ROBERT J. DOLAN

University of Michigan Business School 701 Tappan Ann Arbor, MI 48109-1234 734-764-1361 phone 734-763-0671 fax rjdolan@umich.edu 1921 Cambridge Ann Arbor, MI 48104

EMPLOYMENT

University of Michigan Business School

July 2001- present Dean

Gilbert & Ruth Whitaker Professor of Business Administration

July 2001 - present President, William Davidson Institute

Harvard University
Graduate School of Business Administration

July 1990 - June 2001 Edward W. Carter Professor of Business Administration

July 1985 - July 1990 Professor of Business Administration (Marketing Area)

July 1980 - June 1985 Associate Professor of Business Administration (Marketing Area)

Administrative Positions:

Marketing Area Chairman, 1986-94

• MBA Program Faculty Chairman, 1996-97

University of Chicago Graduate School of Business

September 1976 - July 1980

Assistant Professor of Management Science and Marketing (promoted to Associate Professor, effective fall 1980)

DEGREES

B.A. (1969) Boston College

Chestnut Hill, MA 02167

Mathematics (Magna Cum Laude)

M.S. (1976) Graduate School of Management

University of Rochester Rochester, NY 14627 Business Administration

Ph.D. (1977) Graduate School of Management

University of Rochester Rochester, NY 14627

Dissertation: "Priority Pricing Models for Congested Systems"

M.A. (1986) Harvard University (Honorary)

PUBLICATIONS

Books

1. <u>Marketing Management: Text and Cases</u> McGraw Hill-Irwin, (forthcoming)

2. Power Pricing: How Managing Price Transforms the Bottom Line
Coauthor: Hermann Simon (of Simon, Kucher and Partners, Bonn, Germany)

Free Press. 1996

Foreign language versions: Chinese (2000), Korean (1998), Portuguese (1998), German (1997)

3. Managing the New Product Development Process Addison-Wesley, 1993

4. <u>Strategic Marketing Management</u> (editor)

Harvard Business School Press, 1992

Translated into Spanish and published as <u>La Essencia Del Marketing Estrategia</u> - <u>Vol. 1</u> and <u>Plan de acción - Vol. II</u>, Editorial Norma S.A., Bogota, Colombia, 1995

- 5. <u>Marketing Management</u> (Coauthors: John Quelch and Thomas Kosnik) R.D. Irwin, 1993
- 6. <u>Marketing Management: Principles, Analysis, and Application</u> (Coauthors: John Quelch and Benson Shapiro)
 R.D. Irwin, 1985
- 7. Marketing Management: Strategy, Planning and Implementation (Coauthors: John Quelch and Benson Shapiro)
 R.D. Irwin, 1985
- 8. Marketing Management Readings: From Theory to Practice (Coauthors: John Quelch and Benson Shapiro)
 R.D. Irwin, 1985

Cases (Harvard Business School Case Services)

- 1. Milford (A), (A1), (B), (C) (with B. Shapiro)
- 2. Perkin-Elmer Data Systems Group
- 3. Sealed Air Corporation
- 4. Federated Industries

- 5. Henkel Corporation: International Sealants Brand Sista (A), (B)
- 6. Henkel Corporation: Umbrella Branding Strategy
- 7. MSA: The Software Company
- 8. New York Life Pension Department
- 9. Strategic Industry Model: Emergent Technologies
- 10. Bayerische Motoren Werke AG (BMW)
- 11. Northern Telecom (A), (B)
- 12. Eastman Kodak Company: Funtime Film
- 13. The Black & Decker Corporation (A), (B), (C), (D)
- 14. NIKE in the 1990s (A), (B)
- 15. Launching the BMW Z3 Roadster (with S. Fournier)
- 16. L'Oréal of Paris: Bringing "Class to Mass" with Plenitude
- 17. net.Genesis (with R. Lal)
- 18. Hilary Winsor: A Career in Marketing
- 19. Abgenix: Xenomouse

<u>Textual Notes</u> (Harvard Business School Case Services)

- 1. Basic Quantitative Analysis for Marketing
- 2. Distribution Policy
- 3. Pricing Policy
- 4. Marketing Research
- 5. Research Methods in Marketing: Survey Research
- 6. Marketing Planning and Organization (with A.J. Silk)
- 7. Industry Market Strategy
- 8. Note on Concept Testing
- 9. Note on Pre-Test Market Models

- 10. Note on the Market Information Industry
- 11. Conjoint Analysis: A Manager's Guide
- 12. Perceptual Mapping: A Manager's Guide
- 13. Performance Curves: Costs, Prices and Values (with B.P. Shapiro)
- 14. Industrial Market Research: Beta Site Management
- 15. Note on Marketing Strategy
- 16. Note on Low-Tech Marking Math
- 17. Going to Market
- 18. Integrated Marketing Communications
- 19. Analyzing Consumer Perceptions
- 20. Analyzing Consumer Preferences
- 21. Pricing and Market Making on the Internet (with Y. Moon)
- 22. Pricing: A Value-Based Approach

Journal Articles

- 1. "Pricing and Market Making on the Internet" Journal of Interactive Marketing
- 2. "Pricing Technical Products," The Technology Management Handbook, CRC Press 1999.
- 3. "Price Customization: the Higher Art of Power Pricing," Marketing Management, 1998
- 4. "How Do You Know When the Price is Right?", <u>Harvard Business Review</u>, September-October 1995.
 - Reprinted into German as "Der richtige Preis ewig das Problem?," <u>Harvard Business Manager</u>, January 1996.
- 5. "Marketing Turnarounds," European Management Journal, September 1995.
- 6. "Maximizing the Utility of Customer Product Testing: Beta Test Design and Management," Journal of Product Innovation Management, September 1993. (with John Matthews)
- 7. "Quantity Discounts: Managerial Issues and Research Opportunities," <u>Marketing Science</u>, Winter 1987. (First Runner-Up for TIMS/ORSA Best Marketing Paper of the Year Award.)
- 8. "Can We Have Rigor and Relevance In Pricing Research?" (with T. Bonoma, V. Crittenden) in <u>Issues in Pricing Research</u>, T. Devinney ed., Lexington Books, 1987.

9. "Dynamic Pricing Strategy: Incorporating Effects of Consumer Price Expectations," (with P. Yoo and K. Rangan), ZfB, 1987.

- 10. "Models of New Product Diffusion: Competition Against Existing and Potential Firms," (with A. Jeuland, E. Muller), <u>Diffusion Models</u>, Wind and Mahajan, eds., Ballinger Books, 1986.
- 11. "The Same Make, Many Models Problems: Managing the Product Line," in <u>A Strategic Approach to Business Marketing</u>, R. Spekman and D. Wilson, eds., American Marketing Association, 1985.
- 12. "A Stimulation Analysis of Alternative Pricing Strategies in a Dynamic Environment," (with D. Clarke), <u>Journal of Business</u>, January 1984.
- 13. "An Aspect of New Product Planning: Dynamic Pricing," (with A. Jeuland), <u>TIMS Studies in Management Sciences</u>, <u>Marketing Planning Models</u>, A.A. Zoltners ed., 1982.
- 14. "Definition and Choice of New Product Pricing Strategies," (with D. Clarke) Third Marketing Measurement Conference <u>Proceedings</u>, May 1981.
- 15. "Pricing Strategies that Adjust to Inflation," Industrial Marketing Management, 1981.
- 16. "Experience Curves and Dynamic Demand Models: Implications for Optimal Strategies," (with A. Jeuland) <u>Journal of Marketing</u>, Winter, 1981.
- 17. "An Assessment of the Contribution of Log-Linear Models to Marketing Research," (with R. Blattberg) <u>Journal of Marketing</u>, Spring, 1981.
- 18. "Models of Competition: A Review of Theory and Empirical Evidence," Review of Marketing 1981, B. Enis and K. Roering, eds.
- 19. "The Extent of Suboptimality of Myopic Pricing Rules," in <u>Marketing in the 1980s: Changes and Challenges</u>, R. Bagozzi et al., eds., August 1980.
- 20. "The Panic of the 1980s; It's Pricing," Sales and Marketing Management, June 19, 1980.
- 21. "The Costs of Model Overfitting," American Marketing Association 1979 Educators' Conference Proceedings, August 1979.
- 22. "Incentive Mechanisms for Priority Queuing Problems," <u>Bell Journal of Economics</u>, Autumn 1978.
- 23. "A Normative Model of Industrial Buyer Response to Quantity Discounts," in Research Frontiers in Marketing: Dialogues and Directions, S.C. Jain, ed., August 1978.
- 24. "Marketing Segmentation via Alternative Discriminant Procedures," in <u>Marketing: The Challenge and Opportunities</u>, August 1975.

WORKING PAPERS

- 1. "Paradoxes: The Prosperity and People of the U.S. Tobacco Industry"
- 2. "Strategies for Addiction: Measures and Countermeasures"

VIDEO TAPES

1. "Teaching By the Case Method," (with T.V. Bonoma), American Marketing Association, 1988

RESEARCH/EDITORIAL POSITIONS

- Editor, Field Studies Section, Marketing Science, 1989 1994
- Member Editorial Review Board
 - Journal of Marketing, 1978 1984, 1990 1998
 - Marketing Science, 1982 1988
- Member
 - Marketing Science Institute Advisory Council, 1986 1989
 - Harvard Business School Press Publications Review Board, 1989 1992
 - Journal of Public Policy and Marketing, 2001-

OTHER

- American Marketing Association Doctoral Consortium
 - Coordinator, 1989
 - Faculty Member, 1984, 1986, 1988, 1990
- American Marketing Association Faculty Consortium
 - Faculty Member, 1990, 1992
- Visiting Professorship
 - IESE, Barcelona, Spain January – June, 2001

SELECTIVE CONSULTING/EXECUTIVE EDUCATION ACTIVITY

Air Products Bethlehem, PA Marketing Strategy

Alcan Aluminum (U.S.) Cleveland, OH Pricing Seminar

AlliedSignal Morristown, NJ Pricing Seminar

Ameritech Chicago, IL Marketing Management

Ames Laboratories Elkhart, IN Marketing Management

Atlantic Richfield Los Angeles, CA Executive Continuum

Automation Unlimited Woburn, MA Marketing Strategy

Bethlehem Steel Corporation Bethlehem, PA Management Development Course

Chase Manhattan Bank Far East Group Sales Management Seminar

Citicorp St. Louis, MO Sales Management

Cognizant Corporation/Nielsen Ratings New York, NY Business Strategy

Council on Financial Competitiveness Washington, DC Marketing Management

Cresiful Investment Bank Sao Paulo, Brazil Marketing Management

CYDSA Group Monterrey, Mexico Pricing Seminar

Digital Equipment Corporation Maynard, MA Field Sales Manager Training

Digital Equipment Corporation Maynard, MA Marketing Management Program

Discovery Systems Dublin, OH Marketing Strategy

Domino's Pizza Ann Arbor, MI Pricing Strategy

Dupont Wilmington, DE Pricing Strategy

Ethicon, Inc. Somerville, NJ Marketing Management Conference

Ford Motor Company Detroit, MI Marketing Management

Gannett Newspapers Washington, DC Marketing Planning Seminar

General Electric Corporation Crotonville, NY Advanced Marketing Management Seminar

Genrad Corporation Waltham, MA Marketing Management

Gore Associates

Wilmington, DE Marketing Management

Graybar Electric St. Louis, MO Marketing Management

Hartford Steam Boiler Co. Hartford, CT Marketing Management

Harvard Business School Strategic Marketing Management Course Boston, MA

Harvard Business School Strategic Marketing Management Course Vevey, Switzerland

Harvard Business School Multinational Marketing Management Course Belgirate, Italy

D.C. Heath Lexington, MA New Product Development

Interlake Group, Inc. Oak Brook, IL Managers Marketing Strategy

International Business Machines White Plains, NY Seminar for Retail Industry Staff

International Business Machines National Marketing Group - Atlanta, GA Food and Drug Wholesaling Seminar

Iomega Roy, Utah Pricing Seminar

Instituto Dirigenti Italiani Milan, Italy Marketing Management Seminar

Knoll Group New York, New York Business Strategies/Board of Directors

Lex Services London, England Marketing Strategy

3M Minneapolis, MN Pricing Strategy

Merrill Lynch New York, NY Marketing Management

NASA Office of Space Flight Washington, DC Marketing Strategy

New York Stock Exchange New York, NY Pricing Policy

Polaroid Corporation Cambridge, MA Polaroid/Kodak Litigation

Sunburst Farms Miami, FL Marketing Strategy

SCM Corporation Ossining, NY Marketing Management

Teleflex, Inc. Limerick, PA Marketing Planning Seminar

Texas Instruments Incorporated Dallas, TX

Marketing Management

Texas Instruments Metallurgical Attleboro, MA Marketing Management

Turbo Dynamix Cambridge, MA Board of Directors

Union National Bank Little Rock, AR Senior Officers Seminar

United Way Washington, DC

Warnaco, Inc. New York, NY Board of Directors

Welbilt Corporation Maspeth, NY Marketing Planning Seminar

Westinghouse Broadcasting New York, New York Pricing Strategy

Xerox Corporation Stamford, CT Marketing Management

Young Presidents Organization Indiana Marketing Strategy Seminar

EXPERT WITNESS/LITIGATION WORK

Cases with Trial Testimony or Deposition

 for Polaroid in Polaroid v. Kodak trial testimony: July 1989

2. for Honeywell in Honeywell v. Minolta

deposition: April 1991 trial testimony: November 1991

3. for State of Minnesota et al v. Philip Morris et al

deposition: August 1997 trial testimony: March 1998

5. for Medtronic in Medtronic v. Guidant Corp.

deposition: September 1999 trial testimony: November 1999

6. for Key Pharmaceutical in Key v. Mylan

deposition: September 1998 trial testimony: October 1998

7. for SmithKline-Beecham in SmithKline-Beecham v. Mellon

deposition: January 1991

8. for Gillette in Gillette v. Scripto deposition: November 1992

9. for Honeywell in Honeywell v. Fuji Photo Film

deposition: June 1993

10. for Glaxo in Glaxo v. Genpharm

deposition: November 1994 Case settled before trial

11. for Lotus Development in Lotus v. Borland

deposition: February-March 1995

12. for Pitney Bowes in Pitney Bowes vs. Hewlett-Packard

deposition: October 1997

13. for Commonwealth of Massachusetts et. al vs. Philip Morris et.al

deposition: October 1998

14. for Compaq in Compaq vs. eMachines

deposition: July 2000

• Cases settled prior to any testimony

• for SmithKline-Beecham in SmithKline-Beechman v. Yankelovich, Skelley and White

- for Time Warner/HBO in Time Warner/HBO v. Viacom
- for Compaq Computer in Compaq v. Packard Bell
- for Coca-Cola Company in Coca-Cola v. Internal Revenue Service