I. <u>General Information:</u>

Name: Michael Metzger

Rank: Assistant Professor, INCAE Business School

Lecturer, Ross School of Business

Field: Marketing, Business and Industrial Marketing, Marketing Research

II. Education:

Highest degree: Ph.D. (Education), M.B.A. (Management)

Year conferred: 2000

Degree-granting institution: University of Michigan, University of Toledo

Major field of study: Organizational Studies

Dissertation: University Technology Transfer and Organized

Research Units

III. Courses:

Year: 2000-2002 Year: 2010
Marketing Management e-marketing

Year: 2003 Marketing Management I

Marketing Management Management Consulting Practice

IMAP Bolivia Year: 2011

IMAP Peru Management Consulting Practice

Year: 2004 e-marketing

Marketing Management
International Marketing
Marketing Management
Marketing Research

Year: 2005 Management Consulting Practice

Marketing Management I Year: 2012

Marketing Management II Marketing Management I
Services Marketing Marketing Research

Year: 2006 Management Consulting Practice

e-marketing Year: 2013

Marketing Management I Marketing Management I Marketing Management II Marketing Management II

Year: 2007 Management Consulting Practice

e-marketing International Marketing

Marketing Management I Year: 2014

Marketing Management II Marketing Research
Year: 2008 Global Initiatives Chile
Marketing Management I Global Initiatives Costa Rica
Marketing Management II International Marketing

Management Consulting Practice Year: 2015

Year: 2009 Marketing Management
e-marketing Global Initiatives Chile
Marketing Management I Global Initiatives Costa Rica

Marketing Management II Year: 2016

Introduction to Consulting International Marketing

Management Consulting Practice Nonprofit and Social Marketing

III. <u>Courses (cont.):</u>

Year: 2017

Marketing Research

International Marketing

Sustainable Development

Year: 2019

Marketing Research

Nonprofit & Social Marketing

International Marketing

Year: 2021

Marketing Management Business to Business and Industrial Marketing (7 wk) Multi-Disciplinary Action

Projects (MAP)

Year: 2022

Marketing Management Business to Business and Industrial Marketing (14 wk) **Year: 2018**

International Marketing

Nonprofit and Social Marketing

Marketing Research

Year: 2020

Marketing Management Marketing Research International Marketing

Year: 2022

International Marketing Marketing for Product and Brand Managers (MKT 430) Multi-Disciplinary Action

Projects (MAP)

Year: 2023

International Marketing Marketing for Product and Brand Managers (MKT 430)

IV. Intellectual Contributions:

(A) Peer Review Journals

- Metzger, M.D. "Assessing Algorithms for Selecting Countries to Market New Products to Low Income Consumers" (2013) with Woodside, A. and Ickis, J., Emerald Emerging Markets Case Studies. (DBS)
- Metzger, M.D. "Strategic Management in Latin America: Issues and Assessment" (2010). With Brenes, Esteban, and Bernardo Requena Journal of Business Research. December.
- Metzger, M.D. "Mercadeo Social como una nueva herramienta de responsabilidad social corporativa: El caso de alfabetización en Costa Rica" (2010). With Maureen E. Metzger and John Ickis. Multidisciplinary Business Review, Vol. 3 No. 1, June 2010, 50-63. (DBS)
- Metzger, M.D. "Inclusion of Low Income Sectors in Latin American Agribusiness" (2010). With John Ickis, Francisco Leguizamón, and Juliano Flores. International Food and Agribusiness Management Review, Vol. 13, Issue 1. (CTP)
- Metzger, M.D. "La agroindustria: campo fértil para los negocios inclusivos" (2009). With John Ickis, Francisco Leguizamón, and Juliano Flores. Academia, Revista Latinoamericana de Administración, No. 43, 107-124. (CTP)

Metzger, M.D. "A Corporate Social Marketing Literacy Campaign in Latin America". With Maureen E. Metzger, International Journal of Learning, Vol. 12, Issue 4, 2006.

Proceedings

- Metzger, M.D. "Responsible Labor and Firm Competitiveness in the Electronics Industry of Costa Rica and the Dominican Republic" (2009). With Pratt, Lawrence and Juliano Flores.. International Conference on Strategic Management in Latin America, January 4th 6th, Sao Paulo, Brazil.
- Metzger, M.D. "The Role of Responsible Labor within Free Trade Agreements In the Electronics Industry: A Case Study of Costa Rica and the Dominican Republic" (2008). With Pratt, Lawrence and Juliano Flores. International CSR Conference 2008, October 6th 10th, Berlin, Germany.
- Metzger, M.D. "A Study of Acculturation Strategies Used By Latin American Business School Students." (2007). Metzger, Michael D. Business Association of Latin American Studies, April 15th 28th, San Jose, Costa Rica.
- Metzger, M.D. "Corporate Social Responsibility in Latin American: Irupana Bolivian Organic Foods Company" (2007). Business Association of Latin American Studies, April 15th 28th, San Jose, Costa Rica.
- Metzger, M.D. "Alleviating Poverty Through Profits: The Creation of Social Value through Market Based Poverty Initiatives" (2007). Business Association of Latin American Studies, April 15th 28th, San Jose, Costa Rica.
- Metzger, M.D. "Corporate Social Marketing: Emerging Latin American Markets and Responsible Corporate Communications" (2006). European-Latin American Congress on Corporate Responsibility.
- Metzger, M.D. "Social Marketing: Corporate Sponsored Literacy Programs in Underdeveloped and Emerging Markets". With Maureen E. Metzger. 12th International Learning Conference, Granada, Spain, July 2005.

2. Books and Book Chapters

Books

- Metzger, M.D. Gerencia Estratégica de Mercadeo. (2007). With Víctor Donaire. Thomson Learning Iberoamérica.
- Metzger, M.D. Marketing Management: Part of the William Davidson Institute Series of Core Business Topics. (2006). With Víctor Donaire. University of Michigan Business School.

Book Chapters

- Metzger, M.D. "Appreciative Intelligence in Action A Study of Sustainable Value Creation by Irupana Organic Food of Bolivia." (2010). With Martinez, Héctor and Miguel Angel Lopez. In Thatchenkery, T. Cooperrider, D. and Michel Avital (Eds.) Positive Design and Appreciative Construction: From Sustainable Development to Sustainable Value. Advances in Appreciative Inquiry, Vol. 3.. England: Emerald Group Publishing.
- Metzger, M.D. "Agribusiness and Low Income Sectors, in Socially Inclusive Business in Iberoamerica: Engaging the Poor Through Market Initiatives" (2010). With Ickis, John, Leguizamón, F. Flores, Juliano., Harvard University David Rockefeller Center for Latin American Studies.

3. Cases published/distributed by international clearinghouses

- Metzger, M.D. "Brand Extension through Innovation: Sound Agriculture Sustainably Grows the Greens." (2023). With Eckhoff, C. William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "Brand Extension through Innovation: Sound Agriculture Sustainably Grows the Greens. Teaching Note." (2023). With Eckhoff, C. William Davidson Institute. University of Michigan Ross School of Business.
- EMetzger, M.D. "Brand Extension through Innovation: Sound Agriculture Sustainably Grows the Greens Marketing Financial Analysis." (2023). With Eckhoff, C. William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "Product and Brand Name Linguistics and Logo Semiotics." (2022). William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "Haven: Preventing Violence Against Women." (2020). William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "The Costa Rican Software Corridor: Startup Develops Expansion Plans for Latin America." (2020). William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "A Costa Rican Florist Considers Online Opportunities." (2018). William Davidson Institute. University of Michigan Ross School of Business.
- Metzger, M.D. "Flores del Este Costa Rica." (2008). INCAE Business School. (English and Spanish).
- Metzger, M.D. "Marketing Management Financial Analysis: Brand Manager for Microagenda." (2007). INCAE Business School. (English and Spanish).

- Metzger, M.D. "Irupana Organic Foods and Social Enterprise." (2006). Interview with Javier Hurtado, founder of Irupana Organic Foods, La Paz, Bolivia. Supplemental CD ROM for classroom discussion. INCAE Business School.
- Metzger, M.D. "Deutsche Aerospace Designs, Inc." (2007). INCAE Business School.
- Metzger, M.D. "EXACTUS Software Costa Rica." (2006). With Mauricio Melgarejo. INCAE Business School. (English and Spanish).
- Metzger, M.D. "EXACTUS Software Costa Rica Teaching Note" (2006). INCAE Business School. (English and Spanish).
- Metzger, M.D. "Grupo Continental Ecuador: The New Product Launch of Avena Ceres." (2005). With Mauricio Melgarejo. INCAE Business School. (English and Spanish).
- Metzger, M.D. "Grupo Continental Ecuador Teaching Note: The New Product Launch of Avena Ceres." (2005). INCAE Business School. (English and Spanish).
- Metzger, M.D. "Technical Note on the Case Methodology of Learning in Marketing Management." (2005). INCAE Business School. (English and Spanish).
- Metzger, M.D. "Country of Origin Influences on International Consumer Product Launches: Interview with Herbert Schmidt, former President of Proctor and Gamble Central and Eastern Europe, Africa and Asia." (2003). Supplemental CD ROM for classroom discussion. University of Michigan Business School.

4. Practioner Oriented Publications

- Metzger, M.D. "Las multinacionales y la sostenibilidad" (2013). SUMMA. Noviembre, Edicion 234.
- Metzger, M.D. "El alma de la empresa orientada por su mission" (2013). SUMMA. Junio, Edicion 229.
- Metzger, M.D. "Empresa y sociedad" (2012). SUMMA.. Noviembre, Edicion 222.
- Metzger, M.D. "La evolucion de la creacion de valor con responsabilidad social" (2011). El Libro de los Proyectos de RSE en America Central y el Caribe. Revista Mercados & Tendencias. Vol. 2.
- Metzger, M.D. "Mercadeo Social Corporativo" (2011). With Mladen Kojatic, Maureen Metzger and John Ickis. INCAE Business Review. Vol. 2, No.3.
- Metzger, M.D. "Oceano Azul: Un enfoque que genera valor en las empresas" (2008). Leadership. Vol. 5, No. 14.

Metzger, M.D. "Competencial con Base en el Valor" (2007). INCAE Business Review, Vol. 1, No.3.

Metzger, M.D. "La Imagen Corporativa" (2006). Classisnews.

5. Editorial Board Membership

Journal of Business Research (JBR) Guest Editor International Journal of Business and Emerging Economies (IJBEE) Guest Editor International Review of Public and Nonprofit Marketing (IRPNM) Scientific Board

6. Community Service

American Marketing Association, Student Chapter, Faculty Advisor 2021-present Ann Arbor People's Food Coop, Board Member, 2021-present Instituto Lengua Español Costa Rica, Board of Advisors, 2005 - 2010

7. Professional Activities

American Marketing Association, U of M Student Chapter, Faculty Advisor Business Association of Latin American Studies (BALAS), Member United Nations Program on Responsible Management Education (UNPRME), former Delegate

8. Languages

English (Speaking: Native Language, Writing: Native Language) Spanish (Speaking: Professional level, Writing: Professional level)

9. Work with Latin America Organizations

Corporate

Abbott (Pharmaceutical) Guatemala

Amazon Fresh (Food Services) United States

Coca Cola (Beverage) Costa Rica

Ericsson (Telecomunications) Costa Rica

Florida Ice and Farm (Beverage) Costa Rica

Grupo Moderna (Food Services) Ecuador

Grupo Ramos (Food Services) Dominican Republic

HSBC (Financial Services) Costa Rica

Intel (Semiconductor) Costa Rica, United States

Litegua (Transportation) Guatemala

Meykos (Pharmaceutical) Guatemala

Multiperfiles (Steel) Guatemala

Sanofi Aventis (Pharmaceutical) Argentina

Scotiabank (Financial Services) Costa Rica

Upala (Agribusiness) Costa Rica

Entrepreneurial

Costa Rica Flores (Ecommerce) Costa Rica Exactus (Software) Costa Rica Internexo (Web Development) Costa Rica

Irupana Organic Foods (Food Services) Bolivia

Jolyka Bolivia (Home Furnishing) Bolivia

Rainforest Expeditions (Eco-tourism) Bolivia, Perú

Sound Agriculture (Agribusiness), United States

Non-governmental

Fundación AVINA (Foundation) Costa Rica Instituto Lengua Española (Education) Costa Rica Inter-American Development Bank (Development) Washington, D.C. Salud Sin Fronteras (Healthcare) Costa Rica United Nations (Humanitarian) New York

Governmental

Empresa Publica de Agua (Governmental) Ecuador

Professional References:

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Departmental Editor, Production and Operations Management

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Costa Rica

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