

CURRICULUM VITAE

JEFFREY SANCHEZ-BURKS

University of Michigan

Stephen M. Ross School of Business, Department of Management & Organizations

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ACADEMIC POSITIONS

University of Michigan Ross School of Business Ann Arbor, Michigan	William Russell Kelly Professor of Business Administration, 2020–present Professor , Department of Management & Organizations, 2016–present Faculty Director , +Impact Studio, 2019–2021 Faculty Director , Office of Action Based Learning, 2015–2017 Faculty Director , Executive MBA Leadership Development Program, 2013–2016 Michael R. and Mary Kay Hallman Fellow , 2012–2016 Visiting Scholar , INSEAD-Singapore/France Fall 2010 Sanford Robertson Assistant Professor of Business Administration, 2003–2004 Faculty Associate , Research Center for Group Dynamics, Institute for Social Research, 2002–present Assistant Professor , Department of Management & Organizations, 2002–2009
University of Southern California Los Angeles, California	Assistant Professor , Management and Organization, Marshall School of Business, 1999–2002

EDUCATION

University of Michigan Ann Arbor, Michigan	Doctor of Philosophy in Social Psychology (1999) Graduate Certificate in Culture and Cognition (<i>Cultural Anthropology and Social Psychology</i>) (1999) Masters in Social Psychology (1996)
California State University, Northridge Los Angeles, California	Bachelor of Arts, Psychology (1994)

PUBLICATIONS

- ⁺Wellman, N., Ashford, S., **Sanchez-Burks, J.**, & Derue, S. (*in press*). Leading When the Boss is Present: How Leadership Structure Schemas Affect Leadership Behavior. *Journal of Leadership & Organizational Studies*.
- Sanchez-Burks, J.** & Sytch, M., (2021). Reimagining the Office for Immensely Human Interactions. *MIT Sloan Management Review, Reprint #62428*.
- Sanchez-Burks, J.** ⁺Bradley, C., & Greer, L., (2021). How Leaders Can Optimize Teams' Emotional Landscapes. *MIT Sloan Management Review, 62(3), 17-19*.
- Sanchez-Burks, J.**, & Mor Barak, M. (2021). Interpersonal relationships in a global work context. In M. Mor Barak (Ed.), *Managing Diversity in the Age of Globalization: Toward a Worldwide Inclusive Workplace 5th Edition** (pp. 213–232). Thousand Oaks, CA: Sage.
*Academy of Management, George R. Terry Book Award Winner.
- ⁺Yang, Y., Hong, Y-Y, H., & **Sanchez-Burks, J.**, (2019). Emotional Aperture across East and West: How Culture Shapes the Perception of Collective Affect. *Journal of Cross-Cultural Psychology, 50(6), 751-762*.
- Elfenbein, H., ^{*}Jang, D., ^{*}Sharma, S. & **Sanchez-Burks, J.** (2017). Validating emotional attention regulation as a component of emotional intelligence: A Stroop approach to individual differences in tuning in to and out of nonverbal cues. *Emotion, 17(2), 348-358*.
- Sanchez-Burks, J.**, Bartel, C., ⁺Rees, L., & Huy, Q. (2016). Assessing collective affect recognition via the EAM (Emotional Aperture Measure). *Cognition & Emotion, 30(1), 117-133*.
- Homan, A., van Kleef, G., & **Sanchez-Burks, J.** (2016). Team members' emotional displays as indicators of group functioning. *Cognition & Emotion. 30(1), 134-149*.
- Sanchez-Burks, J.**, Karlesky, M., & Lee, F. (2015). Psychological bricolage and the creative process. In C. Shalley, M. Hitt, and J. Zhou (Eds.), *Oxford Handbook of Creativity, Innovation and Entrepreneurship* (pp. 93–102). New York, NY: Oxford University Press.
- Dumas, T., & **Sanchez-Burks, J.** (2015). The professional, the personal and the ideal worker: Pressures and objectives shaping the boundary between life domains. *Academy of Management Annals, 9(1), 1–42*.

- ⁺Milovac, M., & **Sanchez-Burks, J.** (2015). Positivity makes for poor pitches: Affective tone conveyed by entrepreneurs shapes support for creative ideas. In John Humphreys (Ed.), *Proceedings of the 74th Annual Meeting of the Academy of Management*. Online ISSN: 2151–6561.
- *Uhlmann, E. & ***Sanchez-Burks, J.** (*shared lead authorship). (2014). The implicit legacy of American Puritanism. *Journal of Cross-Cultural Psychology*, *45*(6), 991–1005.
- Brett, J., Behfar, K., & **Sanchez-Burks, J.** (2014). Managing cross-cultural conflicts: A close look at the implication of direct versus indirect confrontation. In N. Ashkanasy & K. Jehn (Eds.), *The Handbook of Conflict Management* (pp. 136–154). London, United Kingdom: Edward Edgar.
- Ybarra, O., Kross, E., & **Sanchez-Burks, J.** (2014). The “Big Idea” that is yet to be: Towards a more motivated, contextual and dynamic model of emotional intelligence. *Academy of Management Perspectives*, *28*(2), 93–107.
- Sanchez-Burks, J.**, & Uhlmann, E. (2013). Outlier nation: The cultural psychology of American workways. In M. Yuki & M. Brewer (Eds.), *Culture and Group Processes* (pp. 121–142). Oxford, United Kingdom: Oxford University Press.
- *Uhlmann, E., Heaphy, E., Ashford, S., & ***Sanchez-Burks, J.** (*shared lead authorship) (2013). Acting professional: An exploration of culturally bounded norms against nonwork role referencing. *Journal of Organizational Behavior*, *34*(6), 866–886.
- Ybarra, O., Kross, E., Lee, D., ⁺Zhao, Y., & **Sanchez-Burks, J.** (2013). Toward a more contextual, psychological and dynamic model of emotional intelligence. In A. Bakker (Ed.), *Advances in Positive Organizational Psychology* (pp. 167–187). London, United Kingdom: Emerald Group.
- Sanchez-Burks, J.** (with J. Brett & K. Behfar). (2013, December 4). How to argue across cultures [blog post]. *Harvard Business Review*. Available at <http://blogs.hbr.org/2013/12/how-to-argue-across-cultures/>
- Sanchez-Burks, J.** (with ⁺Kim, S. & Polman, E.). When truisms are true. (2012, February 25, p. SR12). *The New York Times*.
- Leung, A. K.-Y., ⁺Kim, S., Goncalo, J., ⁺Ong, L., ⁺Qiu, L., ⁺Polman, E., & **Sanchez-Burks, J.** (2012). Embodied metaphors and creative acts. *Psychological Science*, *23*(5), 502–509.

Ybarra, O., +Rees, L., Kross, E., & **Sanchez-Burks, J.** (2011). Social-emotional intelligence. In K. Cameron & G. Spreitzer (Eds.), *Handbook of Positive Organizational Scholarship* (pp. 201–214). Oxford, United Kingdom: Oxford University Press.

Bechtoldt, M., Beersma, B., Rohrmann, S., & **Sanchez-Burks, J.** (2011). A gift that takes its toll: Emotion recognition and conflict appraisal. *European Journal of Work and Organizational Psychology, 22*(1), 1–20.

Sanchez-Burks, J. (2011). Cross-cultural bridges. In United States National Research Council of the National Academies, *Sociocultural Data to Accomplish Department of Defense Missions* (pp. 49–60). Washington, DC: The National Academies Press.

Plaut, V. C., +Stevens, F., +Buffardi, L., & **Sanchez-Burks, J.** (2010). “What About Me?” Perceptions of exclusion and Whites’ reactions to multiculturalism. *Journal of Personality and Social Psychology, 101*(2), 337–353.

Ybarra, O., Keller, M., Chan, E., Garcia, S., **Sanchez-Burks, J.**, Morrison, K., & Baron, A. (2010). Being unpredictable: Friend or foe matters. *Social Psychology and Personality Science, 1*(3), 259–267.

Sanchez-Burks, J., Bartel, C., & Blount, S. (2009). Performance in intercultural interactions at work: Cross-cultural differences in response to behavioral mirroring. *Journal of Applied Psychology, 94*(1), 216–223.

Sanchez-Burks, J., & Huy, Q. (2009). Emotional aperture and strategic change: The accurate recognition of collective emotions. *Organization Science, 20*(1), 22–34.

Rosenthal, D. B., Wadsworth, L. A., Russell, T. L., Mathew, J., Elfenbein, H. A., **Sanchez-Burks, J.**, & Ruark, G. A. (2009). Training soldiers to decode nonverbal cues in cross-cultural interactions. (ARI Research Note 2009–12). Arlington, VA: U.S. Army Research Institute for the Behavioral and Social Sciences.

+Cheng, C.-Y., Sanders, M., **Sanchez-Burks, J.**, +Molina, K., Lee, F., +Darling, E., & Zhao, Y. (2008). Reaping the rewards of diversity: The role of identity integration. *Social and Personality Psychology Compass, 2*(3), 1182–1198.

+Cheng, C.-Y., **Sanchez-Burks, J.**, & Lee, F. (2008). Connecting the dots within: Creative performance and identity integration. *Psychological Science, 19*(11), 1178–1184.

Sanchez-Burks, J., ⁺Neuman, E., Ybarra, O., Kopelman, S., ⁺Goh, K., & ⁺Park, H. (2008). Folk wisdom about the effects of relationship conflict*. *Negotiation and Conflict Management Research, 1*(1), 55–78. *Awarded Best Empirical Paper at the 2007 IACM Conference.

⁺Cheng, C.-Y., **Sanchez-Burks, J.,** & Lee, F. (2008). Taking advantage of differences: Increasing team innovation through identity integration. In K. Phillips, M. Neale, & E. Mannix (Eds.), *Research on Managing Groups and Teams* (Vol. 11, pp. 55–73). Greenwich, CT: JAI Press.

⁺Stevens, F., Plaut, V. C., & **Sanchez-Burks, J.** (2008). Unlocking the benefits of diversity: All-inclusive multiculturalism and positive organizational change, *The Journal of Applied Behavioral Science, 44*(1), 116–133.

Sanchez-Burks, J., & Lee, F. (2007). Cultural psychology of workways. In S. Kitayama & D. Cohen (Eds.), *Handbook of Cultural Psychology* (Vol. 1, pp. 346–369). New York, NY: Guilford.

Sanchez-Burks, J., Nisbett, R., Lee, F., & Ybarra, O. (2007). Cultural training based on a theory of relational ideology. *Basic and Applied Social Psychology, 29*(3), 257–268.

Sanchez-Burks, J. (2007). Cultural differences. In R. Baumeister & K. Vohs (Eds.), *Encyclopedia of Social Psychology* (pp. 209-211). Thousand Oaks, CA: Sage.

Sanchez-Burks, J. (2005). Protestant Relational Ideology: The cognitive underpinnings and organizational implications of an American anomaly. *Research in Organizational Behavior Annual Volume* (R. Kramer & B. Staw, Eds.), *26*, 265–305.

Chen, Y., Blount, S., & **Sanchez-Burks, J.** (2004). The role of status in group synchronization. In M. A. Neale, E. A. Mannix, & S. Blount (Eds.), *Research on Managing Groups and Teams: Time and Groups* (Vol. 6, pp. 111–133). London, United Kingdom: Emerald Group.

Sanchez-Burks, J., Lee, F., Choi, I., Nisbett, R., Zhao, S., & Jasook, K. (2003). Conversing across cultures: East-West communication styles in work and non-work contexts. *Journal of Personality and Social Psychology, 85*(2), 363–372.

Sanchez-Burks, J. (2002) Protestant Relational Ideology and (in)attention to relational cues in work settings. *Journal of Personality and Social Psychology, 83*(4), 919–929.

Sanchez-Burks, J., Nisbett, R., & Ybarra, O. (2000). Cultural styles, relational schemas and prejudice against outgroups. *Journal of Personality and Social Psychology*, 79(2), 174–189.

AWARDS, HONORS, AND GRANTS _____

- 2021 **Academic Innovation Award:** “Emotional Intelligence: Cultivating Immensely Human Interactions” MOOC for Michigan Online & Coursera (\$24,882 design and development grant), with Cheri Alexander.
- 2020 **Endowed Chair: William Russell Kelly Professor of Business Administration**
- 2020 **The Aspen Institute’s “Ideas worth Teaching Award”** Given for the +Impact Studio: Translating Research into Practice Cross disciplinary graduate course.
- 2018 **Best Talent Program in Saudi Arabia (Faculty Director)** Awarded by Society for Human Resource Management (SHRM), 2018, Dubai, UAE.
- 2016-2017 **Ewing Marion Kauffman Foundation Grant (\$63,810)** (Co-PI with D. Brophy) to study factors that shape the evaluation and mentorship of entrepreneurs.
- 2014 **Executive Education Teaching Impact Award: Custom Programs**
Recognition for leadership in developing and directing custom programs for Ross Executive Education clients. Award coincided with 20-point jump in 2014 *Financial Times* rankings of custom executive education program.
- 2012–2015 **Discovering the Cognitive and Neurological Basis of Cultural Competence**
Academic Research Fund Tier 2 (MOE2012-T2-1-051) of the Ministry of Education, Singapore funded \$473,120. Principal investigator: Ying-Yi Hong. Collaborators: Michael Morris, Michele Gelfand, Carol Dweck, Mahzarin Banaji, Ming Hsu, and Brooks King-Casas.
- 2011 **Academy of Management Dexter Award Finalist** (with Maddux, W., & Huy, Q.) For “The influence of Eastern and Western societal cultures in managing strategic change.” Organization Development and Change Division
- 2010 **Academy of Management Emerald Best International Symposium Award Finalist** For “Wisdom through Emotions: Multi-cultural, multi-level view of how Emotions Can Make Us Wiser.” Organizational Behavioral Division
- 2010 **Nominated for the Harold R. Johnson Diversity Service Award**
University of Michigan

[†]Ph.D. Student Collaboration

- 2007 **Best Empirical Paper** (with Neuman, E., Ybarra, O., Kopelman, S., Park, H., & Goh, K.) Annual Meeting of the International Association for Conflict Management
- 2007 **Best Paper Proceedings** (with Cheng, C.-Y., & Lee, F.)
Academy of Management, Organizational Behavior Division
- 2003 **Sanford Robertson Assistant Professor of Business Administration Chair**
Stephen M. Ross School of Business, University of Michigan
- 2001 **Academy of Management Dexter Award Finalist**
For Best Paper on International Relations, “Conversing Across Cultures”
(Nominated by the OB Division)
- 2001 **MBA Core Golden Apple Teaching Award**, Honorable Mention
Marshall School of Business, University of Southern California
- 2000 **Best Paper Proceedings**
Academy of Management Meetings, Organizational Behavior Division
- 2000 **Russell Sage Foundation Grant (Co-PI)**
- 2000 **Research Excellence Award**
Management and Organization Department, Marshall School of Business,
University of Southern California
- 1994–1998 **Rackham Fellowship**
University of Michigan
- 1998 **Philip Brickman Memorial Prize**
Annual Award for the Most Outstanding Paper in Social Psychology
University of Michigan
- 1996–1997 **Culture and Cognition Research Grant**
National Science Foundation, Washington, DC

PROFESSIONAL AFFILIATIONS

Association for of Psychological Science (**Elected Fellow**)
Society of Experimental Social Psychology (**Elected Fellow**)
International Society for Research on Emotion (**Elected Member**)
International Association for Conflict Management
Academy of Management

[†]Ph.D. Student Collaboration

PRESENTATIONS

KEYNOTE ADDRESSES

UM-Dearborn, Chancellor's Strategic Planning Thought Leaders Series: Social Dynamics that Shape Strategic Change, February 6, 2020

Red Thread Innovation, Global Leadership Forum, University of North Carolina Kenan-Flager Business School, February 22, 2019

How to design innovative solutions to everyday challenges and opportunities. General Motors Global Connected Customer Experience (GCCX) Conference, Detroit. May 2018

Red Thread Innovation, Michigan Alumni and Invited Guests Reception, Dubai, UAE, September 5, 2018

Designers in the new world of work. Design + Business Conference, Ross School of Business, University of Michigan, February 2018

Social Nature of Emotions Conference, Amsterdam, Netherlands, 2013

Yale School of Management/Cheung Kong Graduate School of Business, China-India Insights Conference, New York City, 2013

International Association of Cross-Cultural Psychology Annual Meeting, Istanbul, 2011

Michigan Diversity Council, Ann Arbor, April 2011

INVITED TALKS

Positive Relations at Work, Hosted by Boston College, October 23, 2020

Design Science Seminar Series, UM College of Engineering, November 15, 2019

University of North Carolina Kenan-Flager Business School, February 20, 2019

General Motors Design Studio, August 2018

Google, November 2017

University of Illinois College of Business, March 2016

McCombs School of Business, University of Texas–Austin, March 2015

Duke University, November 2014

University of California, Los Angeles, Spring 2014

Michigan State University, Spring 2014

Darden School of Business, University of Virginia, March 2013

Kellogg School of Management, Northwestern University, February 2013

National Academy of Sciences, Washington, D.C., September 2012

Corporate Competitiveness in the Global Economy, Tokyo, Japan, June 2012

Harvard Business School, Spring 2012

Columbia Business School, Spring 2012
Technion School of Business, Haifa, Israel, July 2011
Sabanci School of Management, Sabanci University, Istanbul, Turkey, July 2011
Melbourne Business School, University of Melbourne, Australia,
November 2010
The School of Business at The University of Western Australia,
Australia, November 2010
INSEAD, Singapore, November 2010
Singapore Management University, November 2010
Nanyang Business School, Nanyang Technological University, October 2010
TEDx, October 2010
National University of Singapore Business School, September 2010
National Academies' National Research Council, Washington, D.C., August 2010
United States Institute of Peace, Rule of Law Center, Washington, D.C., August
2010
Fisher College of Business, Ohio State University, April 2010
Goizueta Business School, Emory University, December 2009
Moscow State University School of Business, Russia, November 2009
Stockholm School of Economics–Riga, Latvia, September 2009
University of Michigan Ross School of Business, Hosmer Lecture Series,
February 2009
Merage School of Business, University of California, Irvine, May 2009
Sabanci School of Management, Sabanci University, Istanbul, Turkey,
February 2009
McCombs School of Business, University of Texas–Austin, February 2009
Anderson Graduate School of Management, University of California–Riverside,
December 2009
Kellogg School of Management, Northwestern University, October 2008
MIT Sloan School of Management, October 2008
Darden Graduate School of Business, University of Virginia, September 2008
Google, Mountain View, California, July 2008
University of New South Wales, February 2008
University of Amsterdam, June 2007
Leiden University, The Netherlands, June 2007
London Business School, September 2006
INSEAD, Fontainebleau, France, October 2006

McCombs School of Business, University of Texas–Austin, April 2006
University of Michigan, Design Science Colloquium, May 2006
University of Michigan Provost’s Seminar on Teaching, January 2006
Columbia Business School, September 2005
University of Michigan Ross School of Business, Hosmer Lecture Series,
October 2004
University of British Columbia, February 2004
Haas School of Business, University of California–Berkeley, November 2003
Stanford University, November 2003
University of Michigan Organizational Psychology Department, October 2003
University of Michigan, Interdisciplinary Committee on Organizational Studies,
October 2003
University of Michigan, Institute for Social Research Group Dynamics Seminar,
January, 2003
School of Information, University of Michigan, 2003
Wharton School, University of Pennsylvania, November 2002
Kellogg School of Management, Northwestern University, October 2001
Stern School of Business, New York University, October 2001
University of Connecticut, Department of Psychology, October 2001
University of California–Los Angeles, Department of Psychology, October 2000
University of Illinois, Urbana-Champaign, September 2000
University of Southern California, Center for Effective Organizations,
February 2000
Harvard Business School, March 1999
Stanford University, Department of Psychology/Business School, August 1998
Society for the Psychological Study of Social Issues Conference, Ann Arbor,
June 1998
University of Michigan, Department of Psychology, October 1997

CONFERENCE SYMPOSIA

Showcase Symposium (OB Division): Social Norms in Organizations: An
Expansive View of Conformity and Deviance in the Workplace
(Moderator). (2020, August). Academy of Management Meeting Annual
Meeting, Vancouver, BC.

Symposium: Using Duality to See More Broadly: Why Ambivalence and Paradox Can Benefit Organizations. (2020, August). Academy of Management Meeting Annual Meeting, Vancouver, BC.

Showcase Symposium: The Social Nature of Affect in Interpersonal Relationships and Social Networks” (with Barsade, S., Elfenbein, H., van Kleef, G., and Labianca, G.). (2018, August). Academy of Management Meeting Annual Meeting, Chicago, Illinois.

Understanding Cultural Values Can Help Diversify Work Settings (2018, May). (with Tsai, J., Kinias, Z., Lee, S., & Sim, J.) 30th APS Annual Convention, San Francisco, California.

Entrepreneurial Mentoring. (March 2017). With Thomas Jensen, David Brophy, D. Chinonye-Nnakwe, and Melanie Milovac. VentureWell, Washington D.C.

Recombination in teams. With + Cromwell, J. (Co-chairs). (2016, August). Academy of Management Annual Meeting, Anaheim, California.

The psychology of crowdfunding: How mood, passion and emotion make or break a pitch. With + Milovac, M. (Co-chairs). (2015, August). Academy of Management Annual Meeting, Vancouver, Canada.

The informative functions of emotional displays in teams. With Homan, A. (2015, August). Academy of Management Annual Meeting, Vancouver, Canada.

People perception. (Chaired by T. Philips). (2015, August). Academy of Management Annual Meeting, August 2015, Vancouver, Canada.

The social nature of emotions in organizational life. (Professional development workshop organized by K. Niven). (2015, August). Academy of Management Annual Meeting, Vancouver, Canada.

Developments in conceptualizing and measuring emotional abilities. With Elfenbein, H., Jang, D., & Sharma, S. (2014, August). (Organized by D. Jang & H. A. Elfenbein). Academy of Management Annual Meeting, Philadelphia, Pennsylvania.

The interplay between conflicts and emotions: A multilevel perspective. (Co-chair with A. Homan). (2014, July). 27th Annual Conference of the International Association for Conflict Management, The Netherlands.

Multicultural, multi-method analyses of emotion expression interpretation in organizational life.* (2012, August). Academy of Management Annual Meeting, Boston, Massachusetts. *Featured as a showcase symposium for the OB Division (+L. Rees, Chair).

The emergence of wise crowds and individuals: Social psychological and group and individual processes of the wisdom-of-crowds effect. (Co-chair with L. Rees). (2012, January). Participants: R. Larrick, E. Vul, H. Pashler, I. Aggarwal, & T. Malone. Society for Personality and Social Psychology Annual Meeting, San Diego, California.

Crossing East-West boundaries. With Huang, L., Gibson, C., Hass, M., Rebekah, D., & Choudhury, P. (2011, August). Academy of Management Annual Meeting, San Antonio, Texas.

Am I a leader? Exploring leadership identity construction in organizations. With +Wellman, N., Ibarra, I., Ashford, S., DeRue, S., & Carson, J. (2011, August). Academy of Management Annual Meeting, San Antonio, Texas.

Managing national/functional cultural diversity in creativity and innovation. With +Kwan, L., Leung, A., & Liou, S. (2011, August). Academy of Management Annual Meeting, San Antonio, Texas.

Social isolation in the workplace: A cross-national and longitudinal analysis. With +Kacperczyk, K., & Baker, W. (2010, August). American Sociological Association Annual Meeting, Atlanta, Georgia.

One for all or all for one? New directions in shared leadership research. With +Wellman, N. DeRue, D., Ashford, S., & Nahrgang, J. (2010, August). Academy of Management Annual Meeting, Montreal, Canada.

Wisdom through emotions: Multi-cultural, multi-level analyses of how emotions can make us wiser. (Co-chair with +L. Rees). (2010, August). Academy of Management Annual Meeting, Montreal, Canada.

The influence of affective processes on collective outcomes. (Discussant). (2009, August). Academy of Management Annual Meeting, Chicago, Illinois.

Culture and creativity: How culture interacts with person or situation in affecting creativity. (2009, August). Academy of Management Annual Meeting, Chicago, Illinois.

Relational perspectives on organizational phenomena. (2009, April). Society for Industrial/Organizational Psychology (SIOP) Conference, New Orleans, Louisiana.

Diversity in action. (2008, October). Society for Experimental Social Psychology Annual Meeting, Sacramento, California.

Dual-professional identity integration and innovation. (2008, September). International Symposium for Professional Innovation Management, Singapore.

The experience, management, and implications of emotions at work: Session on emotional intelligence. (Invited speaker, sponsored by the Scientific Affairs Committee and OB Division). (2008, August). Academy of Management Annual Meeting, Anaheim, California.

Emotions and emotional intelligence in organizations. (Chair). (2007, August). Academy of Management Annual Meeting, Philadelphia, Pennsylvania.

American professionalism. (2007, January). Society for Personality and Social Psychology Annual Meeting, Memphis, Tennessee.

Culture and the shaping of emotions. (2006, October). Society for Experimental Social Psychology Annual Meeting, Philadelphia, Pennsylvania.

Organizational artifacts: Their impact on the interaction between individuals and organizations. (2006, August). All Academy Symposium presented at the Academy of Management Annual Meeting, Atlanta, Georgia.

New horizons on international and cross-cultural research on management and organizations for the 21st century. (2005, August). All Academy Symposium presented at the Academy of Management Annual Meeting, Honolulu, Hawaii.

Culture and conflict. (Chair). (2005, August). Conflict Management Division Symposium presented at the Annual Meeting of the Academy of Management, Honolulu, Hawaii.

The effects of group schemas on organizational life. (Invited speaker). (2005, May). Symposium highlighting collaborative papers in my research lab. Association for Psychological Science Annual Meeting, Los Angeles, California.

Cultural psychological approaches to religion. (2005, May). Association for Psychological Science Annual Meeting, Los Angeles, California.

- Culture, relational schemas and disadvantage in workplace situations. (2004, October). Annual Meeting of the Society for Experimental Social Psychology, Fort Worth, Texas.
- Cross-cultural models applied to identity processes within organizations. (2004, August). American Psychological Association Annual Meeting, Honolulu, Hawaii.
- Dilemmas of social-emotional intelligence. (Invited speaker). (2004, October). Women in Leadership Conference, University of Michigan Ross School of Business.
- Psychological misunderstandings: Errors in self and social perception and their implications for social conflict. (2004, February). Society for Personality and Social Psychology Annual Meeting, Austin, Texas.
- Emotion, arousal, and affect in conflict. (Chair). (2003, August). Conflict Management Division symposium presented at the Academy of Management Annual Meeting, Seattle, Washington.
- Building effective networks in a pluralistic world. (Co-chair). (2002, August). All Academy Symposium presented at the Academy of Management Annual Meeting, Denver, Colorado.
- New millennium, new workplace: Implications of changing workplace relationships. (2002, August). Academy of Management Annual Meeting, Seattle, Washington.
- Bridging cultural styles in organizations. (Co-chair). (2002, June). International Western Academy of Management Conference, Lima, Peru.
- How cultural ideologies shape cognition, emotion, and social judgments. (2001, February). (Co-chair). (2001, February). Society for Personality and Social Psychology Annual Meeting, San Antonio, Texas.
- International Symposium on Multinational Business Management. (Chair). (2000, May). Nanjing, China.

CONFERENCE PAPERS

- Wellman, N., Ashford, S. J., DeRue, D. S., & Sanchez-Burks, J. (2018). How many should lead? Leadership structure schemas, formal authority, and leadership behavior. Academy of Management Meeting Chicago.

Milovac, M. & Sanchez-Burks, J. (2016). Reading Emotional Tea Leaves: How Judges' Implicit Theories about Entrepreneurs' Affect Inform their Impressions of Nascent Entrepreneurs. West Coast Research Symposium on Technology Entrepreneurship, Seattle, WA.

Cromwell, J., Jean-François, H., & Sanchez-Burks. (2016, August). Creators as Curators: Exploring the Process of Idea Curation in Teams. Academy of Management Annual Meeting, Anaheim, California.

⁺Milovac, M., & Sanchez-Burks, J. (2015, July). Unlike-minded entrepreneurial teams: Affective complements are perceived more favorably. Tenth Annual INGroup Conference, Pittsburgh, Pennsylvania.

Ormiston, M., Peterson, R., & Sanchez-Burks, J. (2015, July). The unintended consequences of valuing security on perceptions of relationship conflict in groups. Tenth Annual INGroup Conference, Pittsburgh, Pennsylvania.

Sanchez-Burks, J. (with Yang, Y., & Hong, Y-Y.). (2015, August). Decoding collective affect: Explaining cultural variation in emotional aperture abilities. Academy of Management Annual Meeting, Vancouver, Canada.

⁺Milovac, M., & Sanchez-Burks, J. (2014, August). The successful entrepreneur is not a positive one: Negative affective cues enhance evaluation. Academy of Management Annual Meeting, Philadelphia, Pennsylvania.

Sanchez-Burks, J. (2015, April). The role of emotional aperture in leading strategic change. National Science Foundation (NSF) Workshop on Leading Organizational Change from a Multilevel Perspective Science, hosted by University of Maryland Robert H. Smith School of Business.

Sanchez-Burks, J., Bartel, C., ⁺Rees, L., & Huy, Q. (2014, July). Assessing the affective composition of a group: Emotional aperture as a window onto group dynamics. 27th Annual Conference of the International Association for Conflict Management, Leiden, Netherlands.

Homan, A., Van Kleef, G., & Sanchez-Burks. (2014, July). Collective affective cues influence anticipated conflict and outcomes in diverse groups. 27th Annual Conference of the International Association for Conflict Management, Leiden, Netherlands.

⁺Rees, L., Sanchez-Burks, J., Bartel, C., & Huy, Q. (2013, August). An approach to assessing emotional aperture. Academy of Management Annual Meeting, Orlando, Florida.

Jehn, E., Peterson, R., & Sanchez-Burks, J. (2011, July). Seeing the world through different eyes: The effects of conflict belief asymmetry on workgroup performance. Paper presented at the International Association of Conflict Management 24th Annual Conference, Istanbul, Turkey.

Plaut, V. C., Stevens, F. G., ⁺Buffardi, L. E., & Sanchez-Burks, J. (2011, July). Majority member perceptions and reactions to multiculturalism. Paper presented at the Annual INGroup Conference, Minneapolis, Minnesota.

Maddux, W., Huy, Q., & Sanchez-Burks, J. (2011, August). The influence of Eastern and Western societal cultures in managing strategic change. Academy of Management Annual Meeting, San Antonio, Texas.

Plaut, V. C., Stevens, F. G., ⁺Buffardi, L. E., & Sanchez-Burks, J. (2010, August). "What about me?" Perceptions of exclusion and their role in non-minority reactions to diversity. Paper presented at the Annual Meeting of the Academy of Management, Montréal, Canada.

⁺Rees, L., Sanchez-Burks, J., Lehavy, R., Rothman, N., & Bartel, C. (2010, August). Affect and wisdom in both collectives and individuals. Academy of Management Annual Meeting, Montréal, Canada.

Sanchez-Burks, J. (2009, December). Transformational leadership and emotional aperture. Second Annual Conference on Asymmetry, Cognitions, and Emotions, London Business School, United Kingdom.

⁺Rees, L., Sanchez-Burks, J., & Bartel, C. (2009, August). The emotionally wise crowd: Affective dispersion and collective wisdom. Academy of Management Annual Meeting, Chicago, Illinois.

Sanchez-Burks, J., Huy, Q., Bartel, C., & ⁺Rees, L. (2009, August). Emotional aperture facilitates working in and leading teams. Academy of Management Annual Meeting, Chicago, Illinois.

Sanchez-Burks, J., & Huy, Q. (2008, December). Emotional aperture. First Annual Conference on Asymmetry, Cognition and Emotions, Leiden, Netherlands

Waller, M. J., ⁺Kaplan, S. A., Blount, S., Sanchez-Burks, J., & Philips, S. (2008, July). More than a feeling: Rapport and synchrony in team. Third Annual INGroup Conference, Kansas City, Missouri.

Sanchez-Burks, J., +Cheng, C.-Y., & Lee, F. (2007, December). Individual innovation through identity integration. Harvard Business School Centennial Colloquium, Creativity, Entrepreneurship, and Organizations of the Future Conference, Cambridge, Massachusetts.

Sanchez-Burks, J., & Huy, Q. (2007, August). Emotional aperture: The accurate recognition of collective emotions. Academy of Management Annual Meeting, Philadelphia, Pennsylvania.

+Cheng, C.-Y., Sanchez-Burks, J., & Lee, F. (2007, August). Innovation and identity integration. Academy of Management Annual Meeting, Philadelphia, Pennsylvania.

Sanchez-Burks, J., & Huy, Q. (2007, July). Emotional aperture: A missing dimension of emotional intelligence. International Society for Research on Emotions Meeting, Queensland, Australia.

Sanchez-Burks, J., +Neuman, E., Ybarra, O., Kopelman, S., +Goh, K., & Park, H. (2007, July). Folk wisdom about the effects of relationship conflict. International Association for Conflict Management Annual Meeting, Budapest, Hungary.

Sanchez-Burks, J. (2007, May). Beyond emotional intelligence: A framework for attending to collective emotions. RSB-INSEAD Emotions, Emotional Capabilities Conference, Fontainebleau, France.

+Cheng, C.-Y., Lee, F., & Sanchez-Burks, J. (2007, May). Team innovation through identity integration. The Johnson Graduate School of Management's Annual Research on Managing Groups and Teams Conference, Cornell University, Ithaca, New York.

Sanchez-Burks, J., & Huy, Q. (2007, March). Emotional aperture and strategic renewal. *Organization Science* Special Issue on Strategic Renewal Conference, Chicago, Illinois.

+Kacperczyk, A., & Sanchez-Burks, J. (2006, August). Energy and co-worker multiplexity: A cross-cultural study. Paper presented at the Academy of Management Annual Meeting, Atlanta, Georgia.

Sanchez-Burks, J., +Kacperczyk, A., & Baker, W. (2006, January). Cultural plexity. Paper presented at the cultural psychology pre-conference for the Annual Meeting of Personality and Social Psychology, Palm Springs, California.

Sanchez-Burks, J. (2005, August). How culture and nonconscious mirroring create disadvantage in workplace interviews. Academy of Management Annual Meeting, Honolulu, Hawaii.

Sanchez-Burks, J. (2005, April). Cultural beliefs about conflict and team performance. Paper presented at the 6th Biennial Asian Association of Social Psychology Conference, Wellington, New Zealand.

Sanchez-Burks, J. (Invited speaker). (2003, July). Surface similarities, deep variation: Cultural diversity in workways. International Interdisciplinary Colloquium on Workforce Diversity in the U.S. and in Europe, Nantes, France.

Chen, Y., Blount, S., & Sanchez-Burks, J. (2002, May). The role of status and culture in achieving within-group synchrony. Stanford Graduate School of Business Annual Research on Managing Groups and Teams Conference, Palo Alto, California.

Sanchez-Burks, J., & Lee, F. (2001, August). Conversing across cultural ideologies: East-West communication styles in work and nonwork contexts. Academy of Management Annual Conference, Washington, D.C.

Sanchez-Burks, J. (2000, August). Cultural schemas for relational sensitivity in the workplace: A test of Weber's theory on ascetic Protestantism. Academy of Management Annual Meeting, Toronto, Canada.

Sanchez-Burks, J., & Nisbett, R. (1999, April). Ascetic Protestantism & *Simpatia*: A relational schema analysis of Anglo- and Mexican-American work styles. Society for Research on Child Development Symposium on Culture, Mind and Self within the U.S., Santa Fe, New Mexico.

Sanchez-Burks, J., Nisbett, R., & Ybarra, O. (1998, August). Cultural relational styles: A source of cultural misunderstandings and conflict. Paper presented at the XIV International Congress of the International Association for Cross-Cultural Psychology, Bellingham, Washington.

CONFERENCE ORGANIZING

Emotions in Organizations Conference. Co-organizer with Q. Huy and +L. Rees, June 2009. University of Michigan Ross School of Business/INSEAD, Ann Arbor, Michigan.

Academy of Management Conflict Division Professional Development Program. Co-organizer, 2007. Philadelphia, Pennsylvania.

⁺Ph.D. Student Collaboration

INSEAD/Ross School of Business Conference on Emotion Capabilities in Organizations Conference. Co-organizer with Q. Huy, May 2007. Ann Arbor, Michigan.

Cultural Psychology Pre-Conference. Co-organizer and Treasurer, 2006. Annual Meeting of the Society of Personality and Social Psychology, Palm Springs, California.

CIBE Doctoral Student Conference on Cross-Cultural Organizational Behavior Research, April 2003. University of Michigan Ross School of Business, Ann Arbor, Michigan.

TEACHING AND ADVISING

DISSERTATION COMMITTEES

Chidimma Ozor Commer (School of Global Inclusion and Social Development, University of Massachusetts), 2021-

Stephenie Chen (Social Psychology), 2017

Matthew Karlesky (M&O), 2015

Michael Lee (Social Psychology), 2015

Melanie Milovac (Cambridge), 2015

Liu Xiao-Xiao (NTU), 2015

Zhaleh Semnami-Azad (Waterloo), 2015

Laura Rees (M&O) Co-chair, 2014

Jeff Bednar (M&O), 2013

Jim Mourey (Marketing), 2013

Michael Varnum (Social Psychology), 2011

Sinem Atakan (Marketing), 2011

Hyekung Park (Social Psychology), 2007

Ning Nan (Business Information Technology), 2006

Mathew Garber (Joint MBA & Ph.D. in Pharmacology), 2005

ChiYing Cheng (Organizational Psychology), 2005

Joel Rodriguez (Social Psychology), 2004

Amy Kiefer (Social Psychology), 2005

DOCTORAL IERP READER

Christina Bradley, 2021

UNDERGRADUATE HONORS SENIOR THESIS

Karla Kane, 2017-2018

David Katz, 2017-2018

Danielle Ravich, 2007-2008

NEW COURSE DESIGN AND DEVELOPMENT

+*Impact Studio (BA670, 4.5 credits offered in the Fall and Winter semesters)*

An interdisciplinary graduate action-based learning course on how to use scholarly intellectual capital, business acumen and design thinking methodologies to address issues aligned with the United Nations Sustainable Development Goals.

“Emotional Intelligence: Cultivating Immensely Human Interactions” MOOC offered at Michigan Online & Coursera, with Cheri Alexander.

TEACHING CASES, NOTES, AND SIMULATIONS

Bluetown Design Thinking Simulation

Sanchez-Burks, J. (2017) Licensed through Tech Transfer, University of Michigan

Confronting Directly and Indirectly: Are You Attuned to Notice? With Behfar, K., Elias, A., & Brett, J. (2014). [Case Number: OB-1055]. Charlottesville, VA: Darden Business Publishing, University of Virginia. Available at <http://store.darden.virginia.edu/confronting-directly-and-indirectly-are-you-attuned-to-notice>

Havana Plants. (2012). With +Rees, L., & Wang, C. [A cross-cultural negotiation exercise.]. Evanston, IL: Dispute Resolution Research Center, Kellogg School of Management, Available at <http://www.negotiationexercises.com/Details.aspx?ItemID=158>

Teaching note for Havana Plants. (2012). With +Rees, L., & Wang, C. Evanston, IL: Dispute Resolution Research Center, Kellogg School of Management. Available at <http://www.negotiationexercises.com/Details.aspx?ItemID=158>

Bridging in a Globalizing World: Strategies and Tools for Developing Cultural Intelligence. With Branch, J., & +Augustine, G. (2008, October 1). [Note: 1-428-583]. Ann Arbor, MI: William Davidson Institute. Available at <http://globalens.com/casedetail.aspx?cid=1428583>

Acumen Fund: Talent Management at the Base of the Pyramid. With Moses, L. (2008). [Case: 1-428-768]. Ann Arbor, MI: William Davidson Institute. Available at <http://globalens.com/casedetail.aspx?cid=1428768>

World Economic Forum. (with Branch, J.). (2008). [Note: 1-428-618] [Simulation]. Ann Arbor, MI: William Davidson Institute.

PROFESSIONAL SERVICE

UNITED STATES NATIONAL ACADEMY OF SCIENCES

The Science of Intelligence Interrogation. (2012, Fall). Invited Participant. Planning meeting sponsored by the National Research Council, Board on Behavioral, Cognitive, and Sensory Sciences, Division of Behavioral and Social Sciences and Education. Washington, D.C.

Toward a Unified Social Framework. (2010, August). Invited workshop participant. National Academies' National Research Council, Washington, D.C.

EDITORIAL BOARDS

Organization Science, 2008–present

Editor-in-Chief Search Committee Member, *Organization Science*, 2022

Administrative Science Quarterly, 2018-2022

Journal of Personality and Social Psychology, 2013–2021

ASSOCIATION BOARD

Elected Representative-at-Large for the Conflict Management Division, 2006–2008

ACADEMY OF MANAGEMENT

Managerial and Organizational Cognition Division, Panelist for “Diamonds in the Rough-Doctoral Student Development, 2021 Meeting of the Academy of Management, Virtual due to the Global Pandemic that year.

International Management Division, Junior Faculty Consortium Panelist, 2009 Meeting of the Academy of Management, Chicago, Illinois.

Organizational Behavior Division, Faculty Facilitator for the New Member Research and Networking Forum, 2008 Meeting of the Academy of Management, Anaheim, California.

REVIEWING _____

NATIONAL SCIENCE FOUNDATION

Grant reviewer, 2015

TENURE REVIEW EXTERNAL LETTER WRITER

Vanderbilt University's Owen Graduate School of Management, 2019

ACADEMIC JOURNALS

Administrative Science Quarterly; Psychological Science; Academy of Management Journal; Academy of Management Review; Journal of Experimental Social Psychology; Psychological Bulletin; Organizational Behavior and Human Decision Processes; Journal of Experimental Social Psychology

ACADEMIC BOOKS

Lawrence Erlbaum

Oxford University Press

CONFERENCES

Academy of Management Annual Meetings:

Conflict Management Division

International Management Division

Organizational Behavior Division

International Association for Conflict Management Annual Meeting

INGroup Annual Meetings

UNIVERSITY OF MICHIGAN _____

Office of the Provost, University of Michigan

Dean Search Advisory Committee Member: Edward J. Frey Dean of the Stephen M. Ross School of Business, March 2015-2016

Office of the Vice Provost for Research (OVPR), University of Michigan

Led a workshop for the OVPR October Retreat, 2021

Faculty Grants Reviewer, 2006

Office of the Vice Provost for Equity, Inclusion, University of Michigan

Faculty Advisory Committee Member, Serving the Chief Diversity Officer and Vice Provost for Equity and Inclusion. 2017-2021

University Institutional Review Board (IRB)

Chair *Pro Tem*, 2007–2009

Member, December 2005–July 2009

Vice Chancellor for Business Affairs, University of Michigan-Dearborn

Consultant and Speaker on Designing Organizational Change (two engagements, 2019 and 2020).

Rackham Graduate School, University of Michigan

Association for Women in Science negotiation training, March 2014

Developed and taught a university-wide graduate workshop on creativity and design thinking, December 2013

Alumni Development Speaker

Hong Kong Alumni, August 2016

Russian Alumni, Moscow, March 2010

Singapore, November 2010

Shanghai, December 2010

National Center for Institutional Diversity

Member, Grant Proposal Review Committee, 2008, 2011

ROSS SCHOOL OF BUSINESS _____

CO-CREATED THE MBA CONCENTRATION IN "DESIGN THINKING AND INNOVATION FOR THE FT, GLOBAL AND ONLINE MBA, 12 CREDITS), SERVING AS FACULTY DIRECTOR 2022-Present

Office of Action-Based Learning, Member of the REAL ABL Task Force
(Chaired by Gretchen M. Spreitzer), 2021-2022

Member, Community Values Committee, 2012–2013; 2021-2022

CLINICAL FACULTY CONTRACT RENEWAL/PROMOTION SUB-COMMITTEES

LEAD 2020 - Renewal and Promotion: Professor John Branch

MEMBER 2019 - Renewal: Professor Paula Caproni

+Impact Studio, Co-directed the development of the studio architectural space, graduate course and studio programming (~21 events/year, ~11 UM Schools involved), 2018-Present

Business + Impact, Program Director Search Committee

Member, Dean's Teaching Evaluation Special Task Force 2017-2018

Co-Chair, Management & Organization Post-doc Recruiting Committee
2017-2018

Chair, Ross Speak My Value/Storytelling Task Force

Career Panel Facilitator (panelist from Google, Ford, Root), Design + Business Conference, February 2018

Facilitator, MAP Kickoff Student Panel (2018)

Faculty Advisor, MBA Design + Business Club, 2012–present

Co-Editor, Management & Organization Annual Newsletter (2017-2018)

Co-Director, Leadership + Design Studio (in collaboration with Stamps School of Design Faculty)

Member, Management & Organization Faculty Retreat Planning Committee,
2017-2018

Chair, Action-Based Learning Advisory Committee, 2016-2017

Member, Management & Organization Faculty Recruiting Committee, 2016–
2017; N=2 hires and n=1 postdoctoral position

Instructor, MO900-PhD mini-course on experimental design, 2012–present

Member, MAP additional credit implementation committee, 2016.

Ex-Oficio, Action-based learning enhancement committee, 2015-2016

Speaker, Global MBA MAP Workshop on Design Thinking and Innovation,
March 2016

Speaker, Michigan Business Women Negotiation Workshop, March 2015

Faculty Advisor, MBA Hispanic Business Student Association, 2015–present

Member, Executive Education Advisory Committee, 2014–2015

Ph.D. Program Advisor, Management & Organizations Area, 2011–2014

Global Initiatives Advisory Committee, 2013–2014

Junior Faculty Mentor (Leigh Tost), 2012–2014

Contributor, Ross School of Business Scholarship Recognition Video for
Donors

Instructor, Leadership Initiative—BBA Workshop on Design Thinking, 2014,
2015

Speaker, “Ross on the Road” Alumni & EMBA recruitment, Seattle, Washington, March 2014

Speaker, MAP Kickoff, “Cultural Competence,” March 2014

Facilitator, Leadership Initiative, MBA Crisis Challenge

Contributor, Scholarship Recognition Event Video

Chair, Management & Organization Faculty Recruiting Committee, 2011–2012

Member, Community Values Committee, 2012–2013

Chair, Ph.D. Recruitment Committee, Management & Organizations Area, 2010, 2012

Chair, Visiting Faculty Recruiting Process for the Management & Organizations Area, 2011

Chair, Community Values Committee, 2009–2010

Curator, Faculty Hosmer Speaker Series, 2011–2014

Member, Doctoral Studies Committee, 2011–2014

Member, Technology Advisory Committee, 2011–2012

Member, Scholarly Standards Committee for the Management & Organizations Area, 2011

Moderator, Hispanic and Latino MBA Business Student Association Conference, 2010

Orientation Speaker, Leadership Initiative, 2007–2009

Committee Member, Ph.D. Recruitment, Management & Organizations Area, 2008, 2009, 2013

Faculty Sponsor, Hispanic and Latino MBA Business Student Association, 2004–2009

Faculty, UpClose: Diversity Recruitment Program, 2007, 2011, 2012

Speaker, LEAD: Minority Leadership Education & Development Program in Business, 2003, 2005, 2006, 2009

Moderator/Facilitator, Diversity Town Hall Forum, January 2004

Opening Keynote Speaker, Go Blue Rendezvous (MBA Recruitment Event), 2008

Faculty Speaker, Go Blue Rendezvous (MBA Recruitment Event), 2007

Planning Committee Member, Ross School of Business Leadership Initiative, April 2006

Speaker, New Faculty Orientation, 2006, 2007, 2008

Committee Member, Business School Behavioral Lab, 2003–2007

Committee Member, Doctoral Student Recruitment, 2008

Coordinator, Departmental Speaker Series, Fall 2005–2007

Core Course Coordinator, Management & Organizations MBA, 2003–present

Board Retreat Facilitator, Detroit Renaissance Group (at the invitation of the Dean’s Office), 2007

Marshall, Winter 2006 Commencement

[†]Ph.D. Student Collaboration

Moderator, Dean's Office and SGA Leadership Planning Forum, April 2006

Reviewer, Doctoral Studies Research Award, 2005

Reviewer, Dean's Faculty Research Grant, 2002, 2005