift and were most accessible outside classes

Core profs earn among worst grades from MBAs for teaching; but 95% of Class of 1996, placed job offers at graduation

Companies and grad's give highest marks to placement offices; MBAs avoid school top grades for nurturing leadership skills

New building helps in putting new life into MBA program. MBA satisfaction has taken a big boost, up one place from two years ago

MBAs average loan of $41,700, up 46%, 125% year-to-year jump among private schools, gets strong scores for global business

Big eight-piece plunge in graduate school scores, makes school lose ground, earns dubious distinction of having worst scores for students

New dean's aggressive takeover of school puts it back into the Top 20; grants him highest marks for being responsive to their concerns

Grads most satisfied with any school with high-tech component of program; they also rate profs highest for being at leading edge of teaching in area

Loss of dean doesn't hurt this elite program as administration's responsive goes to MBAs; tells, recruiters like operations grads

New dean trying to upgrade Info-tech courses by adding new profs, faculty earn high scores for effective teaching and accessibility

With average loans of $22,300, grad's earn degree with lowest level of debt; school among the most aided by company recruiters

Grads award kudos for integration of coursework; school boasts highest percentage of non U.S. students

New dean from Clinton Administration has yet to make a real impact; placement office still receives among worst grades from MBAs

Degree allows grad's to boost their pre-MBA pay by 75%, second highest after Carnegie Mellon, school's dean's about to leave job

Median Pay

Pre-MBA

Post-MBA

45,000

80,000

40%

3.1

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of the

UNIVERSITY OF MICHIGAN
BUSINESS SCHOOL

MBA PROGRAM
#2 RANKING

MONDAY, OCTOBER 14
4:00 p.m.
in the
PORTICO

REFRESHMENTS

UNIVERSITY OF MICHIGAN
BUSINESS SCHOOL

MBA Program
The Year in Review

Though 1996 was the year we bathed in the glow of the BusinessWeek #2 ranking, believe it or not, there is a life outside of Ann Arbor...

- 1996 marked the first year the total sales dollars spent on personal computers surpassed those spent on television sets
- In 1996, the total amount of e-mail exceeded that of surface mail
- The average 1996 personal computer has more computing power than the 1988 Cray super computer

January  The longest ever government shutdown ends after 21 days on January 5th

February  The telecommunication bill is signed into law

Cuban jet downs two U.S civilian planes

March  Whitewater trial opens in Little Rock, Arkansas

Yitzhak Rabin’s assassin, Yagal Amir, was sentenced to life imprisonment

16 children and a teacher are killed in a school gymnasium in Dunblane, Scotland

Braveheart won Oscars for best picture and best director

Comedian George Burns dies at the age of 100

April  Commerce secretary, Ron Brown and 35 other government officials and business leaders die in a plane crash near Dubrovnik, Croatia

The “Unabomber” is caught with the arrest of Ted Kaczynski, a former University of Michigan doctoral student

England begins slaughtering over 100,000 cows to stem the Mad Cow disease panic in Europe

Palestinians vote to drop vow to “destroy” Israel

The auction of Jacqueline Onassis Kennedy’s estate brings in over $35 million

7 year old pilot, Jessica Dubroff, crashes and dies in Wyoming during her attempt to become the youngest pilot ever to fly across the United States

May  A Valujet DC9 taking off from Miami crashes into the everglades killing 110 people

Admiral Jeremy Boorda, Chief of Naval Operations, the highest ranking admiral in the navy, commits suicide after doubts were raised about whether he had been in combat in Vietnam

South Africa adopts its first permanent post-apartheid constitution

Benjamin Netanyahu defeats Shimon Peres by less than 1% to win the election for Israeli Prime Minister
1996 - 1997

1996

Bomb in Saudi Arabia kills 19 U.S. servicemen

Rash of church burnings prompts an FBI investigation

The Colorado Avalanche sweep the Stanley Cup from the Florida Panthers

The Chicago Bulls, led by Michael Jordan, win their fourth NBA championship in six years over the Seattle Supersonics

1997

TWA flight 800 crashes outbound from New York to Paris killing all 230 passengers

Centennial Olympic Park bombing mars the Atlanta Summer Olympic Games

Michael Johnson becomes the first man in Olympic history to win both the 200m and 400m race in the 1996 Summer Olympics in Atlanta, Georgia

Boris Yeltsin is reelected president of Russia after a runoff election against Communist Party candidate Gennadi Zyuganov

The film Independence Day sets the all-time opening weekend record grossing over $112 million

August

Prince Charles and Princess Diana are officially and royally divorced

Tiger Woods wins his third consecutive Amateur golf title and announces his intention to turn pro

Ex-president of South Korea, Chun Doo Hwan, is sentenced to death for his part in a coup that brought him to power and the subsequent massacre of demonstrators

A meteorite originally from Mars is found with what appears to be evidence of life

September

Shannon Lucid ends her 188 day stay in space, setting the American record for longevity in space

John F. Kennedy, Jr. is married to Carolyn Bessette

October

Security guard, Richard Jewell is cleared of the Centennial Olympic Park bombing charges

Wang Dan, a prominent Chinese dissident and leader of the 1989 Tiananmen Square protests is convicted of “plotting to subvert the government” and sentenced to 11 years in prison

Yankees defeat the Atlanta Braves 4 games to 2 claiming their 23rd World Series championship

November

Bill Clinton is reelected to his second term as President by defeating Senate Majority leader Robert Dole

December

Carl Sagan, reknowned astronomer and author, dies of cancer at the age of 62
MBA 2 Sections
Gretchen Alarcon
Michael Aleles
Johannes Ambacher
Richard Bateman
Howard Bell
Todd Blankfort
Katharine Boudeman
Brendan Buescher
Dennis Burke
Gordon Cervenka
Laura Cinat
Desiderio Co
David Curtis
Steve DuBuc
Paul Erhardt
Thomas Fogarty
Lynnette Forde
Schele Gislon
Brett Gottlieb
Anthony Grate
Ricardo Grobman
Shailek Gupta
Stephen Guy
David Hochrein
Ming-Jye Hsu
Junichi Igarashi
Perry Irish
Derek Izuel
Gregory Johns
Hal Kaufman
Rosalind King
Takeshi Kondo
Danai Kramgumut
Michael Lambert
Erica Lechtenberg
Jeffrey Lee
John Lipinski
Greg Lipper
Yi Luu
John Marshall
Bradley Miller
Michael Morris
Jorge Negron
Sotomayor
Lisa Nettis
Soon-Wei Ng
Justin Oesterle
Alain Olivier
Mok Jiang Pang
Tamara Pollack
Vaishno Rajesh
Dharam Ramachandra
William Reller
Rose Rodd Rodriguez
Becca Rubin
Michael Rugg
Carlos Salgado
Daniel Samson
Manuel Santana
Johnny Scott
Ena Shaw
Chong-Ho Shin
Marcus Shull
Elisabeth Stiefel
John Sullivan
Seng-Huat Teo
James Townsend
Claudine Vainrub
Kelly Vendetti
John Watson
David Wireman
SECTIONS OFFICERS
Global Blue Representatives
Global Citizenship
SGA Representatives
Social Chairs
IM Sports Representative
Historian

Perry Irish
Derek Izuel
Greg Lipper
Erica Lechtenberg
Brett Gottlieb
Marc Shull
Becca Rubin
David Curtis
Rich Bateman
Jorge Nagron
Gretchen Alarcon
Benton Harbor… or maybe all our witty comments between John L and Claudine we had lots of material!

Mike Aleles
Saturdays at Michigan stadium… the MSJ… the two days when the weather was nice… and my friends

Johannes Ambacher
My favorite b-school memory is the 1996 b-school follies event. I look forward to seeing many more

Katherine Boudeman
Shoot for the moon. Even if you miss it you will land among the stars

Desi Co
End of my first-ever Michigan winter

David Curtis
Parties at 1423, Spring time in Kiev, Carpooling with 407 N. Ashley, beloved Section 1

Steve Dubuc
Mike M’s quote “mercantilism? I’m not sure but it reminds me of the Ocean” will always warm my heart.

Paul Erhardt
Red Hot lunches, Lawlor breakfast’s, Being the Joe White look-a-like!

Schele Gislason
Follies ’96 and ’97 - especially Beauty School Dropout and Material Girl dancers; NYPD Blue nights.

Richard Grobman
MBA: Ann Arbor in fall, Carlos’ fireplace, Brap, London, Cafecito & Puchito con samson, Gorducha, LCDTM

Hal Kaufman
Ukraine to Amsterdam to Detroit-Metro to limo with Julie to…

Rosalind King
Great section 1 times like the trip to Benton Harbor, girls nights, and making it through Finance
Memories

Perry Irish
Classmates and Teachers who provided constant intellectual challenge.
Section 1, MAP, & Follies
Receiving the news about our #2 ranking while sampling exquisite wines
with my esteemed colleagues! Section 1

Erica Lechtenberg
The pickup & NYPD Blue, Mocha
Chip and California, Harley’s Angels
& Follies, are you “sick”??

John Lipinski
My favorite memory was watching the
Michigan Hockey team win the NCAA championship during MAP

My wife got pregnant the same week our school was ranked #2 by Business Week; Go Blue! Baby!
Making a few life-long friends and the opportunity to work with Prof Dussauge - in Paris!
Cold calls!

Getting to know people in the B-school
Orientation; Football Games; Zero Degree Weather; Anna’s Turkey Dinner; Michigan ranked #2; Graduation Day
Well, then my hand wasn’t up.

Going our every night of MAP, backstage at Follies, Benton Harbor (twice), hanging our with Section 1
MBA = everlasting friends, eating junk food in Carlo’s house, cafezinh and cigarrino com Grobman, LCDTM Gang

Ena Shaw
Drinking champagne with my section-mates at the end of our last core class.
Finding out that I was not on academic probation after receiving my first semester grades.
Rollerblading with Becca; Follies; singing at Mitch’s; Karma Kapps in the Lab; Benton Harbor; Hippie Hash!!! leader

Claudine Vainrub
Kelly Vendetti

Vladimir

Michael
SECTIONS OFFICERS

Global Blue Representatives
Stephen Lovass
Marq Williams
Ron Rivers
Terra Geiger
Ming Ligh
Rohan Oza (1)
Charles Azu (2)
Kimberly Meyer
Deniz Razon

Global Citizenship

SGA Representatives

Social Chairs
Chad Albrecht
The party on the night we were ranked the#2 business school. Worst memory: the day after.
Mice, bats, squirrels; Worst margherita; search for Dewey; being bored; the sponge; "Looks Thin!!"

Michael Brandstaedter
Karen Chin Shan Chan
Learn how to play golf and ski are the greatest rewards (out of academic) got in these two years
Best memories; meeting my wife Paula, traveling with my best friends to Berkeley, Portugal, Vail, CT, NY and Boston

Cesar Costa
The joy of MAP

Mike Emery
Yasushi Furuya
I enjoyed life in Ann Arbor, surrounded with snow, green & trees, computers and the best people

Samuel Gorman
Traveling throughout Europe during the study abroad program and an excellent summer as an intern out East.
Tailgates-$1.25, Pub Crawl, Baking, Fleetwood's, Camping? Charlie’s Angels Fidget

Tricia Humboldt
Daniel Israel
Participating in the first annual UMBS Passover Seder with Dean White and over 50 students
I guess the fun is over!! Goodbye and Goodluck

James Lee
Ming Li
The Follies!
Memories

Felipe Izquierdo

Wachirachai
Koonamwattana

Stephen Lovass

Establishing Long-Lasting Friendships, Michigan's soft winter season, "Root", OCD Counseling
My name is Wachirachai
my Finance teammates call me WACC, & you can call me "Joe"
The BC rain game; Thursday nights with the boys; Backroom Pizza;
Running in the Arb.

hen Lovass
iel Marcus
erly Meyer
n Mileski
inai
Paraschac
r Bohley

The BC rain game; Thursday nights with the boys; Backroom Pizza; Running in the Arb.
My favorite memories: meeting new friends, learning finance, Grizzly Peak, and Ann Arbor
The 1995 Holiday Dance??? The KM Club, the ND-BC Dynamic Duo
Section 2 sarcasm, The KM Club, Arb Runs
Enjoying the sights and sounds of London during IMAP.
"Starting, and ending, my stand-up comedy career at the request of my OM professor"
The Root, Czesc Polska, Ishikawa Pete & The Mapettes, Luh-Ville, Thankyouverymuch

Denis Razon

Dean White having shots at Scorekeeper's,
Halloween 95, Follies and many Section 2
socials.

Kelly Shannon

The surprise b-day party
that my new friends gave
me in the beginning of the
first year -
(KS)2AMPSWH
Ann Arbor
Exams and interviews!
Not!! I enjoyed Mapping at NBC, studying abroad and the Follies.
I'll miss you all.

Bryant Tolles
Marquis Williams
SECTION OFFICERS

Global Blue Representatives

Scott Goldberg
Amy Schindler
Sabrina Chin
Anthony Storm

Jeffrey Williams (1)
Lew Echlin (2)

Brad Benz, Hugh Jones
Liz Canis

Mark Albert,
Joe Lammers, Lou Doblin

Global Citizenship

SGA Representatives

Social Chairs

IM Sports Representative
Brad Benz
Convincing the neighbors that party will not be the norm!
B3 camaraderie

Liz Canis
FOLLIES, UMBSA parties, Dana, Deloitte functions,
Mitch’s, New York this summer, Diamondback,
friendships that will last a lifetime...

Pedro Chaves
It was awesome making friends from the four corners of
the world. I hope we will be able to keep these friend-
ships.

Sabrina Chin
The Poland Extravaganza; MBA 2 Wannabe days; The
Broken Radar; Being Stealth; Follies; ....and I Passed
Out!

Jing Dong
Learning new vocabulary like “big honkin’ cash cow”,
“long winded gunner”, “stop pulling my leg...”

Lew Echlin
Follies. Before Follies I thought the MBA would
be a dry experience, what I discovered was unbel-
lievable humor and talent.

Scott Goldberg
Producing a CD with John Haesmeyer and having
fireside cocktails at the House of Seven

Jo Hershkowitz
Discussing our ‘marketing project’ over Zuppe
Boules at Dominick’s

Javier Iglesias
Friends, Friends, and Friends. Also snow over law
quad and whirlyball

Hugh Jones
Despite the damp clothing, Chrissy’s coke explo-
sion in class gave me a chance to introduce myself.
Memories

David Kujawa
Section 3, MAP, WDI, classes?, group projects, interviewing, Mitch’s, Rick’s Full Moon, and good friends

Jon Lawniczak
Learning the true meaning of sunk cost and high leverage

John Levisay
Tracy. Living with Dave F. and Jon L. Forming two Bands in two years. Professors Lovejoy, Seyhun, and Mitchell

an Ng
Celebrating our #2 ranking at Rick’s. Chicago during the summer of 1996. Bar hopping in Minneapolis.

Lo Catta Preta
My favorite memory is in the beginning wishing to finish and now finishing wishing to begin

Robert Rosenblum
Celebrating the end of MAP at Dominick’s over Sangria and realizing the greatness of my new friends.

Sit Teparak
Meeting great people, eliminating the commute to work, Thursday nights and painting the MedStat wall.

Uhiro Tsurumoto
1. It’s so cold outside! 2. We have friends all over the world

A lot of readings... Cold calls... Group meetings on Sunday evenings

Bruce Williamson
MAP; Mad Town; Jell-O Shots; #2 Ranking; Great friends for life; ASC; Summer in Minneapolis; Follies

Kamilah Yasin
Looking forward to Professor Skinner’s humorous Accounting class and the #2 ranking, of course

Christine Yoo
The Pub Crawl, Fleetwood at 4am, and anything but cold calling in Corporate Strategy
SECTION OFFICERS
Global Blue Representatives  Christine Campbell
Mike Jones
Debbie Garfien
Terry O’Rourke
Matt Wegner (1)
Teresa Head (2)
Social Chairs
Chip Whittaker, Orson Ong
Kari Rhodes, Mike Diener
Marcy Kutell
IM Sports Representative
Andrea Colling, Sara But...
Rob Adams
Chatting with my MAP team and living with Christy

Christy Campbell
Dancing with Ravi and living with Rob

Debbie Garfien
Meeting Mike Morris 3 minutes after walking in the
doors the first day of QSW!

Jeffrey Gewurz
Professor Kaul’s colorful description of hitting the
road in what is the best country in the world; the USA

Teresa Head
Girls night out, watching movies and eating fries,
UMBSA parties.

Mike Jones
Bringing home the hardware from the Tuck hockey
tournament

Hisao Kamata
I got my second daughter on January 26, 1997

Marcy Kutell
My favorite memories are: taking core classes with
section 4 and meeting a variety of people

Peter Landgraff
Fall Football games
Memories

Besides the tailgate party and football games, I'll miss the all night sessions working on OB and CS papers.

Participating in the GLP (Executive Program) as one of the MBA fellows.

Diversity of student body enabled me to meet really interesting people to be my friends. :-)

Spending so many hours with some of the smartest, funniest, and most incredible people I've ever met.

Meeting John and all my great friends; Business Week rankings; Follies; passing Finance.

So many nice people in the school, positive surprise in the school ranking, excitement in Yost.
SECTION OFFICERS
Global Blue Representatives: Marla Horton
Scott Hunter
Greg Arnsen
Chris Neal
Brian Tanis, Ken Monson
Gadge Singh Sandhu
Maurice Herrera
Trina Callie, Mike Mayer
Kirk Schell
Greg Arnsn
Seeing Joe White struggle with his hangover the morning after during the entrepreneur forum
Meeting people from all over the world and making life-time friends
Trina Callie
My favorite memory isn’t one single event but the people I’ve met here and the humorous class comments
Javier Chavarria
My takeaways: lots of international friends, and MBA from the #2 school and a good job

Brad Coates
Jeffrey Ershler
Dinners with Rinaldo, David and Garrett
Late night Beavis & Butthead, beer & guitar w/ John and savoring all those b-team hockey losses
Dave Friedman
Relaxing at a little shindig at Garrett Schwab’s place after the first-year Corp Strat exam.
John Hacsemeyer
The lounge, the lounge and the lounge
Maurice Herrera
Keisuke Ito  Many very patient friends from all around the world who endure my faltering English

Leslie Kurzik  Being delayed overnight in Amsterdam with fellow Davidson fellows

Mike Mayer  Going to lunch with my friend from Section 6 and trading interview war stories and gossip

Monica Phillips  Thursday Night dinner parties!

Anna Prokosch  Meeting my girlfriends, ‘Tacky’ Prom, Follies, Cincy, FB/Tailgates, Gourmet Club, Tokyo, IM b-ball, My Carpool partner :-) 

Gela Sanchez  The painting presented to Professor LaFontaine in Economics class 

andace TenBrink  Meeting the Trix Bunny and the Pillsbury Doughboy 

Tara Timmis  Labor

Hiromi Tsurumoto  Travel, travel, travel every break! It’s a wonderful life!

Andy Wong  Hang’n with Brian, Ty, Sam, & Larry. Planning 1st W. Coast Forum, Proposing to Eileen in Arb after being admitted to Michigan, Getting our 1st dog, Bobbi.
SECTION OFFICERS

Global Blue Representatives
Matt Brookshier
Per K. Hong
Michael Greenberg
Mari Rodriguez
Bjorn Haines (1)
Toshiaki Ise (2)
Augie Deluca
Heather Kesler
Jennifer Brown

Global Citizenship

SGA Representatives

Social Chairs

IM Sports Representative
Angela Anello  
New friends, Boeing/Seattle, Pub Crawl, Chicago Summer, Spring Fling, 30, Dominick's, Section 6, Pharmasim

Kevin Bacon  
Playing “Six degrees of Matt, Per, Augie, Dave and Mike”

Matt Brookshier  
Watching Toshi and Tomomi shotgun beers

Richard Chow  
Never can I forget the times I went back to school for a 1am meeting on 614 with wind chills - 30F

Mike Greenberg  
“Checking out the neighborhood”; Acculturating Toshi & Tomomi; Finance with Beavis and the Think Tank

Ed Guzzo  
Group meetings - could never get enough!

Jen Harmon  
Leading the winning team in the first annual MBA pub crawl and the victory celebration that followed.

Per K. Hong  
Word of the Day; ABBA; Amsterdam on KLM’s dime; Coaching soccer; “Is this Russia?!? This isn’t Russia.”
Edward Kralian
Heidi Lamberts
Tomomi Nagata

Watching Kristof getting kicked out of Taco Bell
The Mexican Hat
A lot of classes, a lot of readings, and a lot of beer! I learned how to properly shotgun a beer!

Brett G.
Da Girls: (KS)2AMPSWH, AMPSWH, FL’96, MoBay’97, BBSA, MDC, My roomie, My psuedo roomie

MAP in Newton, MS: Byron & Tommy Jack; “Paint It”; John’s rodent visitor; fine dining at the Bo-Ro
Hangin’ with (KS)2AMPSWH, BBSA, Randy’s Dandy’s my partner in crime, my 1st year roomie, my
defacto roomie

“Winning the Intramural Walleyball Championship with Section 6 teammates and meeting Julian Bond
at his presentation in Hale

Dee Nezich
Sara Parnell
Sage Schleidner
Snead

Ray Thompson
Carol Albaugh
Mike Beckman
Robert Bishop
Denise Bittinger
Christopher Boncimino
Alex Claypool
Douglas DeVine
Thomas Dodson
Kimberly Doyle
Gary Drake
Jeffrey Dupuie
Chris Emde
Scott Emering
Bjay Furse
Dattatrey Gawaskar
Sudhamsa Gogineni
Pramod Iyengar
Anup Jainien
Sam Leung
Anastasia Minor
Mary Sagripanti
Chris Saleski
David Sarafa
Kathleen Schwenk
Jody Turin
Michael White
Carolyn Wierach
Michael Zhu

Mike Beckman
Switching to full-time and finally experiencing real college life! The PW interview, Section 7
Christopher Boncimino
Tearing up the town at the Chicago PW interview. Entering the day program and forming Section 7
Gary Drake
Meeting so many interesting people with such diverse backgrounds
Scott Emering
Transferring into the full-time program, meeting new people, and building new friendships

SECTION OFFICERS
Section Reporter
Global Citizenship
Social Chairs
IM Sports Representative
Treasurer
Prime Minister of Information
Scott Emering
Carolyn Weyrich
Chris Boncimino
Mike Beckman
Pramod Iyengar
Mary Sagripanti
MBA 1 Sections
MBA 1

SECTION OFFICERS
Global Blue Representatives
   Renee Robinson
   Michael Ferrante
Global Citizenship
   Michael Wachtel
   Matt Jauchius
SGA Representatives
   Elaine Dodson
   Alexandra Lopez
Social Chairs
   John Larkey
IM Sports Representative
   Brian McKinley
Historian
   Sally Katovsich
Treasurer
   Miguel Alvarez
SECTION OFFICERS
Global Blue Representatives
Global Citizenship
SGA Representatives
Social Chairs
IM Sports Representative
Historian

Tom Glomski
Brad Shorer
Sabrina Martinez
Marc Palmer
Janeene Fears
Dina Denham
Chris Stadler
Travis Vaughn
Michael Belforte
G. J.
MBA 1

SECTION OFFICERS
Global Blue Representatives  Laura Brickmeier
                             Raman Singh
Global Citizenship         Martha Lunbeck
SGA Representatives       Glenn Balian
Social Chairs              Fletcher Jones
IM Sports Representative   Sean Kinney
                           Steve Hain
Historian                  Eric Williams
Treasurer                  Hirofumi Matsubayashi
                           Tracey Walker
Joseph Bagby  
Vijay Banta  
Oliver Baumhocker  
Robert Bixler  
Neal Bram  
Shannon Bryan  
Jim Bunn  
Daniel Calonge  
Kirsten Carter  
William Champine  
Horacio Correge  
Catherine Crane  
Paul Dalessandro  
Andrea Damusis  
Hakki Erkin  
Hsien Fan  
Lynda Ferrari  
Todd Garland  
Mark Giles  
J. Guilherme Gomes  
Patrick Griffin  
Duane Hart  
Sada Hayakawa  
Aimie Hendricks  
Juan Hernandez  
W. Curt Hoffman  
Charles Hornbrook  
Andy Hove  
William Johnson  
Stephanie L. Jones  
Christoper Keller  
Lowell Kim  
Diana Kraft  
Michael Kreder  
Jose Leffer  
Judah Levine  
Emily Xiang Long  
Karen Lopez  
Stephen Lundin  
Mason Nathaniel  
Martha Mastrman  
Pete Mavoides  
Dan Miller  
Kitty Neumark  
Ryan Nordberg  
Christopher Perrigo  
Steven Pessagno  
Stephen Quane  
Kimberly Rector  
Don Ritucci  
Edward Runkel  
Gary Schanman  
Raji Sen  
Amy Sheren  
Jeonghun Shin  
Devendra Singh  
Michael Smith  
Parichat Songsurawate  
Ginoh Song  
Cheryl Stevens  
Gregor Strazar  
Shogo Suzuki  
Joham Tavera  
Ray Tenenbaum  
Phillandas Thompson  
Brian Tubbs  
Emilio Vinas-Torno  
Steven Weinstein  
Jennifer Winn  
Michele Wise  
Brian Wu  
Dan Zarewych
MBA 1

SECTION OFFICERS
Global Blue Representatives
Global Citizenship
SGA Representatives
Social Chairs
IM Sports Representative
Amy Sheren
Christopher Perrigo
Judah Levine
Gary Shanman
Stephanie Jones
Michele Wise
Jennifer Winn
Duane Hart
Rob Bixler
Grace C.
Tricia Ahkin
Guillaume Allary
Neil Arreola
Mahadevan Ayalur
Kathleen Babel
Dan Barlev
Craig Bergman
Juanjo Bermudez
Flavia Black
Ines Bonicelli
Barton Brown
Kofi Bruce
Shawn Canter
Anthony Case
Riccardo Cesarei
Phatpuree Chinkulkitnivat
Claudio Conti
Kurt Cumming
Emilio Depedro
Stephanie Dorah
Jeffrey Drake
Marion Dreher
Darrell Dunham
Sheila Farrar

Jeffrey Foland
James Fox
William Garity-Medina
Glenn Gibson
Daniel Gomes
Dwane Gossai
Devin Greiner
Frederick Grimes
Deborah Hanson
Andrew Hendry
Juan Herrera
Sung Hong
Marc Kaplan
Henry Kennebrew
Robin Klotz
John Krakowiak
Claudia Limardo
Houjen Liu
Diane Lomonaco
John Losciuto
Timothy Martin
Amy McAuliffe
Stephen Meredith

Eamon Moran
David Newton
Dmitry Noraev
Sherleen Ong
Chialin Ou
Richard Palmgren
Geoffrey Phillips-Rodriguez
Anthony Psacharopoulos
Gene Rigoni
Don Rim
Tige Savage
Susanna Schroeder
Dan Skeeters
Gregory Smith
Weeyong Sohn
Bral Spight
Stephanie Stanberry
Joel Sudleson
Hiroyuki Takahashi
Kazujo Takayama
H Erkut Uludag
David Walters
Chwee Yap
MBA 1

SECTION OFFICERS
Global Blue Representatives
Schroeder
Global Citizenship
SGA Representatives
Social Chairs

Kurt Cumming
Sue
Diane LoMonaco
Flavia Black
Tige Savage
Deborah Hanson
JuanJo Bermudez
Bart Brown
Aimee Arlington
Randall Arndt
Kim Ballou
Roberto Barahona
Mark Benson
Mikko Bergman
Charlene Bultynck
Craig Carrigan
Ruby Chang
Steven Cox
Irene Delano
Michael Dolan
Mark Douglas
Brett Fliegler
Clotilde Fournier
Greg Geissenberger
Leopoldo Gomez-Zoebisch
Dennis Graham
Jill Gunderson
Stephen Harriott
John Hayase
Thomas Held
Thomas Horn
J David Hudson
Patrick Johansson
Maxine Johnson
Kishore Kagalvan
Simon Kahn
Sarah Kelly
Brian Klute
Antonio La-Camera
Sarah Lindsey
Andrew Livadariu
Rurong Li
Robert Mandra
William Martin
Amy Masserang
Ron Meisler
Patrick Mesa
Roger Muller
Ryan Naftulin
Hyun-Mee Oh
Brian Osborn
Meral Otelci
John Park
Anthony Polston
Scott Reed
Anthony Riggio
Miguel Rodrigues
Benzione Ronen
Lisa Rubens
Hisayoshi Sakakibara
Gregory Salisbury
Anthony Sebro
Hi-Do Shin
Gian Sichel
Harley Sitner
Sun-For Siu
James Steele
Surayut Thavikulwat
Arnaud Thierry
Michael Valenzuela
J Scott Walsh
Katherine Wilson
Toshihiko Yarita
Shuo-Hung Yeh
Grace Yuhiico
David Zinn
SECTION OFFICERS

Global Blue Representatives
Amy Masserang
David Zinn
Sarah Lindsey
Aimee Arlington
Kishore Kagolann
Randy Arndt
Scott Reid
Harley Sitner
Brett Fleigler
John Havase

Global Citizenship

SGA Representatives

Social Chairs

Anti-Social Chair

IM Sports Representative
B-School Events
Debbie, Christy, Kari, David, John, Teresa, John, Marcy, Scott, Joel and Andrea.

Section 5 shows off their teamwork on the electric fence.

Section 2 rallies up for the closing ceremony. 

...and when I was two? MBA 1's go through the lifeline exercise.
Orientation

Thank God no more pickles!

Can we rest now? Leslie, Liz, Astrid, Trina, Joanna and Heidi between exercises.

5 sings their version of the Fight Song.

The first meeting: MBA1's greet in Hale.
Jean hammers away for Habitat for Humanity.

Winners of the food drive!

Juan and Dave

Habitat for Humanity Run for Housing
Global Citizenship

Run for Housing: Sweatin' for a cause.

MBA’s scrubbin’ away during orientation.
Halloween

Oh baby! It's Matt, Brian, Mike and John of KISS!

Who's dumber? Brad or Dave?

Hugh and Chrissy go in style!

Tracy, Leslie, Becky, Joanna, Debbie, Teresa, Liz and Kari woop it up.
Marcia! Marcia! Marcia! Lynda, Kim and Catherine as the Brady girls.

Wanna see our dusters? Karen, Kim and Jen: ready for hire.

Anthony and Sabrina: wholesome as American Pie.

Alejandro and Claudia ready for a
Stephen, Mike and Todd are utterly happy to be here.

Wayne's World meets the Brady Bunch.
Andy, Steve, Don and Joe

Stephanie, Eric and Amy 'shake' things up at the party.

Rose, Bill, Erica, Mike and Tricia flex like the bad asses they wish they were.

Mike: lost in space!

John and Tracy make a switch, leaving all the
Teresa, Heather, Kimberly, Anna, Becca, Karen, Jen and Trish are all smiles for the camera.

Section 7 mates Mike and Scott looking dapper.

What a guy: Matt poses with his girls Jennifer, Claudia, Deb and Laura.

The section 5 crew: Jeff, Maurice, Trina, Albert, Nick and Jerry
Smoking? Patrik looks to be enjoying his cigar, scotch, and of course, Allison.

Leslie and Becky: say cheese!

Marla, Kirsten, Darrin and date, and Janeene are dressed to kill.

John and Kimberly: can you say prom king and queen?

Matt, John, Mike, Dan, Tom, Jeff, Mike. Mike and Todd
Kim, Astrid, Haddas, Tara and Deniz enjoying their free cups.

Mike and Amy showing their true affection.

Where's the jackets? Matt, Mike and Brian loosen up.

The section 4 men: Scott, Scott, John, Chuck and Glenn
Demille, Marla, Stephanie and Ena: that's Stephanie with an L.

Helen, Ed, Amit and Jane enjoy the evening.

Another pre-party gathering included Bill, Jennifer, Brett, Sarah, David, Sarah and Greg.

What is Peter really thinking about? Peter, Kathy, Maria and Felipe
Must be the hairy chest that attracts 'em: Lisa, Dave and Brooke

The Prom Court: Leslie, Tracy, Teresa, Deb and Kari

MBA1 Men at their tackiest: Mike, Kelly, Matt, John, Travis & frier
'Tacky' Prom

MBA men looking tacky!

Tom, Mike, Todd and Pirate Jeff

Rob, Elizabeth, Marc, Alyssa and Laura

Mom, look how pretty we are; Christy, Becky, Leslie, Liz, Rob and Joanna pose for their prom photo
John, Amy and Brian

UMBSA tailgate sponsored by Price Waterhouse.

September tailgate brings lots of food.
Tailgate Parties

Rohit, Jeff, and Fletcher at the Michigan State tailgate. Brr!

Go Blue!

The grubfest is over.
Glenn and Kari are all smiles

Mike, T.D., Steve, Rohit and Jan at the Illinois game.

Where do you draw over 100,000 for every home game? The Big House of course!
Michigan Football

Are those short sleeves at a Michigan football game?

Michigan vs. Penn State

aid girls don't like football?

Mike, Jeff, Tom and Todd
Section 2 soccer champs: Rob keeping hold of Stuart.

Steve and Anthony are all smiles after their soccer match.

Do we look bored? Section 2 MBA’s preparing for their soccer match.

MBA 2 Section 4 poses for their broomball picture.
MBA 2's get ready for a game of hoops.

MBA 1 Section 3 football: the only team to escape without injury!

1 Section 2 softball team poses for their championship picture.
The T-Birds in ‘Summer Interns’

Claudine leads her pink ladies in dance

The lounge women plot their ‘how to get a man strategy’

Per and Gary discuss their ‘friends with low passes’
John and Jon share their B-School gripes of the day

Flavia, Kim, Tracy and Marci 'Kiss the Butt of a Teacher Man'

Is that 'Carnac the Magnificent'??
- No, just Derek

The 1997 Follies directors and cast take their final bow

B-School Follies 1997

Director
Choreographer
Business Director
Band Director
Business Manager, Expenses
Publicity and Logistics
Schele Gisiasen
Liz Canis
Adam France
John Levisay
Bill Reller
Gretchen Alarcon
Program
Program / Technical Support
Program / Vocal Coach
Video Director
Stage Manager
Technical Director
Scenic Design

Erica Lechtenberg
Kelly Vendetti
Lynette Forde
Amit Malhotra
Becca Rubin
Jo Hershkowitz
'Prozac Jack' warms up the crowd (after finally deciding on their name!)

Brian lands 'flat on his ass' with Adam

Berman & Cohn on Sportscenter
-Oops, make that Rob & Joanna

Schele & Tracy beg the recruiters to 'Take a chance on me' - and nice moves in the background Hal,
Chuck demands some 'Old Time Financial Control'  
Dean Synder shows his moves... 'Go Dean, Go Dean...' 

Wolverines pull out a #2 finish in 'Chariots of Fire'
Pub Crawl

Heather, Becca, Karen and Kimberly take a break from 'the crawl.'

Pre-Crawl Group

Post Crawl, Fall 1995, Ahh....

Post crawl......

On the crawl...
Clubs & Societies
Dean White, Keith Decie, Communications Director, and Jean Wilt, Director of OCD, answer student questions during a stakeholders meeting.

Bjorn (BJ) Haines, our fearless leader. The University of Michigan Business School Student Government Association (SGA) serves as an “umbrella” organization for the Business School students. Through the activities and programs, the SGA provides the main communication channel between the student body and the administration. This year SGA sponsored programs centering around the ideas of increasing communication, encouraging involvement within the community and day and evening students, as well increasing the interaction between students of different backgrounds, cultures, and functional disciplines.

1996-97 Student Government Executive Board:

- President: Bjorn J. Haines
- Vice President of MBA Affairs: Ena Shaw
- Vice President of BBA Affairs: Bradlee Benn
- Vice President of Communications: Claudine Vainrub
- Vice President of Finance: Gregory Johns

Some of the programs included the following:
- Co-sponsored events with student clubs
- Led discussions on increased elective offerings
- Stakeholders Meetings
- Wine Tasting
- MBA/BBA Professional Development workshops
- Monthly Taste’s of Culture
- Student lunches in the Executive Residence
- Thanksgiving food drive
- Toys For Tots campaign
- Clothing drive
- Edmonson Middle School Mentorship Program
- Movie Night
- Michigan State Tailgate
- Chinese New Year celebration
- Evening student OCD information sessions
- Spring Swing
The student lounge fills during one of Student Government's "A Taste of Culture" celebrations.

A mariachi band livens up the student lounge.

MBAs, John, David, Sarah, and Candace enjoy Kendall-Jackson Vineyard & Winery's wine tasting event.
The Global Blue Alumni Network is the alumni organization for the University of Michigan Business School.

The Global Blue Mission is:
- To stimulate relationships between students and to develop community and commitment while in school for students to carry with them after graduation.
- To enhance the student-alumni interaction and networking, both professionally and socially.
- To coordinate and facilitate the continuing communication between alumni after graduation.

1996 - 1997 Global Blue Executive Board:
President Matt Brookshier
VP Student to Student Relations Christy Campbell
VP Student to Alumni Relations Per K. Hong
VP Alumni to Alumni Relations Stephen Lovass

Some of the programs included the following:
- “Day in the Life” one day visit to a company
- Alumni Leadership Conference
- Work with the administration in designing the official UMBS Web Page
- Global Blue Section Columns
- The Global Blue Yearbook
- Global Blue Rally and Graduation Events
- Summer and Full-Time Mailing Lists
- Planning for the 5 year reunion
- Coordination with student clubs for alumni events
Global Blue Alumni Network: (front to back, left to right) Perry Irish, Amy Sheren, Amy Sserang, Laura Brickmeier, Renee Robinson, Greg Lipper, Raman Singh, Kurt Kinning, Brad Shorer, Sue Schroeder, Matt Brookshier, Mike Jones, Per Hong. (not shown: Christy Campbell, Mike Ferrante, Tom Glomski, Scott Goldberg, Marla Horton, Matt Hunter, Derek Izuel, Steve Lovass, Chris Perrigo, Amy Schindler, Marq Williams, and Zinn)

Global Blue Executive Board: Steve, Per, Christy, and Matt

Global Blue’s Founder
The Asian Business Association provides an environment that promotes interaction among Asian American students, international students and anyone interested in Asia through social functions, career development forums, and events promoting Asian awareness in the Business School and the greater University of Michigan community.

Club Officers

President: Jeff Lee
Vice President: Steve Ng
Cultural/ Social Directors: James Lee, Nan Rongkavilit, Daphne Wang
Career Development Directors: David Barrus, Orson Ong
UMBS Relations Directors: Patrick Griffin, Min-Raik Oh
Treasurer: Emmet Ong

Events/Activities

- Lunar New Year Celebration
- Summer Internship Panels
- A Taste of Culture
- Social Mixers
- Dim Sum Nights
- Asian Beer Night
- Asian Business Conference
- Mentorship Program
The Black Business Students Association is an organization of MBA, BBA and Ph.D. candidates that seeks to increase the academic performance, retention and total number of African-American business students at the University of Michigan Business School.

Club Officers

President
VP MBA’s
VP BBA’s
Corresponding Secretary
Recording Secretary
Treasurer
Parliamentarian
First-Year Representative
Historian

Jerry Freeman
Marla Horton
Makyha Bowles
Kamala Prince
Kim Snead
Andrea Parnell
Monica Phillips-Sanders
Shannon Bryan
Kirsten Carter

Events/Activities

- Bi-Weekly meetings featuring speakers and professional development seminars
- Academic workshops
- Community service activities
- Corporate relations events
- Alumni relations activities; Annual Alumni Business Conference
- Faculty mixer
- Social events including kick off picnic, happy hours, parties.
The Christian Business Association is a non-denominational Christian fellowship comprised of graduate and undergraduate students at the Michigan Business School. The Association provides a forum for Christian fellowship and friendship, providing an opportunity to serve and know God as students in Business School, and to discuss topics relevant to Christians as students and future business leaders.

<table>
<thead>
<tr>
<th>Club Officers</th>
<th>Events/Activities</th>
</tr>
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<tbody>
<tr>
<td>President</td>
<td>Weekly meetings and/or Bible studies centering on</td>
</tr>
<tr>
<td>Kevin Meek</td>
<td>Christian issues and applications in business</td>
</tr>
<tr>
<td>Vice President</td>
<td>Annual outreach luncheon featuring Clare DeGraaf,</td>
</tr>
<tr>
<td>Cynthia Gardner</td>
<td>former President of Gordon Manufacturing Company</td>
</tr>
<tr>
<td>Communications Chair</td>
<td>Social activities: picnics, parties, bowling,</td>
</tr>
<tr>
<td>Ron Rivers</td>
<td>whirllyball, and general fellowship</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Annual Christian MBA conference in Chicago</td>
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<tr>
<td>Maggie Tan</td>
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</tbody>
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The Consulting Club works to enhance placement and relations with the management consulting industry. Club events and resources are dedicated to providing its members with unique face-to-face networking opportunities, exposing recruiters to Michigan MBAs, and preparing members for the interview process.

<table>
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<tr>
<th>Club Officers</th>
<th>Events/Activities</th>
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</thead>
<tbody>
<tr>
<td>President</td>
<td>First Annual Consulting Club Golf Outing</td>
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<tr>
<td>David Curtis</td>
<td>Andersen Consulting Strategic Services Case Workshop</td>
</tr>
<tr>
<td>Executive VP</td>
<td>Quick on Your Feet Case Competition</td>
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<tr>
<td>Mike O’Connell</td>
<td>First Annual Day with the Thought Leaders</td>
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<tr>
<td>MBA 1 Affairs</td>
<td>First Annual Deloitte &amp; Touche Team Case Competition</td>
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<tr>
<td>Sujoy Bhattacharya</td>
<td>Consulting Club Web Page Launched</td>
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<tr>
<td>Treasurer</td>
<td></td>
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<tr>
<td>Mike Emery</td>
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<td>Cases</td>
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<td>Raj Mandavalli</td>
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<tr>
<td>Alumni Relations</td>
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<tr>
<td>Colm Moran</td>
<td></td>
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<tr>
<td>VP Communications</td>
<td></td>
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<tr>
<td>Anthony Riggio</td>
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<td>Firm Relations</td>
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<tr>
<td>Ben Roden</td>
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<tr>
<td>Social Activities</td>
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<tr>
<td>Bharat Vijayaraghavan</td>
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<tr>
<td>Interview Preparation</td>
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<td>Mike Emery</td>
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<tr>
<td>Raj Mandavalli</td>
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<tr>
<td>David Wireman</td>
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Michigan Diversity Council

The Diversity Council is a student organization dedicated to promoting the advancement of diversity in the Business School through education, training, and awareness initiatives in order to:

- Develop expertise in the field of diversity
- Operate as a model of effective diversity management
- Leverage the diversity at the Business School

**Club Officers**

President
VP Corporate Relations
VP Social Affairs

Andrea Parnell
Per K. Hong
Mark Milstein

**Events/Activities**

- Diversity Movie Nights
- Power Lab Facilitation
- Round Table Discussions
- Corporate Diversity Panel
- Faculty/Student Interaction

The Entrepreneur Club

The Entrepreneur Club is a student run organization dedicated to promoting and supporting the entrepreneurial interests and activities of the student body. Its objectives are to educate our members about entrepreneurship, intrapreneurship, risk taking and venture capital through speakers, articles and forums. It provides networking activities to our members, through contact with other students, faculty, entrepreneurs and venture capitalists. In addition, the club allows members to experience entrepreneurship first hand by providing opportunities to run small businesses.

**Club Officers**

President
EVP New Venture Development
EVP Operations

Greg Lipper
Brad Benz
Richard Bateman

**Events/Activities**

- Entrepreneurial forum
- Speaker series
- New ventures forum
- Non-traditional internship panel
- Family business group
The Finance Club

The Finance Club was created to provide educational, networking and social activities for all members of the Business School (both BBA and MBA) interested in careers in Finance. The Finance Club goals are:

- To educate students about existing career opportunities in Finance
- To promote the interest of Michigan MBA's & BBA's to corporate recruiters
- To strengthen alumni ties between Michigan alumni and students interested in finance as a career

<table>
<thead>
<tr>
<th>Club Officers</th>
<th>Events/Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Wall Street Forum</td>
</tr>
<tr>
<td>Vice President</td>
<td>Finance Forum</td>
</tr>
<tr>
<td>Vice President</td>
<td>Meet the Interns</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Investment Banking Roundtable</td>
</tr>
<tr>
<td></td>
<td>Finance Club Speaker Series</td>
</tr>
<tr>
<td></td>
<td>Career Guide to Finance</td>
</tr>
<tr>
<td></td>
<td>Finance Case Competition</td>
</tr>
<tr>
<td></td>
<td>West Coast Forum</td>
</tr>
</tbody>
</table>

H.R. Management Club

The Human Resources Management Club focuses on four areas:

- Broadening members’ knowledge of the HR function and its role as a strategic business partner
- Addressing workplace issues that all managers face
- Increasing opportunities for members to interact with HR professionals, alumni, and faculty
- Fostering national career networking opportunities for members

<table>
<thead>
<tr>
<th>Club Officers</th>
<th>Events/Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Change Management Forum</td>
</tr>
<tr>
<td>Internal Relations</td>
<td>Careers in HR Event/Forum</td>
</tr>
<tr>
<td>External Relations</td>
<td>“Human Resources” Day in the Life</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Finding a summer internship forum</td>
</tr>
<tr>
<td></td>
<td>Gretchen Alarcon</td>
</tr>
<tr>
<td></td>
<td>Astrid Meneses</td>
</tr>
<tr>
<td></td>
<td>Holland Brown</td>
</tr>
<tr>
<td></td>
<td>Angela Anello</td>
</tr>
</tbody>
</table>

100
Hispanic Business Students

A forum established for all MBA students to learn about, experience and discuss social and business issues that are relevant to the Hispanic/Latino community. In particular, the club seeks to provide its members and others with the opportunity to obtain an improved perspective on business careers available to MBA students and to act as a forum to address important issues that are unique to Hispanic/Latino MBA students.

Club Officers

President
Vice President
Community Relations Chair
NSH MBA Liaison
Co-Treasurer
Co-Treasurer
Communications Chair
Social Chair
Latin American Liaison
Secretary

Maurice Herrera
Jose Delgado
Marc Andracca
Astrid Meneses
Luis Bendaña
Felipe Morales
Rose Rodd
Mari Rodriguez
Klaus Stadthagen
Rick Valenzuela

Events/Activities

- Guest speakers; professional luncheons
- Mentoring program
- NSH MBA Conference
- Orientation session
- Social events
The objective of the Information Technology Group is to help its members to prepare for and locate internships and full-time positions in the Information Technology field, as well as to increase students' interactions with IT professionals, faculty and other students.

**Club Officers**

President Cesar Costa  
Vice President Peter Bohley  
Treasurer David Rusting  
Social Coordinator Mallikergun Evf  
BBA Representative Michelle Turley

**Events/Activities**

- Computer Courses: How to build a web page  
- Social Events: Pizza and beer with professors  
- Luncheon Series: Intel Speaker
International Ambassadors

The International Ambassador program allows MBA's to enrich their learning experience by linking international and domestic students in one-on-one relationships. Ambassadors "host" incoming international students, helping to introduce them to the business school and life in Ann Arbor.

Events/Activities

- Airport pickups
- International orientation party
- Orientation shopping trips
- Receptions and happy hours for ambassador pairs
International Business Club

The International Business Club is an organization for both American and international students who are interested in all areas of business. Our mission is two-fold: to bring together students interested in global business; and to increase student contact with professionals from the international business community. To achieve this mission, IBC hosts seminars with international business leaders, builds relationships with international alumni, and helps to develop strategies for the international job search.

Club Officers

President
Alumni Relations
Executive VP / Treasurer
Corporate Relations
Communications
Claudia Harner
Heidi Lamberts
Bob Sage
Joan Stephenson
Chip Whitaker

Events / Activities

Social:
- Wine tasting party
- Showing of foreign films with the Asian Business Students Assoc., Hispanic Business Students Assoc. and the Diversity Council
- Oktoberfest Party
- Second Annual Latin Dance Party

Professional:
- Guest Speakers: Kevin Lynch from AT&T; Doug Cahn from Reebok
- Networking with International Alumni
- Resume book

---

Investment Assoc. of Michigan

The Investment Association provides its members with valuable investment-related learning opportunities as well as services for those seeking employment in the investment industry.

Club Officers

President
Vice President, Finance
Vice President
Derek Izuel
Adam France
Steven Wittwer

Events / Activities

- Investment workshops & competitions
- Monetary portfolios
- Trading simulations
- Career search assistance
The Jewish Organization of Business Students builds on the business school’s student diversity by fostering the Jewish identity of Jewish students and by promoting cultural, ethnic and religious understanding among all UMBS students.

Club Officers

Co-Presidents
Dan Israel
Hal Kaufman
Greg Lipper
Jo Hershkowitz
Kim Rosenblum
Mitch Goodman

Chairperson, Religious Activities
Chairpersons, Marketing

Treasurer

Events/Activities

- Shabbat get-togethers
- Pot-luck dinner for Rosh Hashanah
- Break-the-Fast meal for Yom Kippur
- Co-sponsored events with other student organizations
The Marketing Club seeks to further the University of Michigan Business School’s reputation as an outstanding marketing school by encouraging active involvement in our goals by the university community as a whole. These goals are:

- To develop better student understanding of the field of marketing and different career opportunities
- To encourage corporations to recruit and hire UMBS graduates for marketing careers
- To make the Marketing Club a conduit for successful communication between students, faculty, administration and recruiting companies
- To provide a social framework in which students interested in marketing can interact and share common experiences
- To provide an opportunity for students to exhibit their leadership skills

Club Officers

President                      Tracy Scammell
VP Corporate Relations        Kari Rhodes
VP Corporate Development      Maggie Finn
VP Communications             Kim Foulkes
Treasurer                     Brian Tanis
VP Social                     Debbie Garfien
Services Chair                Tammy Pollack
Consumer Products Chair       Brian Ng
HIP Chair                     Ken O’Flaherty
VP Special Events             Bruce Williamson
VP Advertising                Katherine Lambrose
BBA Chair                     Amy Lazerson

Events/Activities

- Marketing Symposium
- Halloween Party
- Tacky Prom
- Corporate Trips
- Industry Panels
- Mock Interviews
- “How-to” Workshops
Michigan Business Women is a club whose purpose is to create a strong community of women at the UMBS through career related, educational and social activities. MBW offers members the opportunity to enrich their business school experience through contact with other MBW women, faculty and alumni in a supportive setting. MBW encourages the discussion of issues of importance to women in business.

Club Officers

President Becca Rubin
VP Alumni Relations Heather Kesler
VP MBA Programming Stefani Pashman
VP Finance Erin Robert
VP Educational Programming Amy Schindler Terra Geiger

Events/Activities

- Wine Tasting
- Ice Skating
- Brunch at Angelo’s
- MBA1-MBA2 Mentoring
- Women in Finance Panel
- Women in Consulting Panel
- Golf Lessons
The Monroe Street Journal's mission is to publish a weekly newspaper that will inform, entertain, and enlighten all members of the UMBS community.

Club Officers

Publisher
Editor-In-Chief
Production Editor
Chief Copy Editor
Business Manager
MSJ On-Line Editor
Associate Editors
  Sports & Clubs
  Technology
  Editorial
  Corporate News

Michael Krivan
Stacey Wyche
Lynnette Forde
Trina Callie
Scott Moomaw
Elisabeth Stiefel
Michael Aleles
Charles Azu
Walter Bruckner
Kevin Greiner
Leading Experts To Speak At U-M's Seventh Asian Business Conference

Bond's MLK Day Speech Stirs Hale Audience
The Operations Management Club provides a means for:
- Exploring professional and educational opportunities in Operations Management
- Establishing Operations Management contacts in industry
- Generating employment opportunities in Operations Management
- Interacting with other students sharing similar interests

<table>
<thead>
<tr>
<th>Club Officers</th>
<th>Events / Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Jeffrey Ershler</td>
</tr>
<tr>
<td>VP Recruiting</td>
<td>Bob Bruning</td>
</tr>
<tr>
<td>VP Presentations</td>
<td>Christy Campbell</td>
</tr>
<tr>
<td>VP Speakers</td>
<td>Chuck Hornbrook</td>
</tr>
<tr>
<td>VP Finance</td>
<td>Mike Lynch</td>
</tr>
<tr>
<td>VP Communications</td>
<td>Becky Winder</td>
</tr>
<tr>
<td>VP Community Service Sun For Siu</td>
<td>Craig Wilson</td>
</tr>
<tr>
<td></td>
<td>Panel Discussion: Current trends in OM</td>
</tr>
<tr>
<td></td>
<td>Panel Discussion: Supply chain and logistics management</td>
</tr>
<tr>
<td></td>
<td>Live Demonstration: The theory of constraints</td>
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<tr>
<td></td>
<td>Guest Speaker: Implementation of the Theory of Constraints at Intel</td>
</tr>
<tr>
<td></td>
<td>Plant Tour: Ford Motor Company Wixom Assembly Plant</td>
</tr>
<tr>
<td></td>
<td>Plant Tour: Focus Hope flexible manufacturing operations</td>
</tr>
<tr>
<td></td>
<td>Workshop: The OM Internship search</td>
</tr>
</tbody>
</table>

SOS is a club for significant others or spouses of students attending the Michigan Business School. SOS organizes regular social outings for its members and their friends. International members share information about their culture and learn about the United States, families with children find new playmates and share experiences, professionals share job insights, and everyone makes new friends.

<table>
<thead>
<tr>
<th>Club Officers</th>
<th>Events / Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Gigi Rowe</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Kim Mitchell</td>
</tr>
<tr>
<td>Communications</td>
<td>Jane Varner</td>
</tr>
<tr>
<td>Baby MBA</td>
<td>Rochelle Lipper</td>
</tr>
<tr>
<td>Historian</td>
<td>Karen Wireman</td>
</tr>
<tr>
<td>Orientation Co-Chair</td>
<td>Kelly Gross</td>
</tr>
<tr>
<td>Orientation Co-Chair</td>
<td>Marnie Altman</td>
</tr>
<tr>
<td>Social Co-Chair</td>
<td>Courtney Kylander</td>
</tr>
<tr>
<td>Social Co-Chair</td>
<td>Samantha Mooney</td>
</tr>
<tr>
<td>Summer Social Chair</td>
<td>Ed Schindler</td>
</tr>
<tr>
<td>Community Service</td>
<td>Sarah Axelrod</td>
</tr>
<tr>
<td></td>
<td>Canoeing</td>
</tr>
<tr>
<td></td>
<td>Apple Picking</td>
</tr>
<tr>
<td></td>
<td>Afternoon movie trips</td>
</tr>
<tr>
<td></td>
<td>Whirleyball</td>
</tr>
<tr>
<td></td>
<td>Happy hours</td>
</tr>
<tr>
<td></td>
<td>Community Service Activities</td>
</tr>
</tbody>
</table>
Students for Responsible Business is a group created as a community for graduate and undergraduate business school students who believe that companies no longer are only responsible to their shareholders, but also to the well being of their employees, the community in which they operate and the natural environment. The club is a forum for like minded students to discuss issues of corporate responsibility that business students will face as future business leaders.

Events/Activities
- Forum on social responsibility in the business world
- Provided career development resources on socially responsible businesses
- Attended the annual SRB conference at the Kellogg Business School
- Community service activities

Officers
- President: Amiel
- Handelsman Chair, Career Development: Greg Arnson
- Chair, Communications: Terra Geiger
- Chair, Finance & Development: Richard Heald
- Chair, Special Events: Thomas Savage
Telecom Club

The Telecom Club educates students about the dynamic telecommunications and technology industries and helps them develop careers in related companies. In 1996-97, the club broadened to include high-technology industries as well. The scope of the club includes telecommunications, television, cable, ar computer industries. Members’ interests range across all functional areas from strategic planning to marketing and finance.

Club Officers

President: Amit Malhotra
VP Communications: John Marshall
VP Corporate Relations: Robert Minaei
VP Education: Elisabeth Stiefel
VP Membership: David Bochmani
Board Member at Large: Jeffrey Lee

Events/Activities

- UMBS Telecommunications Symposium: “Strategic Implications of Emerging Technologies,” focusing on the next decade in wireless communications, including speakers from AT&T, Airtouch, Lucent, Nextel and Sprint
- West Coast Recruiting Forum, including tours of high tech companies, an alumni reception and interviews
- 3Com High-Tech Team Case Competition, initiated with a grant from 3Com Corporation
- The Chasm Group High-Tech marketing seminar, focusing on high-tech marketing analytical frameworks

Toastmasters Club

UMBS Toastmasters provides business school students and their significant others with the resources opportunity to improve their public speaking skills. The club is a charter member of Toastmasters International and promotes effective communication, leadership and fun.

Club Officers

President: Jeffrey Thompson
VP Education: Kamala Prince
VP Public Relations: Steve Wittwer
VP Membership: Maurice Herrera
Treasurer: Tim Close
Secretary: Gene Rigoni
Sgt. at Arms: Marc Kaplan

Events/Activities

- Bi-Monthly Meetings
- Impromptu Speeches
- Planned Speeches
- Social activities
University Consulting Group

The University Consulting Group (UCG) is a registered management consulting business comprised of students with a vast array of business experience who are interested in gaining valuable hands-on consulting experience.

Club Officers

President
Director of Client Relations
Director of Professional Development
Director of Finance
Director of Communications

Ena Shaw
Syou-Yun Hung
Dennis Teo
John Cochran
Andre Irwanda
Brad Spight

Events/Activities

During the year, UCG served several clients. Consultants provided expertise in the following areas:

- Market Research
- Competitive and Strategic Analysis
- Business Plan Development

In addition, consultants attended seminars on problem solving, market analysis and business plans.

Ice Hockey Club

The ice hockey club provides men and women of all skill levels the opportunity to learn and play ice hockey. It represents the Business School in intramural and inter-school MBA competitions.

Club Officers

President
Vice-Presidents

Steve Carlson
Richard Bateman
Mike Jones
Jamie Abrahamson

Events/Activities

- League and intramural competition
- Year round skating & practices
- Annual Business School alumni game
- Inter-school MBA competition
- Happy hours
The UMBSA is the largest social organization at the Michigan Business School. Its goal is to provide relief from academic life by sponsoring numerous social activities throughout the year.

Events/Activities

- Parties at Rick’s, Scorekeeper’s, and Mitch’s
- Holiday Dance at ‘The Michigan Union’
- Football tailgates on State & Oakland streets
- St. Patrick’s Day party
- Exam break ‘milk & cookies’ party
- End of year Spring picnic
Business Students’ Assoc.

Club Officers

President
Kimberly Meyer
Karen Mileski
Michael Diener
Teresa Head
Richard Bateman
Michael Emery
Jen Harmon
Tricia Humbolt
Heather Kesler
Leslie Kurzik
Anna Lancman
Kim Mendels
Programs
‘Pizza! Pizza!’ -- The Kraft team on-site (Felix, Chris, Brad, Yanjun, Amit, and Mark)

Medtronic team poses in front of the corporate headquarters (Soon Wei, Tamara, Scott, Jorge, John, and Perry)

Terra, Cesar, and Mike investigate Sprint’s processes

Jung-Suk, Jeff, Chris, and Greg listen intently at Steelcase (Hey, weren’t you guys in the MAP brochure too?!?!)
The Multidisciplinary Action Projects (MAP) program is an unique University of Michigan Business School xperience that provides an opportunity for first year MBAs to apply classroom learnings to an improvement in the development of an actual business process within a company. Although each student team works under the guidance of an interdisciplinary group of faculty members, each team is entirely responsible for managing the project. Past sponsor companies have included: Citibank, NBC, Whirlpool, Time, Ford, American Airlines and over 130 others. While many students consider MAP "the best experience they never want to do again," everyone learns great deal about themselves, client relationships and project management.

MAP, the international version of the MAP program, is more oriented to issues of marketing strategy rather than organizational process. In addition to normal project management challenges, students are faced with overcoming cultural differences and language barriers. Last year, teams were assigned to projects in North America, Britain, Poland, Ukraine and Israel.
The 1996 William Davidson Institute Fellows

Dave presents at HP-China. (Let's hope the presentation looked better than he did!)

WDI's means of transportation in rural Sandanski, Bulgaria

Dave befriends a future Vietnamese manager
William Davidson Institute

The William Davidson Institute 1996 Projects & Fellows

China
- Robert Bruning, Manoj Kumar, Kwok Poon

Hewlett Packard Instrument Division
- David Kujawa, Peter Staples, Patrick Piscatelli

Industry
- Wade Sheppard, Stephen Soon-Wei Ng

Vietnam
- Meghan Henson, David Kassel, Tom Doan

Vietnam Airlines
- David Barrus, Schele Gislason, My-Hao-Thi Nguyen

Alaska
- Becca Rabin, Scott Moomaw, Calin Alexe, Oana Mihaela Rusu

Bulgaria
- Gregory Armonson, Leslie Kurzik, Ben Roden, Nina Angelova, Oana Laura Stanescu

Land
- Peter Bohley, Jose Delgado, Rafal Stanecki

Intertel
- Sabrina Chin, Ken Katz, Pawel Wolinski, Aneta Biernikowicz

Tech Republic
- Jo Hershkowitz, Per Kristian Hong, Petr Lazeczy

USSIA
- Elina Erlendsson

Bamboo transport in Hanoi, Vietnam

WDI Fellows toasting to KLM in Amsterdam (Per, Ben, Lori, Leslie, Jo, Becca, and Kusia)

Leslie and Greg market Whirlpool in Romania

Ken, Sabrina, Jose, Ewa and Rafal bonding in Sopot, Poland during
One of the key goals of the University of Michigan Business School is to introduce an international element to the MBA education. In addition to the large international student population in Ann Arbor, students traveled abroad through several school sponsored programs. The 1996-97 school year presented over 150 opportunities for students to gain first-hand experience in conducting business internationally, including:

- International Exchange Programs
- Foreign Business Study Tours
- Global Projects Class
- International MAP
- The William Davidson Institute
- African Business Development Corps

Students on the Asian Business Study Tour (right) visit a former UMBS professor; Singapore's current ambassador to Korea.

Marq, Perry, Kelly and Sam (right) take a break from their studies at the Rotterdam School of Management.

LG Electronics, Seoul, Korea, welcomes Melissa and her fellow UMBS students.

Eastern European managers join William Davidson fellows for managerial training.

James speaks up during a meeting the President of the Korean Stock change.
MBA African Corps 1996 Projects & Fellows

South Africa
Phoenix Venture, Ltd.
Labat-Anderson SA

Deloitte & Touche

Greg Gamble

Shailen Gupta

New South Africa Group

Ministry of Public Enterprises

Gail Lee

MSELE

Melanie Meyer

Chanda Rhodes Educational Opportunities Council

Laura Cinat

Zimbabwe
Data Centre, Ltd.

Walter Bruckner

Namibia
Barden International

Howard Bell, Eric Gilkesson,
Madison Berlin, Nathan Ohuche

Barden International sponsor, Howard Bell, Brent Chrite, D. White, Emeka Ohuche and Eric Gilkesson in Windhoek, Nam

The MBA Domestic Corps

MBA Domestic Corps 1996 Projects & Interns

United Way Oxford/Lafayette Cnty.
Cynthia Gardner

Midlands Technical College
Michelle DuGar

Navajo Community College
Steve Carlson, Jamie Abramson

Standing Rock Sioux Nation
Catherine Blackler, Mary Mitchell

Sault Ste. Marie Tribe of
Chippewa Indians
Rich Berens

Michigan Neighborhood Ptnrsip.

Amiel Handelsman

Mexicantown Community
Development Corporation
Carlos Caballero

REACH Inc.

Tracy Olson

Christians United in Bus. Endeavors
Marlo Jenkins

Focus: HOPE
Ron Rivers, Terry Montgomery

County Transport Systems Mgmt
Rosalind King

Ann Arbor Community
Development Corporation
John Watson, Mike Rubsam

Warren/Conner Development
Coalition
Andre Irwanda

Terry Montgomery and Ron Rivers pose with Father Cunningham of Focus: HOPE
Joint Programs

The University of Michigan Business School has partnered with several of the other colleges within the greater University of Michigan. These programs allow students to gain skills in multiple disciplines, broadening the student’s skills and customizing their degree.

**The Tauber Manufacturing Institute (TMI)**

The Joel D. Tauber Manufacturing Institute is a partnership between the College of Engineering, Business School, and an industrial Advisory Board comprised of over two dozen corporations. TMI was developed to meet industry’s need for graduates who can successfully integrate business and engineering perspectives to lead America’s manufacturing industry into the future.

**Corporate Environmental Management Program (CEMP)**

A joint program between the Business School and the School of Natural Resources and Environment, this program creates a new-of-a-kind Corporate Environmental Management Program, enabling students of the environment to become more capable and effective managers and students of business to gain an environmental perspective that will empower them to become responsible corporate leaders.

---

Tauber Manufacturing Institute students present disk holder products as a part of the Integrated Projects Design Course (above pictures)

The TMI students and faculty

Other Joint-Degree Programs:
- Master of Architecture
- Master of Science in Landscape Architecture
- Master of Engineering in Manufacturing
- Juris Doctor (Law School)
Around $A^2$
The Bars!
South University
Main Street
Restaurants
Lunchtime favorites
Late night snacks
Corporate dining
The B-School
The computer lab; is that an empty computer we see? NOT!

Checking out today's interview schedule - ahhh....

MBA 1's mentally preparing for their interviews; can't you just see them tackling those questions with ease?

The Michigan Room!
Snacks anyone??

MBA’s take advantage of the free food as Michigan celebrates the BBA Program’s ranking as the #1 undergraduate business program in the country.

Class break in the lounge - relax and stop posing for the camera you guys!
Life in...
Ann Arbor...
What a Party!
MBA Graduate Acceptances by Industry

<table>
<thead>
<tr>
<th>Function</th>
<th>Median Base Salary</th>
<th>Base Salary Range</th>
<th>Median Total Compensation</th>
<th>Total Compensation Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>$80,000</td>
<td>$27,000-100,000</td>
<td>$99,000</td>
<td>$27,000-138,000</td>
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<tr>
<td>Finance</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Commercial Banking</td>
<td>$60,000</td>
<td>$28,000-70,000</td>
<td>$85,000</td>
<td>$28,000-85,000</td>
</tr>
<tr>
<td>Corporate Finance</td>
<td>$63,000</td>
<td>$42,000-80,000</td>
<td>$72,000</td>
<td>$48,000-140,000</td>
</tr>
<tr>
<td>Investments</td>
<td>$60,000</td>
<td>$43,000-80,000</td>
<td>$75,000</td>
<td>$43,000-96,000</td>
</tr>
<tr>
<td>Purchasing</td>
<td>$68,000</td>
<td>$52,000-80,000</td>
<td>$71,000</td>
<td>$56,000-100,000</td>
</tr>
<tr>
<td>Sales/Trading</td>
<td>$60,000</td>
<td>$55,000-75,000</td>
<td>$80,000</td>
<td>$59,000-110,000</td>
</tr>
<tr>
<td>General Management</td>
<td>$65,000</td>
<td>$32,000-85,000</td>
<td>$73,000</td>
<td>$32,000-120,000</td>
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<tr>
<td>Human Resources</td>
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<td>$45,000-60,000</td>
<td>$60,000</td>
<td>$54,000-66,000</td>
</tr>
<tr>
<td>Marketing</td>
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</tr>
<tr>
<td>Marketing Services</td>
<td>$55,000</td>
<td>$40,000-91,000</td>
<td>$65,000</td>
<td>$40,000-125,000</td>
</tr>
<tr>
<td>Product Management</td>
<td>$63,000</td>
<td>$48,000-73,000</td>
<td>$73,000</td>
<td>$48,000-124,000</td>
</tr>
<tr>
<td>Sales/Retail</td>
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<td>$43,000-65,000</td>
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<tr>
<td>Technical</td>
<td>$67,000</td>
<td>$58,000-75,000</td>
<td>$75,000</td>
<td>$66,000-225,000</td>
</tr>
<tr>
<td>Operations Management</td>
<td>$69,000</td>
<td>$55,000-100,000</td>
<td>$80,000</td>
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<tr>
<td>Strategic Planning</td>
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<td>$57,000-88,000</td>
<td>$80,000</td>
<td>$65,000-123,000</td>
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<tr>
<td>Other</td>
<td>$60,000</td>
<td>$48,000-70,000</td>
<td>$62,000</td>
<td>$48,000-85,000</td>
</tr>
</tbody>
</table>
Class Statistics

CLASS OF 1997

410 Members
Women: 25%

Mean Age: 27

Undergraduate Majors:

Business 23%
Economics 21%
Engineering 22%
Liberal Arts 26%
Other 8%

Geographic Distribution:

Northeast 14%
Mid-Atlantic 11%
South 5%
Midwest 30%
Southwest 5%
West 11%
U.S. Territories 1%
International 23%
TOP EMPLOYERS
OF
MBAGRADUATES

Andersen Consulting
Booz Allen Hamilton
Citibank, N.A.
Coopers & Lybrand Management Consulting
Deloitte & Touche LLP
Ernst & Young Management Consulting
Ford Motor Company
Hewlett-Packard Company
Intel Corp.
Kraft USA
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CLASS OF 1998

419 Members
Women: 24%

Mean Age: 27

Undergraduate Majors:

Business 26%
Economics 14%
Engineering 27%
Liberal Arts 20%
Other 13%

Geographic Distribution:

Northeast 16%
Mid-Atlantic 11%
South 7%
Midwest 23%
Southwest 6%
West 11%
U.S. Territories 1%
International 25%
UNIVERSITY OF MICHIGAN
BUSINESS SCHOOL
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Pritch, C James
Scott, James
Skadden, Donald
Southwick, Arthur
Spence, W Allan
Swinnyard, Alfred
Terpstra, Vern
Warshaw, Martin R
Wrobleski, William
New idea for a Halloween costume -- the Yearbook staff will do just about anything to get a sale.

(above and right) The Yearbook “war room” -- every inch of space is cluttered and caffeine is close at hand...

No trapped white space....
Yearbook Team

Yearbook staff: (clockwise from far left) Stephen Lovass, Matt Brookshier, Per Hong, Joanna Prokosch, Katy Fiske, Marla Horton, Laura Brickmeier, and Elizabeth Ellis (not pictured: Christy Campbell, Jyothi Nambiar and Sue Schroeder)
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Hail to the Victors Valient

THE YELLOW AND THE BLUE

Michigan, Michigan, Hail, Hail to the Leaders

Conquering Heroes, Sing to the colors that float in the light;

Hail, Hail to the Victors Valient

Champions of the West

Yellow the fields where yellow the moon on the harvest wain;

Rolling crew, and reel in the night;

Yellow the stars as they ride thro' the night,

Hurrath for the Yellow and Blue!