



Volume III

The University of Michigan Business School
Global Blue Alumni Network

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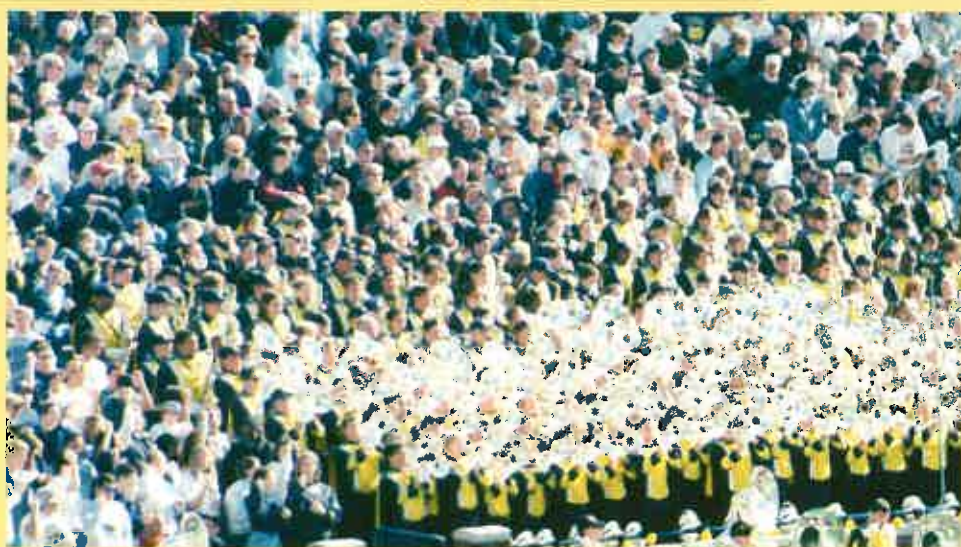


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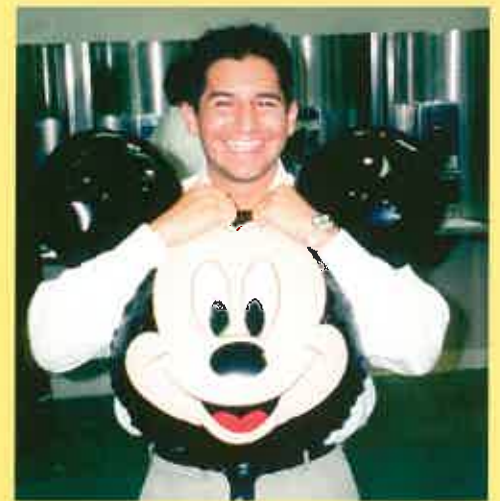
















Congrat Grad



Congratulations to the Class of '99!

You have been an active and spirited class and we have enjoyed your participation in our campus community. I invite you to continue your involvement in our Business School community as alumni.

Take advantage of the School's electronic resources to help you stay connected. Your lifetime email, electronic alumni directory, and Business School web site will provide ways for you to stay in touch with one another and the School.

Additionally, I invite you to join a Business School alumni club or create one, if one does not already exist in your city. I hope to see you at our Business School reunions and to read your personal and professional accomplishments in *Dividend's* class notes.

Finally, I wish to commend our Global Blue Leaders for creating your class yearbook and making possible a collection of memories of your two years at the Business School.

Go Blue!

A handwritten signature in dark ink, appearing to be "Joe" with a stylized flourish at the end.



Global Blue Alumni Network

The Global Blue Alumni Network is the alumni organization for the University of Michigan Business School. The organization's mission is:

- To stimulate relationships between students and to develop community and commitment which students will carry with them after graduation
- To enhance the student – alumni interaction and networking, both professionally and socially
- To coordinate and facilitate the continuing communication between alumni after graduation
- To generate commitment and leadership for activities throughout the school while providing support for the Office of Alumni Relations

The Global Blue Yearbook

The University of Michigan Business School Yearbook, *The Global Blue*, is in its third year. The name *Global Blue* symbolizes many of the values of the business school: the Blue of the University, a Global outlook, and class diversity. It also reminds us all that we are now very much part of the University of Michigan Business School Alumni Network. The Global Blue not only provides a resource for who your fellow classmates are, but also captures through pictures and editorial comments, the more entertaining and social side of B-school.

Global Blue Alumni Network

Academic Year in Review

August

- Monica Lewinsky reaches an immunity deal with Federal Investigator Kenneth Starr, and President Clinton admits to an inappropriate relationship with Ms. Lewinsky.
- Terrorists bomb the US Embassies in Kenya and Tanzania.
- Three days after President Yeltsin says Russia will not devalue the ruble, the Russian Central Bank widens intervention bonds for the ruble to 9.5 to the dollar, effectively allowing devaluation.
- Lewis Powell, Jr., a former Supreme Court justice, dies at the age of 90. During his time on the High Court, he voted with the majority to legalize abortion in Roe vs. Wade and cast the controlling vote when the Court first upheld the concept of affirmative action in the Bakke case in 1978.
- Dorothy West, a Harlem Renaissance author who wrote "The Wedding," dies at the age of 91.
- First-year MBAs at UMBS begin the Leadership Development Program and are the first recipients of paraphernalia bearing the new UMBS logo.

September

- PAX-TV (family-friendly programming) makes its television debut.
- Boris Yeltsin appoints Yevgeny Primakov as Russia's Prime Minister. It is hoped that Primakov will unite the hardline Communists and liberal reformers behind a program to deal with Russia's financial crisis.
- Remembered as much for his fierce resistance to integration as his efforts to renounce those views later in life, George Wallace, former governor of Alabama, passes away. Wallace first attracted the national spotlight in the 1960s by resisting federally mandated efforts to integrate Alabama schools to black students with his infamous "stand in the schoolhouse door."
- Florence Griffith Joyner, the world record holder and Olympic champion known simply as Flo-Jo to many, died on September 21 of an apparent heart seizure.

October

- Hurricane Mitch hits the Caribbean and Central America. Before the storm ends its horrific rampage, an estimated 10,000 people will die and hundreds of thousands will be left homeless.
- Social Democrat Gerhard Schröder defeats 16-year incumbent Helmut Kohl to become Germany's new Chancellor.
- Gene Autry, the original white hat wearing, singing cowboy, dies. Autry made 95 movies and 635 records, including his trademark tune "Back in the Saddle Again" and the holiday standard "Rudolph the Red Nose Reindeer."
- Working Woman magazine ranks the University of Michigan Business School (#2) as one of the best business school for women.

November

- USA Today poll finds that 44% of Americans side with Microsoft, whereas only 28% side with the Justice Department on the anti-trust suit that the Department filed against the company.
- Exxon and Mobil announce \$80 billion merger, creating the world's largest company in terms of revenue. The combined company edges out General Motors for the #1 slot on the Fortune 500.
- Embattled Indonesian President, B.J. Habibie launches a commission of inquiry into corruption allegations against his predecessor and one-time mentor, Suharto—who resigned from office May 1998. The inquiry appears to be a major concession to students who have fought street battles with the military demanding that Suharto be tried for illegally enriching himself during his 32 years as leader of the SouthEast Asian nation.

1998-1999

November (cont.)

- Flip Wilson dies at the age of 64 of liver cancer. He starred in his own television show, "The Flip Wilson Show" in the early 1970s.
- Professor Kenneth Lieberthal, a William Davidson Professor, is appointed Special Assistant to the President and Senior Director for Asian Affairs at the National Security Council.
- The University of Michigan Business School's Wolverine Venture Fund made its inaugural investment, placing \$50K with Ann Arbor start-up, IntraLase, Inc.

December

- The United States and Great Britain begin a massive air campaign against key military targets in Iraq.
- The House approves two articles of impeachment against President Clinton.
- Furby is the hottest selling toy for Christmas. A virtual pet, he walks, talks, wiggles his ears, and blinks his eyes.

January

- President Clinton's impeachment trial begins.
- After 26 years, Keith "Whoa, Nellie" Jackson retires from sports broadcasting.
- Michael Jordan of the Chicago Bulls announces that he will retire from basketball and states that there is a 99.9% chance that he will stay retired. In his final performance, Jordan led the Bulls to their 6th NBA title of the decade, hitting the winning shot with 5.2 seconds left in Game 6 of the 1998 NBA Finals against the Utah Jazz.
- Denver Broncos repeat as SuperBowl Champions defeating the Atlanta Falcons 34 to 19.
- The first snowstorm of 1999 hits Michigan resulting in record snow falls in the month of January.
- UMBS Asian Business Students Association hosts its 9th Annual Conference.
- Johnetta Coles, President Emerita of Spelman College, speaks at the UMBS Martin Luther King, Jr. Day event.

February

- President Clinton's Senate trial ends with his acquittal of the two articles of impeachment.
- The world mourns the passing of King Hussein of Jordan, who died of cancer.
- UMBS Supports Habitat for Humanity holds its 3rd Annual Auction and raises \$12,000.
- UMBS Significant Others and Spouses Club host the 2nd Annual 'Home With A Heart Fashion Show' benefiting Ann Arbor's Homeless Shelter and Project Safe House.

March

- UMBS Black Business Students Association hosts its 23rd Annual Business Conference and Alumni Weekend entitled "Impacting Business and Community through Effective Leadership."

April

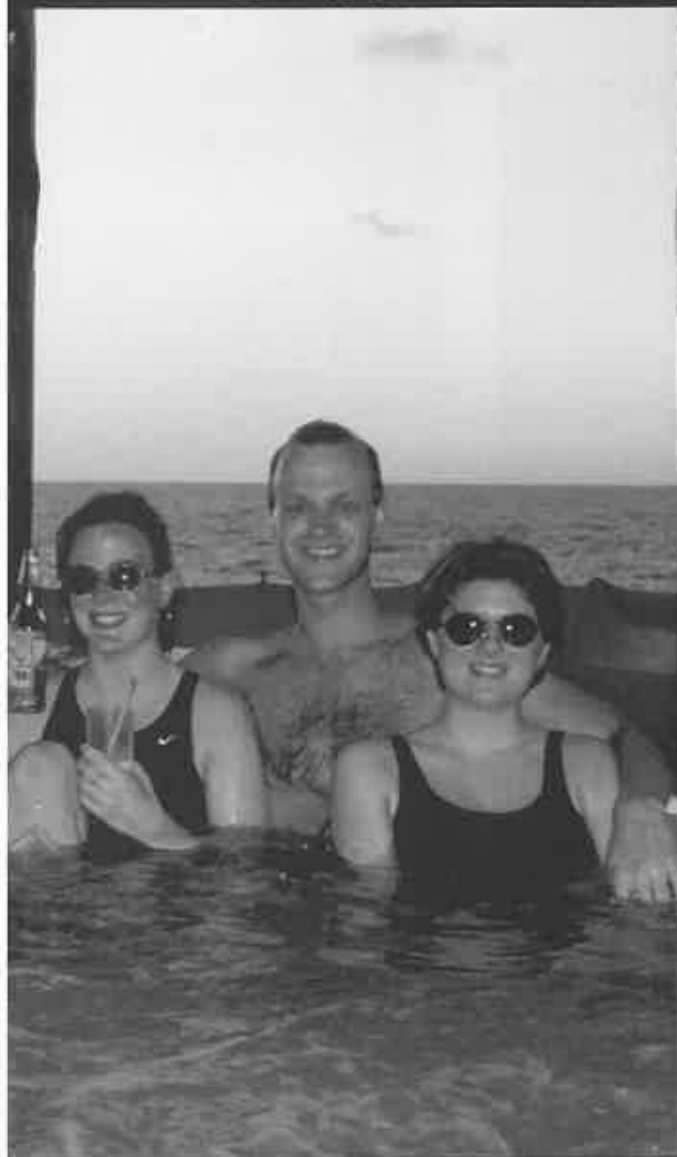
- UMBS Commencement Activities for the Class of 1999.

LIFE OF



sponsored by

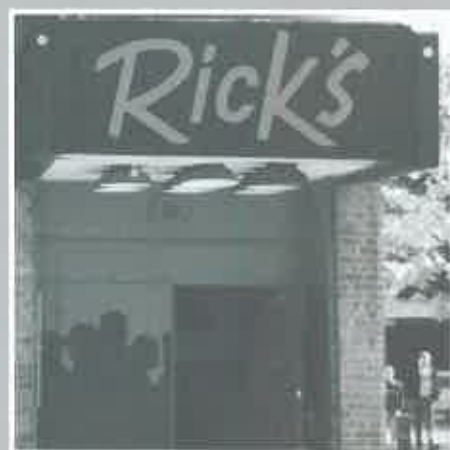
AN MBA



Arthur D Little

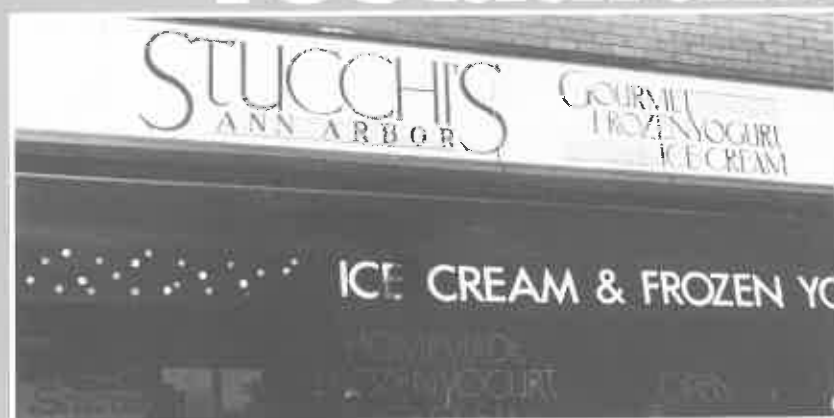


bars





restaurants





Marshall Kay
MBA 1

What did I get myself into?



Kate Sanborn
MBA 1











Whirlyball



Reliving the frat boy days

MBA Life



**Reverting to
infancy**



Reliving the old days..



Halloween dress up





Party on dudes!



MBA Life





Typical B-School gender ratio



Like a slumber party, but with alcohol



Are you going to eat all that?



MBA Life: The more things change...





...The more they stay the same



Who are UMBS students?

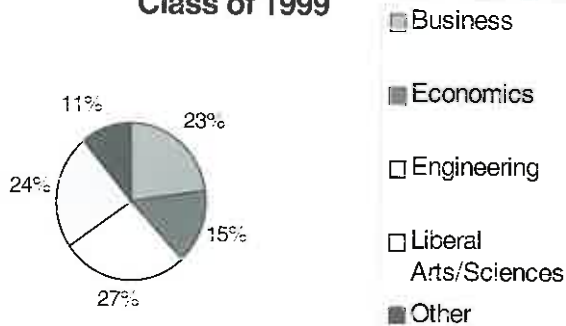
Class Size: 424
Minorities: 26%

Women: 28%
Men: 72%

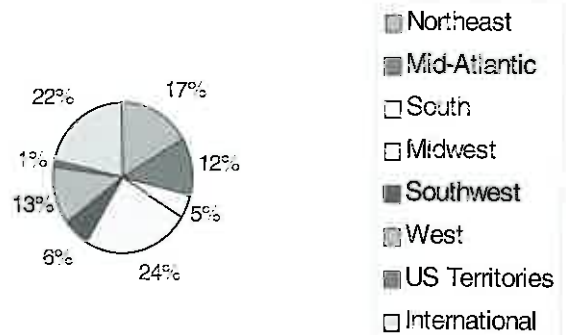
Undergraduate Majors

Geographic Distribution

Class of 1999



Class of 1999



class stats

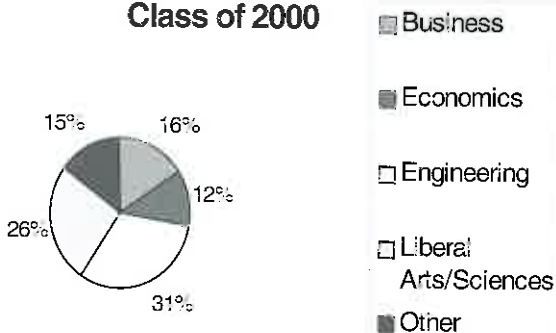
Class Size: 433
Minorities: 19%

Women: 30%
Men: 70%

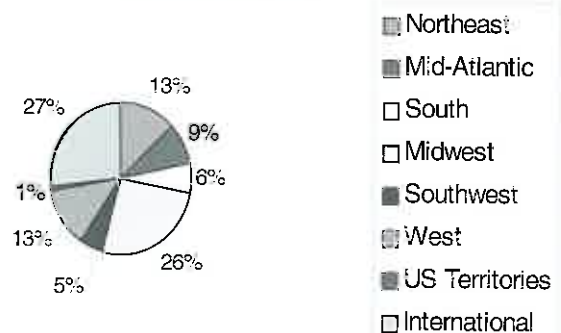
Undergraduate Majors

Geographic Distribution

Class of 2000



Class of 2000



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Top Employers of 1998 Graduates

- **PriceWaterhouseCoopers**
- **Deloitte Consulting**
- **A. T. Kearney**
- **Ford Motor Company**
- **Intel Corp.**
- **Booz Allen & Hamilton**
- **Andersen Consulting**
- **McKinsey & Company**
- **Kraft Foods, Inc.**

Top Employers of 1998 Interns

placement info

- **Intel Corp.**
- **Procter & Gamble Company**
- **Booz Allen & Hamilton**
- **Deloitte Consulting**
- **A. T. Kearney**
- **Hewlett-Packard Company**
- **Ford Motor Company**
- **McKinsey & Company**
- **General Motors Corp.**
- **Kraft Foods, Inc.**
- **Chase Manhattan Bank**
- **American Express**
- **Eli Lilly & Co.**

Where do they go?

MBA2

SEC



TIONS



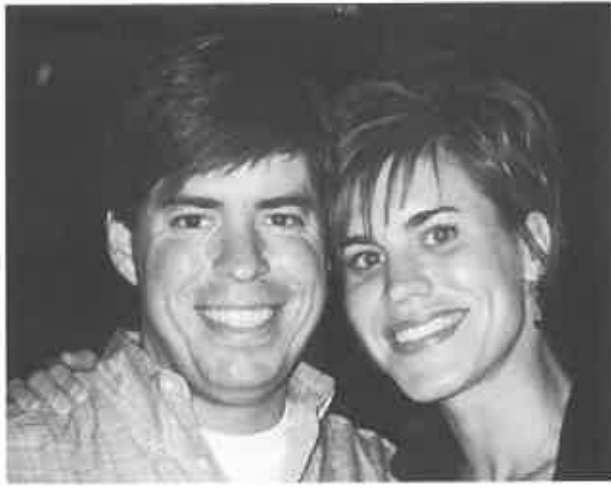
CANDIDS

MBA 2









SECTION 1

MBA2



SGA Representative
Treasurer

Historian

IM Sports Representatives

Social Chairpeople

Global Citizenship
Global Blue

Michele Bartnick
Nicole Milier
Marilyn Tsang
Alice Chou
Tim Gottfried
Andy Parker
Kyle Rackiewicz
Mike Crescenzi
Kara Rubin
Drew Pinto
Susy Lee
Matt Moyer



class of 1999





Audy Baack	Matthew Herzog	Drew Pinto
Luciano Barreto	Ellen Hodo	Kyle Rackiewicz
Raul Barrosa	David Huang	Nilay Ravani
Michele Bartnick	Nan Jiang	Kara Rubin
Vikram Bhaskar	Jim Kennedy	Jonathan Safran
Pedro Blanco	Jeong-Tae Kim	Alexandre Sawaya
Stephan Bonaparte	Heather Kingsbury	Inon Shapira
Steven Bosrock	Michael Klearman	Christopher Sherman
Steve Carmichael	Susy Lee	Yoonhoo Shin
Pimpan Charoenkwan	Bill Leonard	Violetta Sit
Alice Chou	Javier Li	Katrina Smith
Leslie Chow	Nnamdi Lowrie	Pamela Smul
Michael Crescenzi	Brian McCall	Tony Sood
Randall Dishmon	Paco Medina	Troy Stein
Denise Dragoni	Nicole Miller	Barry Stern
David Elien	Matthew Moyer	Donald Tasker
Onney Enyia	Eric Murillo	Paul Terpeluk
Rob Frederick	Jenni Nierenberg	Marilyn Tsang
Lewis Garvin	Masahide Ohira	Robert Vedra
Tim Gottfried	John Olsen	Francisco Verwoerd
Luke Grant	Carmen Oviedo	Tracy Walters
Masa Hasegawa	Andrew Parker	Raj Warriar
Brock Hastie	Randy Patton	John Westlund
Natalie Henry	Carlos Pineiro	Jun Xin



SECTION 2

MBA2



SGA Representative	David Veal
Treasurer	J.D. Moore
Historian	Ann Goffstein
	Dan Kusiatin
IM Sports Representative	Tim Dick
	Doug Grady
	Andy Herz
Social Chairperson	Gerry O'Brion
	Jeff Prus
Global Citizenship	Kurtis Parker
	Charisse Renfro
Global Blue	Natasha Sinei
	Manny Valencia

class of 1999





Cameron Adams	Michael Kelly	Karen Phillips
Marnie Altman	Vijay Koduri	Roberto Piazza
Diego Amaya	Dan Kusiatin	Jeff Prus
Arturo Araya	Soojin Kwon	Gautam Ramdas
Arthur Bell	Hon Lee	Diego Regueiro
Ralph Bolognese	Won-Jae Lee	Charisse Renfro
Jose Mauro Braga	Andrew Lenk	Patricia Roberts
Michael Cardinale	Alonso Leon de la Barra	Steven Roth
Darin Carrington	Dan Martinez	Ilan Schory
Danny Chu	Brent Maxwell	Joe Settimi
Alan Chuang	Emily McCampbell	Nisha Shanbag
Deshawn Clayton	Kate Merrill	Zhenhai Shen
Tim Dick	J.D. Moore	Natasha Sinel
Irina Dolioy	Maria Moraes	Yuval Steiman
Raul Ferrero	Matt Morawa	Christopher Struve
Phil Frank	Elyse Newton	Paul Taheri
Adam Gartenberg	Takanori Nomura	Huifen Tseng
Ann Goffstein	Gerry O'Brien	Manny Valencia
Richard Grady	Richard Palmer	Matt Vandergoot
Andy Herz	Jongmahn Park	David Veal
Cynthia Hines	Kurtis Parker	Lokesh Vij
Ian Hinke	Miguel Pena	Jennifer Wagner
Andrew Isidore	Greg Pezda	Kevin Walkush
Deirdre Keller		

SECTION 3

MBA2



SGA Representative	Mitch Mitchell
Treasurer	Ann Piamondon
Historian	Sandy Aldrich
IM Sports Representative	Zack Monsma John Van Gelder
Social Chairperson	Chandra Patel
Global Citizenship	Judy Tundo
Global Blue	DJ Phukan Kevin Fitzpatrick



class of 1999





Sandy Aldrich	Paul Altman	Sanjay Baronia
Scott Belnap	Quay Brown	Jonathan Bylin
Ruby Caeser	Matthew Chan	Chao-Ling Chen
Austin Corbett	Mark Dempster	Lisa Deyoung
Murat Dogruer	Robert Eisenbach	Kevin Fitzpatrick
Chaz Foster	Ginny Friedman	John Garrish
Dana Gilbert	Erick Goss	Adrian Guzzoni
Thomas Harper	Jeffrey Hassman	Shonette Hill
Jay Horacek	Marcus Hudson	Ross Johnson
Kathleen Judd	Jeanette Kao	John Kim
Taz Korosec	Francisco Kraljevic	Dong Hyun Lee
Michael Lemberg	Melisa Levitt	Ori Margosches
Derek Martin	Mitch Mitchell	Shinichi Mochida
Zack Monsma	Renato Monteiro	John Moose
Kari Nelson	Daniel Nott	Kevin Page
German Pasteris	Chandra Patel	Kurt Peterson
Annie Pezzetti	DJ Phukan	Ann Plamondon
Dylan Powers	Timothy Reed	Laura Reeves
Karen Ritchie	Ali Samikoglu	Ryan Scott
Gourang Shah	Julie Shapiro	Esteban Simian
Martin Slon	Damian Spector	Ed Stroh
Suresh Subramanian	Jose Teruel	Romulo Thoms
Meg Travis	Judy Tundo	Hristo Ushev
John Van Gelder	Diana Vesga	Micah Waldman
Zhige Wu		



SECTION 4

MBA2



class of 1999



SGA Representative
Treasurer
Historian
IM Sports Representative

Social Chairperson

Global Citizenship

Global Blue

Cristina Egge
David Wooli
Fernando Kireeff
Sunny Khorana
Al Reba
Scott Walczak
Alex Albani
Edvard Cock
Julie Jeffries
Julie Szudarek
Melinda Lewis
Carl Pacheco
Debra Foster
Chris Hendrickson





Alex Albani	Chris Hendrickson	Ken Outcalt
Robert Albritton	Alain Held	Carl Pacheco
Chris Assis	Carlos Hernandez	Linda Pan
Brett Astor	Dennis Hubbard	Erin Penniman
Erik Beguin	Julie Jeffries	Mike Petersen
Gerry Briere	Dorota Jozefiak	Pat Power
John Broderick	Susan Kang	Al Reba
Bernard Chen	Sunny Khorana	Marlo Scott
Jon Cioffi	Fernando Kireeff	John Sebastian
Edvard Cock	Beau Laskey	Jason Smith
Scott Cooke	Jenny Lasser	Alex Stein
Kristin Costello	Sang Wha Lee	Eric Stief
Vineet Dalal	Melinda Lewis	Anne Suarez-Davis
Tony De Biase	Yaron Litwin	Julie Szudarek
Michael Dreon	Kris Luniku	Eddy Tamboto
Cristina Egge	Patrick Lynch	Kheam How To
Debby Foster	Carl McGowan	Eric Toler
Michelle Gamble	Nolan Mondrow	Alan Turkus
Charlie Garcia	Vibha Moneteiro	Rajesh Venkat
Maria Fernanda Garzon	Rahul Murlidharan	Scott Walczak
Tom Goodrich	Holly Myers	Jeremy Wong
Dan Qun Guo	Ik Ng	Dave Wool
Emilian Halloran	John Nieto	Alta Yen
Juan Hartsfield	Chris Noble	



SECTION 5

MBA2



SGA Representative
Treasurer
Historian
IM Sports Representative

Nitin Pai
Drew Conard
Silvia Cheskes
Allison Okubo
Dave Sanchez
Matt Snyder
Erin Gislason
Ru Wu
Jorge Montiel
Colleen Murphy
Tina Schust
Eric Stettler

Social Chairperson

Global Citizenship

Global Blue



class of 1999





Jason Baim

Piyush Bhargava

James Boyle

Kimberly Burke

Charles Choi

Mark Crisan

April Ervin

Julian Evans

Matthew Feinstein

Melissa Ferguson

Rogério Ferreira

Christine Foley

Joshua Freeman

Jeanine Fukuda

Greg Gilman

Hajime Gima

Sean Glenn

Jennifer Griffin

Richard Gustafson

Scott Hause

Aureliano Hernandez

Gregory Holden

John Horrigan

Latres Jarrett

Ashesh Kamdar

Micheal Koffler

Greg Krikorian

Mary Krueger

Richard Lesperance

Mark Lewis

Yue Li

Christopher Lynch

Miguel Madrigal

Karen Maruyama

Rick Mendez

Adam Meron

Meredith Moosally

Brad Mushovic

Javier Navarro

Scott Olson

Sylvia Paas

Yi-Fan Pan

Christine Parlamis

Mark Patton

Sandra Porcile

Michael Post

Herianto Pribadi

Matt Rautenberg

Christopher Reid

Mark Rodrigues

Daniel Roose

Gerardo Ruiz

Atsushi Sakakibara

Binit Sanghvi

Jina Sanone

Joel Schwab

Samuel Schwarzwald

Om Soonthornthum

Naomi Spirn

Eric Steinberger

Sonya Thompson

Richard Thornton

Sonia Verma

Andrew Vickers

Rene Villegas

Kevin White

Kate Wilson

George Yeh

Glenn Zhou

Marcus Zillo

MBA1

SEC



TIONS







MBA1

Section 2



Jeffrey Ahrens
Mateo Alejandre
Alita Balmer
Denise Banks
Carmen Baskette
Yehuda Bechar
David Behrhorst
Subbarao Bhamidipati
Gary Brothers
Amy Cannon
Paul Cantrell
Chris Cernich
Jewoo Cha
Meng We Chong
Dreux Coogan
Lisa Cooper
David Cummins
Julia Davis
Jennifer Dozio
Kennan Driscoll
Jeffrey Ferber
Ricardo Fernandez
Suzanne Foley
Maria Funegra

La Vonn Gilbert
David Graham
Michael Hastings
Ken Herbert
Jonathan Histed
Brian Hovey
Deborah Hume
Bradley Kiefaber
Robert Kim
Benjamin Kortlang
Marc Laibe
Susanne Lamprecht
Erica Lapidus
William Lawrence
Jegger Lee
Sherry Lee
Rodrigo Leyton
Matthew Lindsay
Christina Marquis
Maxie Maultsby
Douglas McDonald
Rhonda Miller
Raya Miranda Prabhu
Michael Myszkowski

Asako Nagai
Daniel Pagano
Kittu Parijaat
Robert Parker
Claribel Prado Galarza
Marshall Reid
Bruce Remund
Michael Roberts
Jeffrey Russell
Daniel Shey
Melissa Smith
Laura Smittick-James
Hauke Thordsen
Nestor Torre
Michael Turner
Timothy Wainwright
Tyrone Walker
Catherine Weimer
Carrie Weissenberg
Thomas White
Felicia Williams
Hao Wu
Alex Zilberman





SGA Representative
Treasurer
Historian
IM Sports Reps

Tim Wainwright
Felicia Williams
Jonathan Histed
Ricardo Fernandez
Mike Myszkowski
David Graham

Social

Sherry Lee
Tom White

Global Citizenship

Alita Balmer
Rhonda Miller

Global Blue

Paul Cantrell
Melissa Smith

Local Blue

Jeff Ferber



P R O G R A M S



P R O G R A M S



Journey through the Class of 1999's Map Experience...

MAP (Multidisciplinary Action Project) is a first-of-its-kind program that provides an opportunity for Michigan MBA students to go beyond the classroom and into a company to improve or develop an actual business process. Each MBA team works with a multidisciplinary group of faculty members with a wide range of areas of expertise. Recent MAP host companies have included: 3M, American Express, Boeing, Citicorp, Kmart/Procter & Gamble, NBC, Pepsi/Kroger and Xerox.

IMAP, the international version of the MAP program, is oriented towards issues of market strategy. Last year, teams travelled to countries all over the world including Israel, Japan, and Brazil.



Step 1: Meet your teammates!



The Airtouch Cellular and Ford teams discover more about what their sponsors do.



Erick Goss helps facilitate the Searle team's discussion of their recommendations.

Participating Companies

Abbott Laboratories
American Express
APM Management Consultants
Arthur D. Little
Arthur Andersen
Bank of America
Berkshire Partners
BOC Gases
Brown&Williamson
Chase Manhattan Bank
Chrysler Corporation
Cummins Engine
Deloitte & Touche Consulting
Delta Airlines
Dun & Bradstreet
Eli Lilly
Enron
Enterprise Development Fund
Ernst & Young
Johnson & Johnson Company
Exxon Company
First Chicago
Ford Motor Company
Ford Purchasing
General Motors
Goldman Sachs
GTE – International Treasury

IBM North America
Irwin Financial
ITT Automotive
Kmart Corporation
Koch Industries
Kraft Foods, Inc.
Lever Brothers
NationsBank
The Nature Conservancy
Nortel Northern Telecom
Northwest Airlines
Owens Corning
Pepsi-Cola
Plante & Moran
The Polk Company
PriceWaterhouseCoopers
The Principal Financial Group
Root Learning, Inc
Smith Kline Beecham
Sprint
Stroh Brewery
Target
United Airlines
Wells Fargo
Westvaco
Whirlpool
Wind Point Partners
ZS Associates





Beers at Berena's Bistro in Beijing. What a tongue twister!

The William Davidson Institute, as part of the Business Assistance and Survey Projects (BASP) team, assists transitional economies in preparing for competition in the global marketplace. 14 teams, placed in seven countries (China, the Czech Republic, Poland, Romania, Russia, Thailand, and Vietnam), analyzed specific business challenges and made recommendations for improvement.

To date, the Davidson Institute has worked with over 40 partner companies on 60 projects that have yielded student opportunities for 200 fellows in 11 emerging economies in Asia, Russia, and Central and Eastern Europe.



Karen, Taz, and other fellows make some new young friends in Vietnam.



Members of the Kowary and Hewlett Packard teams gather for a scenic shot in Poland.

W

D

I



The Whirlpool Thailand team enjoying the sights with a friend.



Jeanine, Professor Lawlor, James, and the other Kitchen Aid fellows gather around their welcome sign in China.



WDI fellows convening in Ann Arbor before they disperse to the corners of the globe.



Greg, Mike #1, Kyle, Mike #2, Laurent, Arturo, and John reunite to celebrate July 4th in Budapest.



Alan and Glenn (Dow Chemical China) decide to update their wardrobe while in China.

CHINA

Ball South

Frank Chong
Jeff Kilpatrick

Chengdu Bus

Lisa DeYoung
Laura Reeves

Dow Chemical

Melissa Ferguson
Mark Lewis
Alan Turkus
Glenn Zhou

Kitchen Aid

Jeanine Fukuda

CZECH REPUBLIC

Stella Group

Jacob Michlewicz

POLAND

Kowary

Michael Kelly
Laurent Lafineur

HP Test & Measurement

Dorota Jozefiak
John Olson

PRAGUE

Stella Group

Drew Pinto

ROMANIA

MobiFon

Greg Krikorian
Andrew Vickers

Procter & Gamble

Arturo Araya
Kyle Rackewicz

Romanian Electric Author

Michael Cardinale
John Westlund

RUSSIA

Visteon

John Cunningham

THAILAND

Whirlpool

Jennifer Griffin
Erin Penniman
S. Soonthornthum

VIETNAM

Citibank

Matjaz Korosec

Vinacol

Karen Ritchie

A F R I C A C O R P S



Stephan enjoys the foliage in South Africa.



The Africa Corps interns getting some exercise.



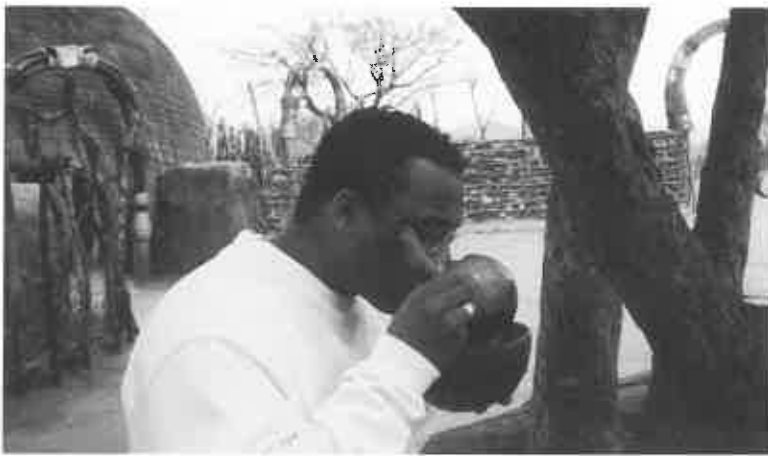
Cynthia, Darin, Sonya, Shannon, and Stephan on safari in the grasslands.



Sonya and Bral taking a moment to enjoy the sights.

The interns kick it up on the beach.





Stephan takes in a drink while visiting.

African Business Development Corps offers participating African businesses and government agencies a chance to receive highly qualified and affordable managerial and technical assistance in a wide variety of functional business areas. At the same time, it gives its internship fellows an opportunity to gain valuable professional experience while applying their theoretical knowledge to real-world situations. The program also provides a way for the William Davidson Institute at the University of Michigan Business School to forge long term sustainable relationships with the African business community and to bring alive its goals of creating models of corporate citizenship in developing countries around the world.

Julie takes a moment to reflect against a scenic backdrop.



Cape Town

*Nkonki Sizwe
Ntsaluba*

*Sonya Thompson,
Shannon Bryan,
Bral Spight*

*Phoenix Venture
Partners
Darin Carrington*

Johannesburg

*Bank of America
William Cosby*

*Business Opportunit
Centre
Tim Reed*

*Citibank
Stephan Bonaparte*

*Phoenix Venture
Partners
Cynthia Hines*

Port Elizabeth

*Ford Motor Compan
Gerard Brierre,
Julie Jeffries,
Derek Martin,
Amy Sheren*



Cynthia poses with employees of Phoenix Venture Partners in South Africa.

Julie, Amy, Gerard, and Derek pose with a new friend.



DOMESTIC CORPS



Parichat Songsurawate smiles for the camera while spending her summer at the Child Care Resource Center in Tulsa, Oklahoma.



Representative from Focus:HOPE stops for a moment in front of a sign commemorating the 30th anniversary of the organization.



Phil Thompson enjoys his work at the United Way of Oxford/Lafayette County in Oxford, Mississippi.

The Domestic Corps program at UMBS arranges summer internships for Business School students at nonprofit agencies in 'economically distressed' communities throughout the United States.

During the summer of 1998, the Domestic Corps placed 19 student interns with 14 nonprofit agencies throughout the United States, ranging from Boston to Detroit to the Navajo Reservation in Arizona.

The primary objective of the Domestic Corps is to enhance the professional and educational experience of business school students and to instill in them the ideals of corporate citizenship -- while at the same time contributing to civic, social and environmental organizations throughout America.



Jeong-Tae Kim poses in front of some mementos of his internship with the Sault St. Marie Tribe of Chippewa Indians.



Tom Hassette explains his work to colleagues at the Grandmont/Rosedale Dev. Corp. in Detroit.

Children at The Loft in Benton Harbor, Michigan discover the world of computers while Rebecca Treptow looks on.



Child Care Resource Center (CCRC)
Tulsa, OK
Parichat Songsurawate

United Way of Oxford/Lafayette Co.
Oxford, MI
Phil Thompson

The Loft
Benton Harbor, MI
Rebecca Treptow

Dine College (DC)
Tsaile, AZ
Carl Pacheco

Sault St. Marie Tribe of Chippewa Indians
Sault Ste. Marie, MI
Jeong-Tae Kim

NORTHSTAR CDC
Detroit, MI
Kurt Hulander

Grandmont/Rosedale Dev. Corp.
Detroit, MI
Thomas Hassette

Nortown Community Dev. Corp.
Detroit, MI
Joanne Fong
(Evening MBA)

Focus:HOPE
Detroit, MI
Colleen Murphy

Center for Empowerment and Economic Development (CEED)
Ann Arbor, MI
John Gioffi

Boston Advisors
Boston, MA
Michael Chludzinski
(MBA '98)

ACCION Int.
Juan Hernández

JOINT DEGREES



TMI

The Tauber Manufacturing Institute (TMI) is a joint venture between the Business School, the College of Engineering, and many industry partners intended to facilitate cross-disciplinary education and research in manufacturing. MBAs participating in this program pursue either an MBA with a manufacturing concentration or a dual degree MBA/MS in engineering. The corner stone of TMI is the Team Project---a 3.5 month multi-disciplinary project under faculty direction at an industry site. TMI also hosts the National Manufacturing Forum in association with the National Coalition for Manufacturing Leadership. The forum brings together students from 17 top universities pursuing permanent manufacturing positions and over 35 companies seeking highly qualified manufacturing candidates.



CEMP

The Corporate Environmental Program (CEMP) is a joint degree program between the Business School and the School of Natural Resources and Environment. This program strives to give students of business an environmental perspective that will empower them to become responsible corporate leaders.

Tim talks it up with two CEMP Board Members.



Rob, Tom, Alan, and Heather get acquainted while taking advantage of the beautiful weather.



MBA/Asian Studies



Joint degree candidate Frank Chong shows off his networking skills with WDI Summer Fellows.

Frank Chong scaling the Great Wall of China.



Master of
Architecture

Master of Music
Policy

Master of
Social Work

Master of
Engineering in
Manufacturing

Master of Science
in Landscape
Architecture

Master of Health
Services
Administration

Master of Arts

Juris Doctor

Master of
Public Policy

Master of Science

CANDIDS





SPECIAL





EVENTS



THE THRILL

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OF DEFEAT



TAILGATING...
UMB
STYLE

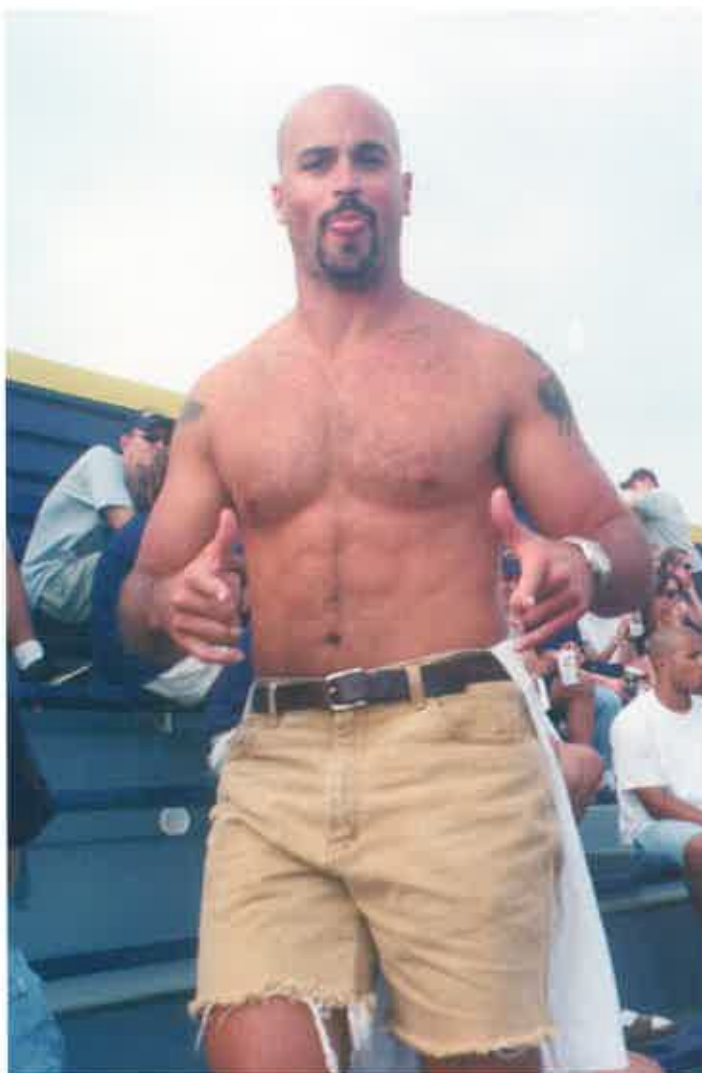


sored by...Ford...Nabisco...General Mills...PricewaterhouseCoopers...Chase Manhattan...Ernst&Young spons



ored by...Ford...Nabisco...General Mills...PricewaterhouseCoopers...Chase Manhattan...Ernst&Young sponso

pt. 5 at Notre Dame 20-36 Sept 12 Syracuse 28-38 Sept 19 Eastern Michigan 59-20 Sept 26 Michigan



W O L V E R I N E F O O T B A L L



pt. 5 at Notre Dame 20-36 Sept 12 Syracuse 28-38 Sept 19 Eastern Michigan 59-20 Sept 26 Michigan

9-17 Oct 3 at Iowa 12-9 Oct 17 at Northwestern 12-6 Oct 24 (Homecoming) Ir



9-17 Oct 3 at Iowa 12-9 Oct 17 at Northwestern 12-6 Oct 24 (Homecoming) Ir



FERENCES ...







H A L L O W E E N
B A S H



uls * witches * ghosts * goblins * ghouls * witches * ghosts * goblins * ghouls * witches * ghosts * go



S O U L



S A L S A



DISCO



Id auld acquaintance be forgot and never brought to mind? Should auld acquaintance be forgot and and days



HOLIDAY
DANCE



if auld lang syne? For auld lang syne, my dear, for auld lang syne, we'll take a cup of kindness yet, for auld l





OKTOBERFEST

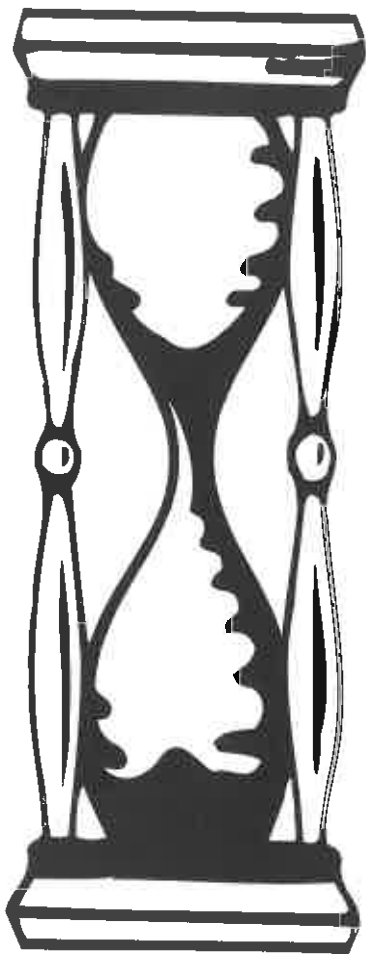
Oktoberfest began in 1810 when King Maximilian of Bavaria decided to celebrate his marriage. Originally the celebration was meant to be a simple horse race but soon became a happy gathering of cheerful beer drinkers. As soon as the beer started flowing, there was no mention of the wedding or the horse race!

This year, the Marketing Club and the International Business Club hosted the second annual Oktoberfest event for the B-school.









Global Blue Alumni Network

The Global Blue Student Alumni Network is the student run organization which works in coordination with the Office of Development and Alumni Relations to build strong relationships between the University of Michigan Business School and its graduates. The Global Blue Student Alumni Network Mission includes:

- Stimulate life-long relationships among current UMBS students.
- Develop a sense of community and commitment that students will carry with them after graduation.
- Enhance student-alumni interaction both socially and professionally.
- Coordinate and facilitate communication between alumni after graduation.
- Generate commitment and leadership for activities throughout the school, while providing support for the Office of Alumni Relations.



President

Manuel F. Valencia

Executive Officers

Kevin Fitzpatrick

Christina Schust

Eric Stettler

Mark Lewis

Debra Foster

Shonette Hill

Sandy Aldrich

George Edward

Global Blue Section Representatives

MBA 1

Section 1: Martha Young, Brian Ubell

Section 2: Paul Cantrell, Melissa Smith

Section 3: Hyung Kim, Sally Fisher

Section 4: Nick Harling, John Hoffman

Section 5: Melissa Cochran, Denise Dattomo

Section 6: Todd Van Tol, Jesse Moore

MBA 2

Section 1: Suzy Lee, Matthew Moyer

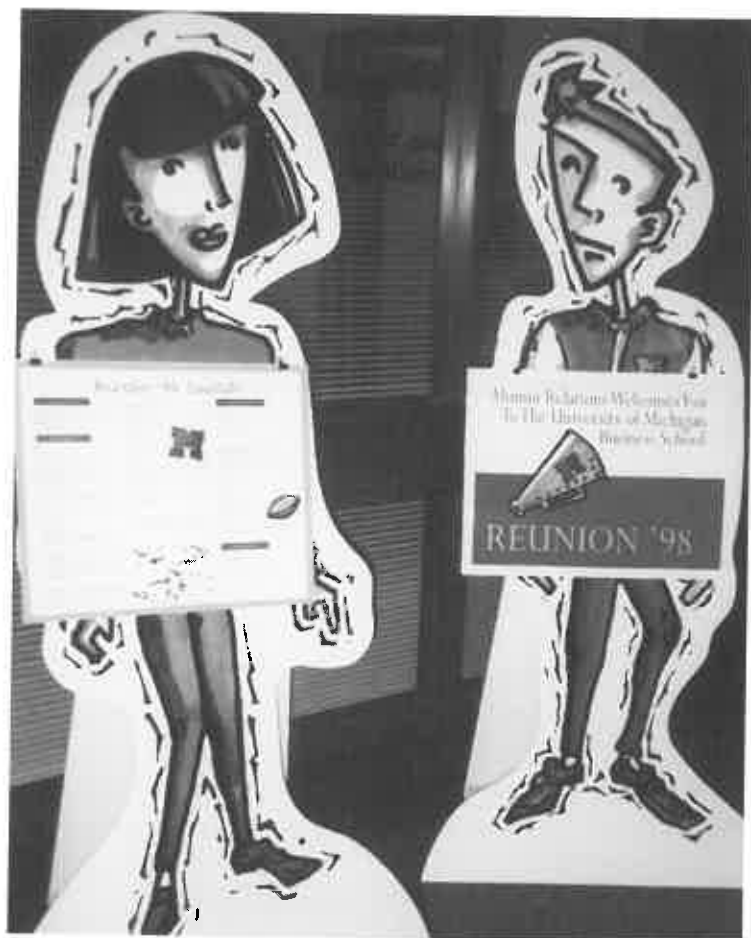
Section 2: Natasha Sinel, Manny Valencia

Section 3: Kevin Fitzpatrick, D.J. Phukan

Section 4: Debra Foster, Chris Hendrickson

Section 5: Christina Schust, Eric Stettler

Section 6: Melissa Ferguson, Mark Lewis



Day in the Life * UMBS Yearbook - The Global Blue * MSJ Section News
* Graduation Rally * Alumni Leadership Conference *

The Admissions Student Committee assists with the admissions process in the areas of decision making, recruiting, and feedback. ASC members assess MBA candidates by interviewing prospective students, hosting business school tours, conducting information sessions, and reading and evaluating student applications. Members also accompany admissions officers to GMAC MBA Forums or UMBS Alumni/Prospective Student Receptions in cities nationwide to promote the University of Michigan MBA program. Each ASC member will continue to serve the Admissions Office by serving as Alumni Committee interviewers.

1998-99 Admissions Student Committee

Alex Albani	Adrian Guzzoni	Jenni Nierenberg	Natasha Sinel
Marnie Altman	Emilian Halloran	Ken Outcalt	Katrina Smith
Quay Brown	Matt Herzog	Carmen Oviedo	Tony Sood
Steve Carmichael	Shonette Hill	Richard Palmer	John Van Gelder
Alice Chou	LaTres Jarrett	Chandra Patel	Sonia Verma
Bob Crespi	Dorota Jozefiak	Stephen Pawl	Andrew Vickers
April Ervin	Deirdre Keller	Ann Piamondon	Tara Weymon
Michael Garberding	Karen Maruyama	Chris Reid	Trevor Wilson
Chris Foley	Adam Meron	Kara Rubin	Alta Yen
Erin Gislason	Nicole Miller	Jon Safran	
Rick Gustafson	Meredith Moosally	Samuel Schwarzwald	

Career Counselors

MBA Career Counselors are dedicated to helping other students, improving the Office of Career Development, and enhancing the reputation of UMBS. Career Counselors provide the following career planning and assistance to MBA, MAcc and BBA students:

- Give individual career advisement
- Conduct videotaped practice interviews and provide both critical and supportive feedback
- Serve as "in-house experts" for their chosen industry or functional area
- Work with OCD staff to plan and present career planning workshops
- Review and critique resumes and cover letters
- Prepare instructional and promotional material in support of OCD services
- Participate in regular counselor planning and evaluation meetings
- Train and assist students in the use of M-Track

1998-99 Student Career Counselors

Matthew Chan	Julie Jeffries	Matt Moyer	Naomi Spirn
Chaz Foster	Soo Jin Kwon	Gerry O'Brion	Julie Szudarek
Debra Foster	Melisa Levitt	Drew Pinto	Eric Toler
Ann Goffstein	Brian McCall	Charisse Renfro	Judy Tundo
Tim Gottfried	Enrique Mendez	Ilan Schory	Diana Vesga
Jennifer Hoffman	J.D. Moore	Matt Snyder	Scott Walczak
			Daryl Wong

President

Rene Villegas

Executive Officers

Adam Meron

Maya Prasad

Rob Eisenbach

J.D. Moore

The primary objective of the Student Government Association is to serve the:

a) **Student Body** -- To responsibly and assertively represent the students individually and collectively through proper channels to the faculty, staff, and administration, to promote friendship and solidarity within the student body, and to encourage and support student participation in extracurricular activities and organizations.

b) **Faculty, Staff, and Administration** -- To assist these members in the performance of their education functions for the common benefit of the school and the student body and to promote positive interaction with the student body.



**SGA
MBA Section
Representatives**

MBA 1

Section 1: Roger Shugart
Section 2: Tim Wainwright
Section 3: Paul Rakowski
Section 4: John Dozier
Section 5: Ribka Khan
Section 6: Dan Roarty

MBA 2

Section 1: John Olsen
Section 2: Richard Palmer
Section 3: Mitch Mitchell
Section 4: Christina Egge
Section 5: David Sanchez
Section 6: Chris Foley

Evening: Tad Godsil
Technology: Brad Stewart



Locker Sales * Study Breaks * Meet the Deans * Kendall Jackson Wine-Tasting
* UMBS Mentorship Program * Michigan Expeditions *
* Address Technology, Curriculum, Teaching and Facility Issues

Monroe Street Journal

The mission of the Monroe Street Journal is to publish a weekly newspaper that informs, entertains, and enlightens all members of the UMBS community.

1998 Executive Board

Publisher	Ellen Hodo
Editor-in-Chief	Chris Parlamis
Managing Director	Steve Brophy
Chief Copy Editor	LaTres Jarrett
Production Editor	Mike Cardinale
On-line Editor	Matt Rautenberg
Business Manager	Sonia Verma

1998 Associate Editors

Corporate News	Mark Dempster
Photography	Menno Ellis
News	Adam Gartenberg
Leisure	Andy Kim
Opinions	Matt Rautenberg
Sports	Al Reba
Automotive	Ryan Scott
Technology	John Sebastian
Features	Alan Turkus



1999 Executive Board

Publisher	Denise Banks
Editor-in-Chief	Jonathan Histed
Managing Director	Steve Brophy
Chief Copy Editor	Renee Rhoten
Production Editor	Robert Klein
Online Editor	Shan Mehta
Business Manager	Carla Dillard

1999 Associate Editors

Automotive	Jonathan Bracken
Corporate News	Paul Cantrell
Features	Robert E. Kim
Leisure	Kevin Fox
News	Robert Crawford
Opinions	Pablo Galiana
Photography	Dev Rudra





THE MONROE STREET • JOURNAL • The Community Magazine of Monroe, Louisiana VOLUME 10 NUMBER 11



The University of Michigan Business Students' Association is the largest social organization at UMBS. Its goal is to provide relief from academic life by sponsoring numerous social activities throughout the year.

President
Alice Chou

Executive Officers
Michael Crescenzi
Melissa Ferguson
Matthew Moyer
Elyse Newton
Randy Patton
Al Reba



1998-1999 Executive Board

Sandy Aldrich	Ginny Friedman	Mary Krueger
Marnie Altman	Erin Gislason	Erica Lapidus
Brett Astor	Juan Hartsfield	Brian McCall
Annalisa Barrett	Bart Hoemann	Robert Moore
Carmen Baskette	Jen Holderness	Jenni Nierenberg
John Clem	Brian Hovey	Chandra Patel
Laura Cooke	Fred Howard	Marilyn Tsang
Sasha Day	Diana Kraft	





MBA Games * Football Tailgates * Holiday Dance * Michigan Coast-to-Coast Party *
 Go Blue Rendezvous Kick-Off Party * Tennis League * Study Breaks
 * Parties at Rick's * Various House Parties *

Finance Club

The Finance Club is a student-run organization that provides the University of Michigan Business School community a forum for learning about educational and career opportunities in Finance.

President

Vikram Bhaskar

Executive Officers

Steven Ahn

Leslie Chow

Susy Lee

Karen Maruyama

J.D. Moore

Uday Nandan

Inon Shapira

Marilyn Tsang

Jordan Zucker



* Meet the Interns * Meet the Faculty * Corporate Finance Panel * Interview Workshops *
Mock Interviews * Wall Street Warm-ups * Portfolio Simulation * Women in Banking Panel
* Sales and Trading Golf Outing * Corporate Seminars

Automotive Industry Club

The mission of the Automotive Industry Club is to provide exposure to the global automotive industry. The club develops events designed to help students gain an understanding of the industry and a medium for employers to meet perspective candidates.

President
Ryan Scott

Executive Officers
Jonathan Bracken
William Frey
Mike Iversen
Nicholas Lecuyer
Kelly McCready
Holly Myers



Consulting Club

The University of Michigan Business School Consulting Club is dedicated to strengthening the bonds between consulting firms and University of Michigan Business school MBA students. As one of the largest business school student organizations we have the resources and contacts to provide our members with a valuable edge in the recruiting process. Furthermore, the club will host many events to help students cultivate their overall business skills which we believe will help them throughout their career, regardless of their final choice of profession.



President
Randall Dishmon

Executive Officers
Drew Conard
Alicia Finger
Mike Kelly
Soo Jin Kwon
Ilan Schory
Jonathan Siskin
Andrew Stinson
Rajesh Venkat

Marketing Club

The objectives of the UMBS Marketing Club are to ...

- Inform members about the many opportunities and possible careers in marketing.
- Educate members on industry trends, skill development, cover letter, resume, and interview preparation.
- Promote the University of Michigan Business School and the Marketing Club, and build the reputation of Club members as top marketers.
- Provide opportunities for members to exhibit leadership and demonstrate initiative, as well as to meet many new people with common interests.

President

Brett Astor

Executive Officers

Robert Albritton

Sandy Aldrich

Erik Beguin

Sunitha Gutta

Erin Penniman

Marlo Scott

Katrina Smith

Tara Weymon

Taly Yaniv



Marketing Career Handbook * Education Series * Mentor Program
* MBA2 Career Panel * Skill Development Workshops * Halloween Bash *
Marketing Case Competition * Resume Workshops * Annual Marketing Symposium
* Mock Interviews * Brand Company Field Trips

EVC

Dedicated to furthering the educational and professional goals of prospective entrepreneurs and venture capitalists.

The Entrepreneur and Venture Capital club organizes speakers, educational events, and social gatherings with a focus on entering the venture capital industry, running start-ups, and discussing other small-business issues.

President, Ian Hinke

Executive Officers: Cameron Adams, Tony DeBiase, Charlie Garcia, Andrew Howard, Heather Kingsbury, Yaron Litwin, Elissa Meadow, Steve Roth, John VanGelder, Micah Waldman

Healthcare Club

The University of Michigan Business School Healthcare Club is committed to providing its members with educational and professional opportunities to help them develop into future healthcare industry leaders.

President, Tom Harper

Executive Officers: Matt Leafstedt, Melisa Levitt, Amy Marta, John Moose, Julie Shapiro

IBC

The goal of the International Business Club is to enhance our understanding of global business and expand our worldwide global network. With ever evolving horizons encompassing the globe, we believe understanding world cultures is becoming increasingly important. We therefore promote opportunities for worldwide exploration and interaction both in and outside school.

President, Matjaz Taz Korosec

Executive Officers: Alexander Albani, Alice Chung, Alain Held, Dorota Jozefiak, Michael Kelly, Chikit Leung, Mark Lewis, Patrick Lynch.

MBW

With over 125 members, Michigan Business Women seeks to create a community among all women at UMBS and assist each and every woman in helping each other be successful in the current UMBS environment and in their future business careers.

Presidents: AnneMarie Suarez-Davis, Debby Foster

Executive Officers: Kimberly Burke, Denise Dragoni, Jennifer Hoffman, Deindre Keller, Mary Krueger, Allison Okubo, Dina Pasalis, Jina Sanone

OB, Change & Strategy

The Organizational Behavior, Change, and Strategy Club is dedicated to raising awareness of issues relating to the human side of business. Regardless of our long-term career goals, OBCS provides tools and techniques to assist all leaders in effectively motivating and managing people. The club also provides opportunities to learn about a range of career options in human resource management, change management, organizational design, and other functional areas.

President: Julie Jeffries

Executive Officers: DeShawn Clayton, Carl Pacheco, Tina Schust

OM Club

The vision of the 1998-99 Operations Management Club is to establish itself as a valued personal and professional resource to all students interested in the one element that lies at the heart of every successful business: effective operations management.

President: Kevin White

Executive Officers: David Wooll, Emily McCampbell, Jon Safran, Jay Khetani, Heather Blume

sh Organization of Business Students strive to initiate, develop and maintain contact with the business
ent for Jewish students. JOBS also works to raise awareness of Jewish culture and heritage within the business
ewish holidays are celebrated together and open to all business students.

Presidents
Bob Crespi
Schwarzwald

Executive Officers
Livia Cheskes
Chew Feinstein
Nathan Siskin



nificant Others and Spouses Club is a group of men and women who have
unied their significant others to the University of Michigan Business School while they
n MBA. The SOS club is here to provide a supportive and a social environment for
while at the B-School.

President
Tabitha Elion

Executive Officers
Connie Dempster
Terry Fiala
Shelley Garcia
Meagan Van Gelder
Tracey Gilman
Lisa Goss
Amy Gustafson
Maripili Hassman
Emily Hastie
Leontine Hillenaar
Caroline Holden
Soohyun Mo
Sue Olson
Nancy Orrick
Julian Renfro
Laura Sanchez
Karen Sherman



The Hispanic Latin Business Students Association is dedicated to the support its members within their professional and academic lives, to promote the involvement of its membership in the global community, and to share the Hispanic and Latin American cultures at the University of Michigan Business School.

President

Jorge Montiel

Executive Officers

Silvia Cheskes

Ginny Friedman

Aureliano Hernandez

Carlos Hernandez

Renato Monteiro

Dan Martinez

Sylvia Paas

Jose Teruel



Latin Kickoff Party * National Society of Hispanic MBAs Conference (NSHMBA)
 * Mexicantown Project * Latin American Conference * Salsa, Soul and Disco *
 Diversity Whirlyball * Potluck Dinner with BBSA * Graduation Party

Global Citizenship Club

The Global Citizenship Club, a student-organized club at the University of Michigan Business School, espouses the philosophy that with exceptional privilege comes exceptional responsibility. It is in this spirit that the Global Citizenship Club seeks to facilitate and expand the number and type of volunteer opportunities available to UMBS students.

President

Naomi Spirn

Executive Board

Audy Baack
Annalisa Barrett
Julie Jeffries
Dorota Jozefiak
Ron Meisler
Enrique Mendez
Colleen Murphy
Vibha Monteiro
Charisse Renfro



Global Citizenship Club

UNIVERSITY OF MICHIGAN BUSINESS SCHOOL

BA Food Fight * Community Consulting * Spring Swing for Charity * Global Citizenship Award

Organizations

The mission of the UMBS chapter of SRB is to provide the UMBS community with:

- A forum to explore and develop each individual's definition of responsible business
- An introduction to innovative business models, best practices, and cool companies
- Access to non-traditional career opportunities
- A professional and social network of like-minded business leaders



Co-Presidents
Jeanine Fukuda
Lewis Garvin

Executive Officers
 Pam Anderson
 Erik Drake
 Lisa De Young
 Kathleen Judd
 Tim Reed
 Jina Sanone
 Julie Shapiro



Defining Social Responsibility Panel * Cause-Related Marketing Seminar * Making a Life,
 Making a Living Seminar * SRB National Conference * Alternative Internship Panel *
 Affluenza Film and Discussion * Fuqua-Keenan Flagler SRB Case Competition *
 Brown Bag Lunches * Social Events * Weekly Radio Free SRB

UMBS Habitat for Humanity

The mission of UMBS Supports Habitat for Humanity is to sustain and increase UMBS commitment to community service through support of the national organization, Habitat for Humanity. Our goal is to encourage UMBS students to sponsor a home annually.

Executive Board

Charlie Garcia
Brock Hastie
Natalie Henry
Masa Hasegawa
Kyle Rackiewicz
Karen Ritchie



Weekly Workdays * Golf Tournament * Tennis Tournament * Fundraising Auction * 5K Run

The University Consulting Group, Inc. is a management consulting practice serving public and private clients in the Ann Arbor area. UCG is comprised of University of Michigan Business School students with a vast array of business backgrounds. Students leverage their work experiences and business school education to solve a myriad of business relates issues for clients. Students work as independent contractors, with project management responsibility from inception through final deliverables.

President

Scott Olson

Executive Officers

Derek Martin

Anil Bhatia

April Ervin

Binit Sanghvi



UCG Projects 1998-99

Customer Satisfaction Evaluation and System Development

Project Lead: Angela Bohr

Internet Banking Strategy Development

Project Lead: Chris Workman

Manufacturing Quality Management

Project Lead: Denise Banks

Marketing and Growth Strategy for Survey Administration Company

Project Lead: Renee Rhoten

Marketing Plan for Healthcare Technology Start-Up

Project Lead: Onney Enyia

Marketing Plan for Multimedia Company

Project Lead: Mike Sierra

Marketing Plan for Non-Profit Organization

Project Lead: Todd Van Tol

Product Flow Analysis

Project Lead: Mark Eamer

"Real Consulting Experience – While Still A Student"

1998 - 1999 Projects

Marketing Plan Development: Biomedware * Product/Knowledge Flow Analysis: Lear Corporation
 * Multimedia Strategy Development: BMC Media * Strategy and Marketing: U of M Mechanical
 Engineering and Applied Mechanics (MEAM) Department

The Global Blue Yearbook Staff

The University of Michigan Business School Yearbook, *The Global Blue*, is in its third year and continues a tradition started by a Global Blue representative, Stephen Lovass. We could not have completed this book without all of the photos that were submitted by so many of you. Thank you for helping us complete a book of memories that we hope captures the spirit of the UMBS experience.

Business Manager
Sandy Aldrich

Sales Managers
Nick Harling
Mike Roberts
Diana Vesga



Senior Editor
Shonette Hill

Associate Editors
Pam Anderson
Silvia Cheskes
Tabitha Elien
Jeanette Kao
Kimberlee Kemp
Chandra Patel
Katrina Smith



Class of 1999



Jason Baim
Sanjay Baronia
Luciano Barreto



Raul Barrosa
Michele Bartnick
Don Bateman



Eric Beeman
Erik Beguin
Arthur Bell



Scott Belnap
Jorge Beltran
Vikram Bhaskar

Congratulations

il Bhatia
dro Blanco
lph Bolognese



ephan Bonaparte
even Bosrock
mes Boyle



se Mauro Braga, Jr.
ndre Branch
hn Braun



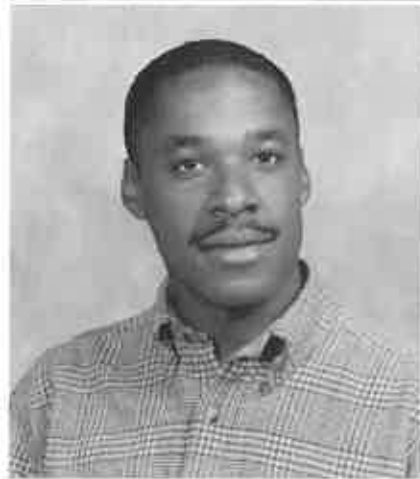
erry Brierre
ohn Broderick
uay Brown



Class of 1999



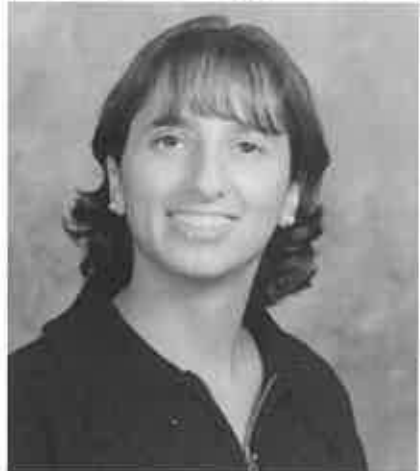
Kimberly Burke
Jonathan Bylin
Steve Carmichael



Darin Carrington
Ruby Ceaser
Matthew Chan



Pimpan Charoenkwan
Bernard Chen
Chao-Ling Chen



Silvia Cheskes
Frank Chong
Alice Chou

Congratulations

eslie Chow
anny Chu
lan Chuang



m Cioffi
eShawn Clayton
dvard Cock



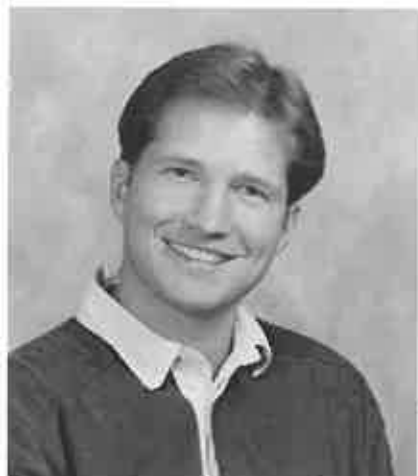
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cott Cooke
ustin Corbett



ristin Costello
ichael Crescenzi
obert Crespi



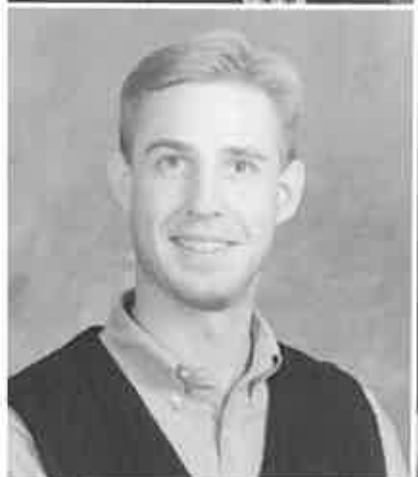
Class of 1999



Mark Crisan
John Cunningham
Vineet Dalal



Tony De Biase
Mark Dempster
Lisa DeYoung



Tim Dick
Randall Dishmon
Murat Dogruer



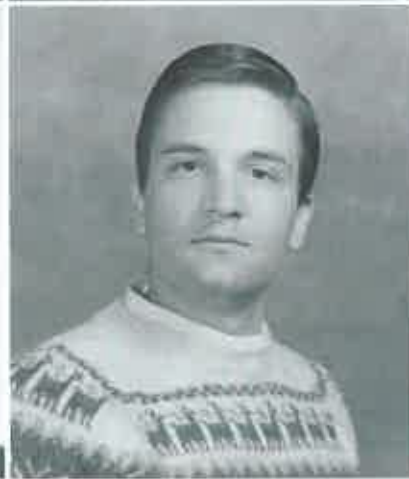
Irina Doliov
Andrew Doll
Denise Dragoni

Congratulations

Michael Dreon
Christina Egge
Job Eisenbach



David Elien
Lenno Ellis
Dnney Enyia



April Ervin
Julian Evans
Matthew Feinstein



Melissa Ferguson
Paul Ferrero
Rogerio Ferreira



Class of 1999



Jason Fiala
Alicia Finger
Kevin Fitzpatrick



Christine Foley
Brenda Foster
Charles Foster



Debby Foster
Phil Frank
Rob Frederick



Joshua Freeman
Ginny Friedman
Jeanine Fukuda

Congratulations

Michelle Gamble
Mike Garberding
Charlie Garcia



John Garrish Jr.
Adam Gartenberg
Lewis Garvin



Laria Garzon
Tana Gilbert
Gregory Gilman



Maxime Gima
Trin Gislason
Alfred Glancy



Class of 1999



Natalie Henry
Aureliano Hernandez
Carlos Hernandez



Andrew Herz
Matthew Herzog
Shonette Hill



Cynthia Hines
Ian Hinke
Ellen Hodo



Jennifer Hoffman
Gregory Holden
Jay Horacek

Congratulations

Horrigan
ry House
rew Howard



id Huang
mis Hubbard
rcus Hudson



drew Isidore
nichi Iwata
n Jaddou



Tres Jarrett
ie Jeffries
n Jiang



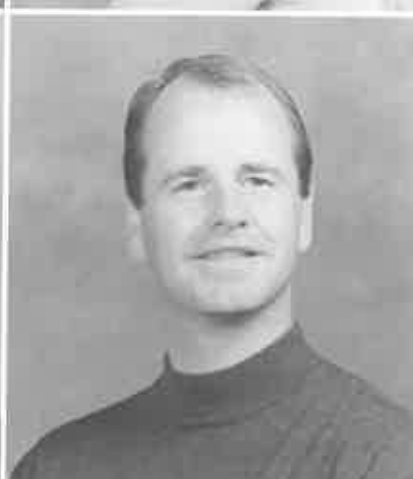
Class of 1999



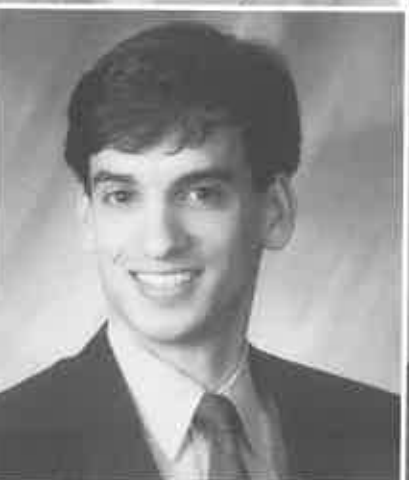
Ross Johnson
Dorota Jozefiak
Kathleen Judd



Ashesh Kamdar
Susan Kang
Jeanette Kao



Deirdre Keller
Michael Kelly
James Kennedy



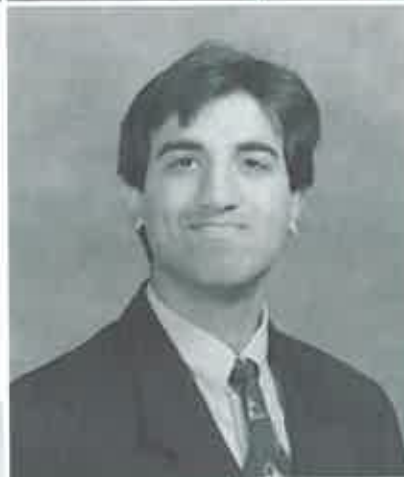
Jay Khetani
Sunny Khorana
Hyung Joon Kim

Congratulations

ong-Tae Kim
in Kim
nando Kireeff



chael Klearman
jay Koduri
chael Koffler



atjaz Korosec
ancisco Kraljevic
eg Krikorian



ary Krueger
even Kurth
in Kusiatin



Class of 1999



Soojin Kwon
Laurent Laffineur
Heather Lair



Beau Laskey
Jenny Lasser
D.H. Lee



Helen Lee
Sang Wha Lee
Susy Lee



Won-Jae Lee
Mike Lemberg
Alonso Leon de la Barra

Congratulations

Al Leonard
Richard Lesperance
Melissa Levitt



Mark Lewis
Melinda Lewis
David Li



Joe Li
Charles Libbey
Aaron Litwin



Joe Liu
Sam Lowrie
Chris Luniku



Class of 1999



Christopher Lynch
Patrick Lynch
Miguel Madrigal



Scott Mahoney
Ori Margosches
Arik Marks



Derek Martin
Daniel Martinez
Karen Maruyama



Brent Maxwell
Brian McCall
Emily McCampbell

Congratulations

1 McGowan
ncisco Medina
ricia Mee



atriz Meiggs
n Meisler
rique Mendez



am Meron
ob Michlewicz
ole Miller



gene Mitchell
att Moberg
inichi Mochida



Class of 1999



Zachary Monsma
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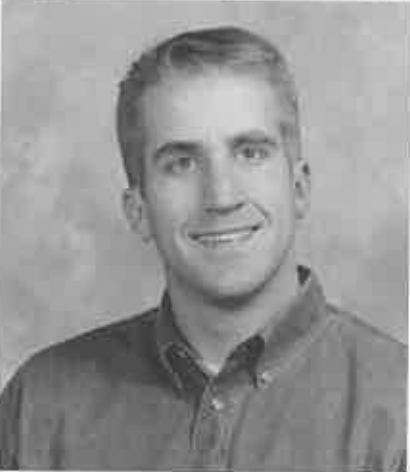
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ames Paterson



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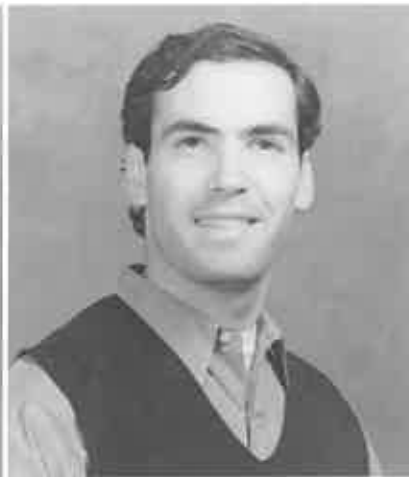
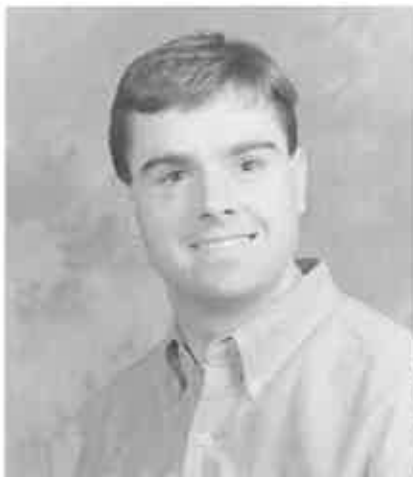
lexandre Sawaya
an Schory
na Schust



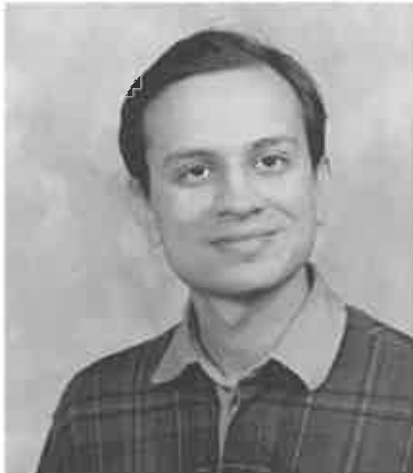
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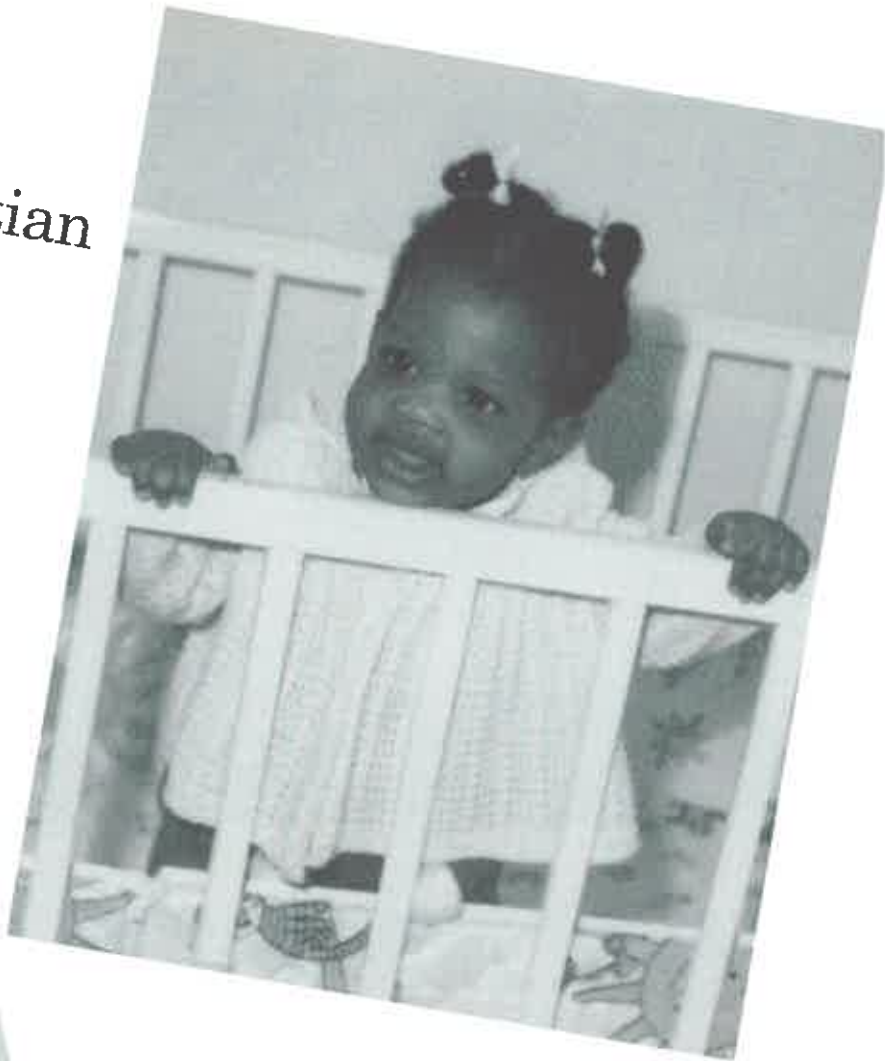
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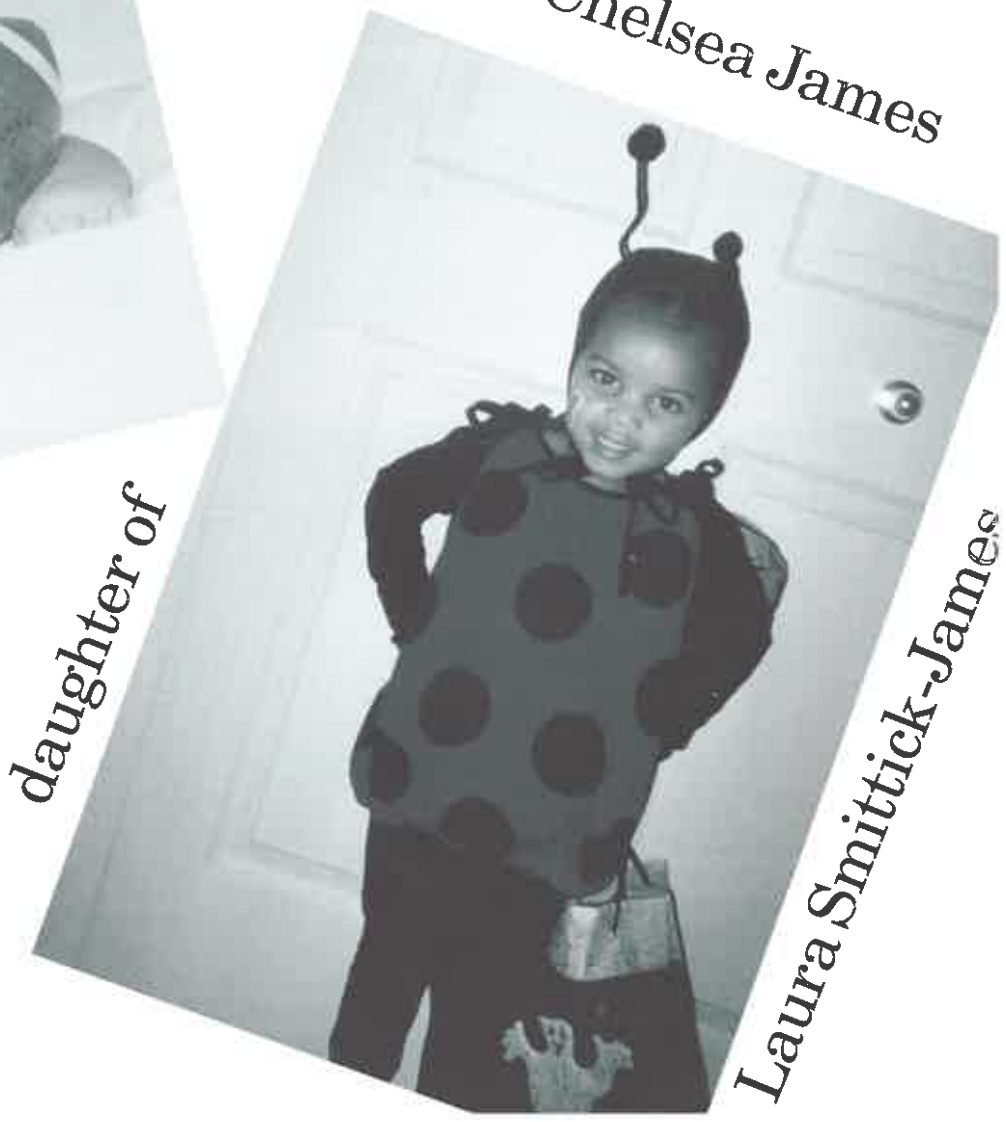
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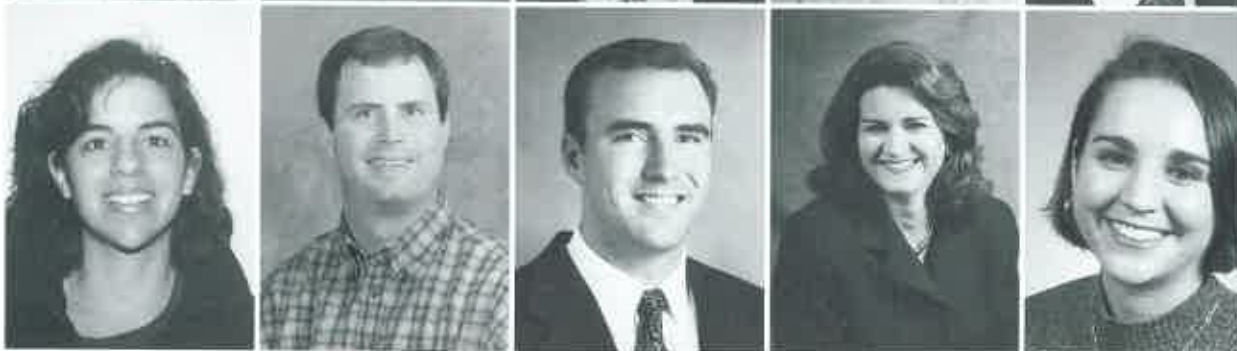
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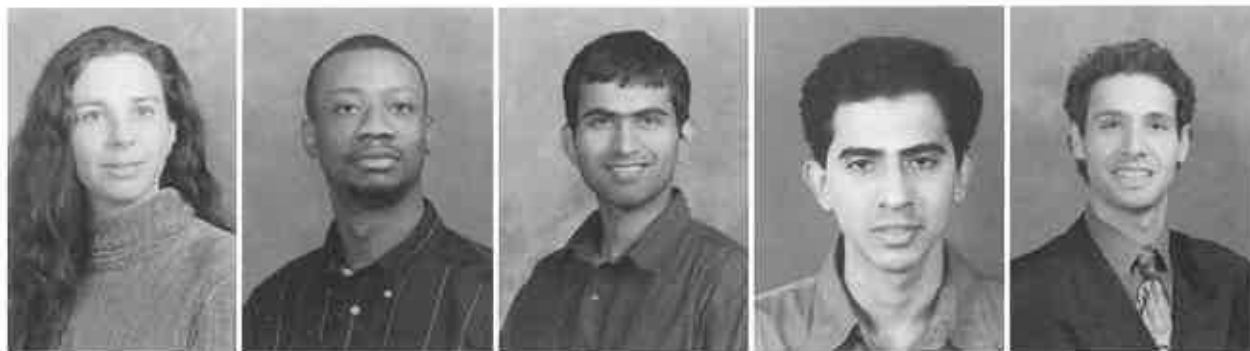
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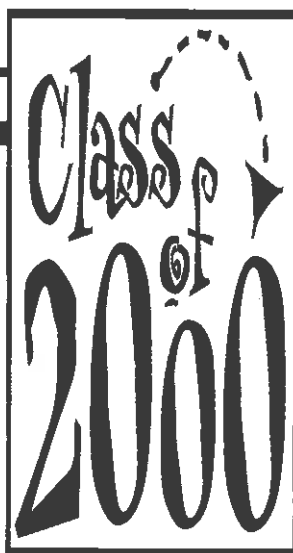
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Shoko Yoneto
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Sharifah Yuhani
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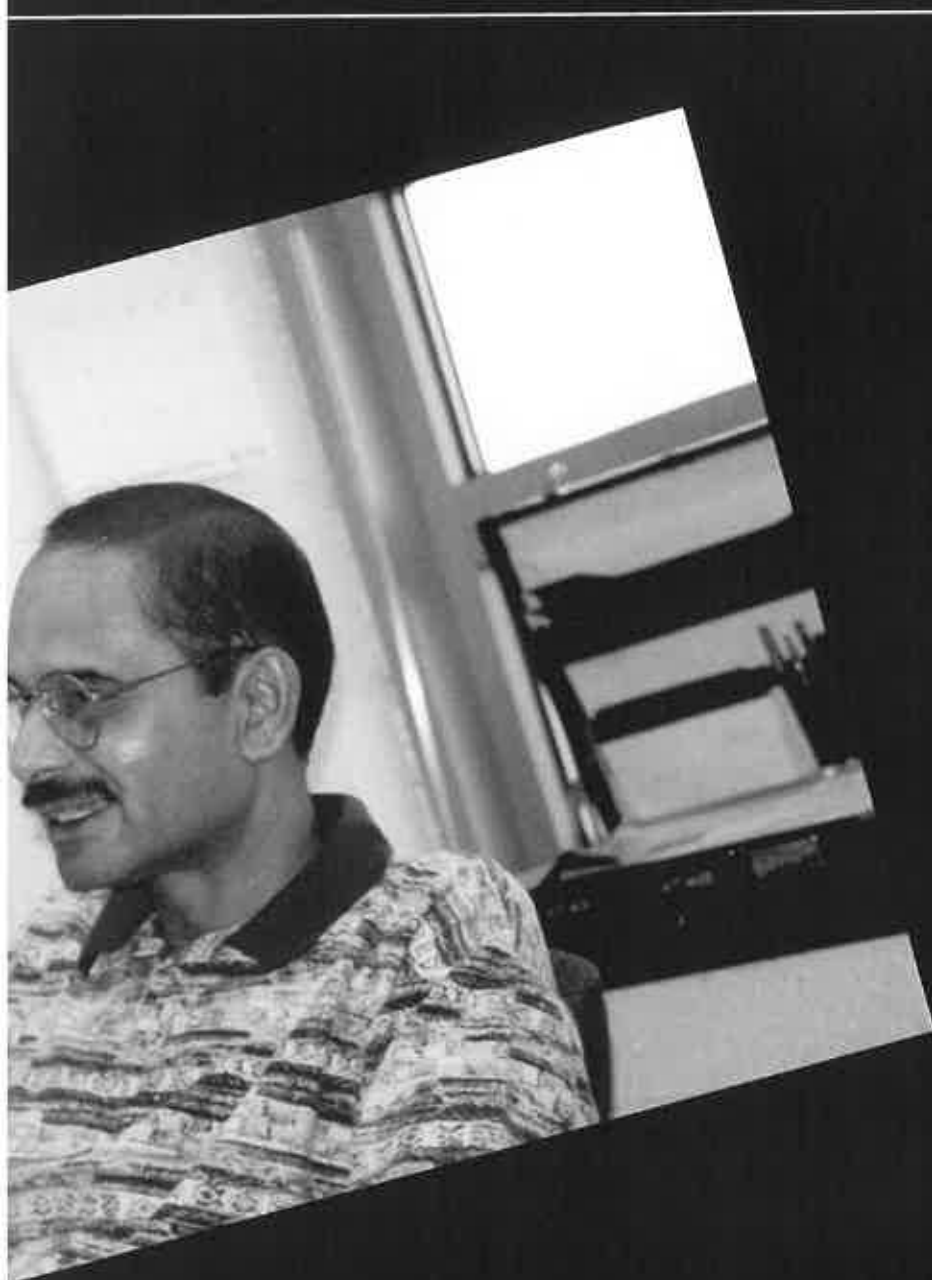
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Boston Greg Lipper
(508) 357-5768
greg.lipper@fmr.com

Chicago Liz Canis
(312) 946-2710
ecanis@ditus.com

Cleveland
Matthew Jauchius
(216) 274-4376
jake376@aol.com

Colorado
Gerrit Fitch
(303) 277-7353
gerrit.fitch@coors.com

Dallas/Fort Worth
Tom Dolan
(817) 967-9209
Thomas.Dolan@amrcorp.com

Detroit
Liane Kufchock
(734) 542-3029
whkole@provide.net

Houston
Geoff Allen
(713) 853-7500
geoffreya@pdq.net

Los Angeles
Paul Wyckoff
(310) 786-8648
pwycckoff@svbank.com

Miami
Jay Carrillo
(305) 441-6196
FCATREAS2@aol.com

Minneapolis
Laurie Spindler
(612) 334-4844
laurie.s.spindler@us.arthurandersen.com

New Jersey
Jeff Norman
(212) 621-9552
jnorman@landauer.com

New York
Jeff Drake
(212) 783-5911
jadrake@umich.edu

North Carolina
Karen Mishra
(336) 794-0806
akmconsult@aol.com

Philadelphia
Ed Murphy
(610) 992-8935
murfl@voicenet.com

Phoenix
David Collins
(602) 978-6835

San Francisco
Jodi Klein
(650) 937-6815
jklein@netscape.com

**South Florida/
Ft. Lauderdale**
Jeff Kleino
(954) 851-8398
jkleino@nortel.com

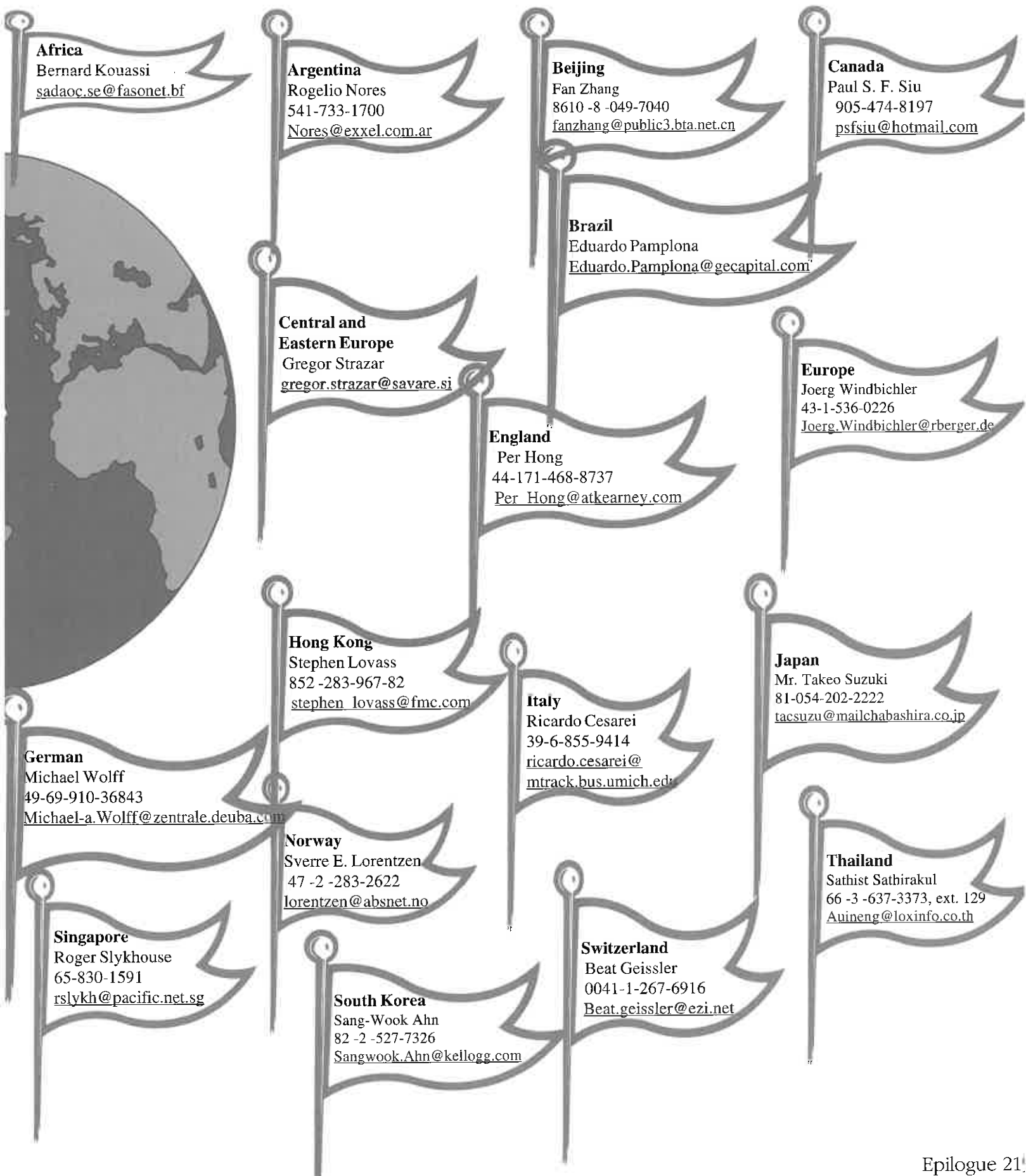
Washington D.C.
Mike Weber
(202) 874-0877
michael.weber@wpgate.irs.gov

Seattle
Sang W. Kim
(206) 694-2166
sang@amazon.com

Shanghai
Byron Estes Askin
86-21-6350-8228 ext. 233
byron_askin@email.whirlpool.com



lumniNnetwork



Africa

Bernard Kouassi
sadaoc.se@fasonet.bf

Argentina

Rogelio Nores
541-733-1700
Nores@exxel.com.ar

Beijing

Fan Zhang
8610 -8 -049-7040
fanzhang@public3.bta.net.cn

Canada

Paul S. F. Siu
905-474-8197
psfsiu@hotmail.com

Brazil

Eduardo Pamplona
Eduardo.Pamplona@gecapital.com

Central and Eastern Europe

Gregor Strazar
gregor.strazar@savare.si

Europe

Joerg Windbichler
43-1-536-0226
Joerg.Windbichler@rberger.de

England

Per Hong
44-171-468-8737
Per_Hong@atkearney.com

Hong Kong

Stephen Lovass
852 -283-967-82
stephen_lovass@fmc.com

Italy

Ricardo Cesarei
39-6-855-9414
ricardo.cesarei@mtrack.bus.umich.edu

Japan

Mr. Takeo Suzuki
81-054-202-2222
tacsuzu@mailchabashira.co.jp

German

Michael Wolff
49-69-910-36843
Michael-a.Wolff@zentrale.deuba.com

Norway

Sverre E. Lorentzen
47 -2 -283-2622
lorentzen@absnet.no

Singapore

Roger Slykhouse
65-830-1591
rslykh@pacific.net.sg

South Korea

Sang-Wook Ahn
82 -2 -527-7326
Sangwook.Ahn@kellogg.com

Switzerland

Beat Geissler
0041-1-267-6916
Beat.geissler@ezi.net

Thailand

Sathist Sathirakul
66 -3 -637-3373, ext. 129
Auineng@loxinfo.co.th

Volleyball

Michigan Pride

Hockey

Fight Song

*Hail to the
Victors Valiant*

*Hail to the
Conquering Heroes
Hail, Hail
to Michigan*

*The Leaders and
The Best*

*Hail to the
Victors Valiant
Hail to the
Conquering Heroes
Hail, Hail
to Michigan*

*The Champions of
the West*

Baseball



Basketball

Track & Field

Football

Soccer

The Yellow and Blue

*Sing to the colors that float
from in the light;
Hurrah for the Yellow
and Blue!*

*Yellow the stars as they ride
thro' the night, and reel in a
rollicking crew;*

*Yellow the fields
where ripens the grain,
and yellow the moon
on the harvest wain;*

Hail!

Softball

*Hail to the colors that float
in the light;
Hurrah for the Yellow
and Blue!*

Go Blue!

University of Michigan Business School

9th *ASIAN BUSINESS* *CONFERENCE*

www.umich.edu/~asiabus



The Asian Business Conference is the largest student-organized conference at the University of Michigan Business School. The event on January 28-29, 1999, drew over 700 people—proving that Michigan is **THE** place to study Asian business.

Keynote Address

Thursday, January 28, 1999

C. K. PRAHALAD

*Harvey C. Fruehauf Professor
of Business Administration*

**"Asian Crisis:
Sick Outside
and Robust Inside?"**



Plenary Session

Friday, January 29, 1999

DORODJATUN KUNTJORO-JAKTI

Indonesian Ambassador to the United States

**"The Recovery Prospects
for Indonesia's Economy"**

SUK-CHAE LEE

*Former Chief Economic Advisor to
the President of South Korea*

**"The Morning After:
What Future for the Korean Model?"**



Friday Panel Sessions:

Panel Session I
GREATER CHINA
SOUTH ASIA
HI-TECH

Panel Session II
FINANCE
MARKETING
OPERATIONS

Panel Session III
ASEAN
JAPAN



Faculty Advisor Linda Lim (far right) moderates the ASEAN Panel, with panelists Kasitta M. Meesook (right), K.K. Maheswari (center), and Hermawan Kartajaya (left).



Panelist K.K. Maheswari and Sharifah Yuhani (MBA1).



↑ Conference planners (from left to right): Junaid Iqbal (LSA), Neil Desai (LSA), Tushar Narsana (MBA1), Frank Chong (MBA2), Bob Chen (MBA1), Aundrea Almond-Wallace (MBA1), Brian Goldstein (MA2-China), Daryl Wong (MBA2) and Nitin Pai (MBA2).

← Conference Chairman Frank K. Chong (MBA2) and Program Director Mark A. Guthrie (MBA2) celebrate a successful conference.



Jumpin' & Jivin'

MBA Swingers

*Gerry, Scott, Gary, Mike, Jorge, Alex, Robert, Woody,
Jenny, Erica, Jennifer, Ru, Anj, Dorota, Rachel, Chris*



The "Got M. E. L. K." Girls

Kristen Costello, Linda Pan, Marlo Scott, Erin Penniman



To my cousin George,

*Thanks for all the good times,
inspiration, motivation and
love. I wouldn't have been
able to do it without you.
You the man!*

*Your cuz,
Manny V.*



Mom, Dad, and Johnny,

*Thanks for all your support!
Your love, guidance, and carin
made all my dreams possible.
I love you all very much.
–Manny V.*

No pain, no palm; no thorns, no throne;
no gall no glory; no cross, no crown.
(William Penn, 1633-1718)

Congratulations,
Alain & Alex on your MBA!



The future is ours!
We love you and are proud of you!

Antonia Eliane



D. Greg would like to give a BIG "Thanks" the following awesome individuals:

	<u>Thanks for:</u>
Andrew Vickers	Surviving 6 straight months of teamwork with me
Asesh "Hash" Kamdar	Always helping me to chill and keep things in perspective
Andersen Consulting	The great signing bonus
Binit Sanghvi	Keeping me company in Prof. Narayan's cellar
Chris Reid	Crashing undergrad parties with me
Christine Parlamis	Always including me in everything; you're so awesome!
Consulting Club	Helping me crack those friggin' case interviews
Dean White	Making our B-school the best there is!
DJ AJAX (my bro)	Keeping me hip with all the latest house music (better not forget me when you're famous!)
Emilian Halloran	Being the best damn partier I've ever met
Follies ('98 & '99)	Giving me my 10 seconds in the limelight
God	Helping me survive this crazy MBA lifestyle
Jeanine Fukuda	Always brightening my day with that winning smile and being one of the best friends one can have
Jen Hoffman	Practicing all those cases with me
Jenny Chien	All the love & patience; couldn't have done it without you; you're the best!
Jimmy Boyle	Not letting me be the only punk from Queens
Kelly Hutchison	The great Romania stories and connections
Manny V	Being my hommie from NYC
Mark Crisan	Not letting me be the only Romanian guy
Mike Kelly	All the laughs, big guy, all the laughs
MSJ Staff	Publishing any damn thing I'd write
My Family	All the love and support and frozen meat
My Section 6 mates	Making us the best damn section there is baby!
Prof. Dussage	Inspiring me to take up Strategy and making fun of my mustache in class
Prof. Leichty	The LP
Prof. Widmeyer	Great High Tech advice
Randy "Cigar Man" Patton	Shaving my head free of charge
Rene Villegas	Adding the "D" to my name
Rick Gustafson	Naming me Dirk Diggler
Sakstrupp's Towing Co.	Towing my car during midterms
Scott Hause	All the rides to our intramural football games
Scott Reed	Being a great mentor and a kick-ass friend
Terry Fiala	Dealing with me over and over and over at Career Services
UM Football Team	Making us proud with a National Championship and giving me the chance to go to my first Rose Bowl; GO BLUE!
Charles Woodson	see "UM Football Team"
William Davidson Institute	Giving me the internship of my dreams
Anyone I forgot	Thanks for the memories

¿QUIEN DIJO RUMBA?

ADRIAN



ALONSO



AURELIANO

•

MELE

•

JORGE



DANIEL



GERARDO

MONTSE



BEATRIZ

PEDRO • DANIELA • RAUL



URSULA • DIEGO A. • ISABEL

DIEGO R.



MIGUEL

ANNA T.

THE CLIQUE

Featuring...



Andre Branch as "Dre Day"

J.D. Moore as "Big J"



Nnamdi Lowrie as "Nam"



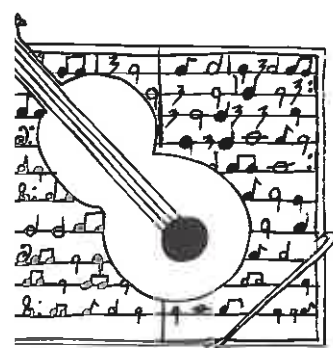
Juan Hartsfield as "B"



Stephan Bonaparte as "Step Boney"

THE CLIQUE





LTO (Limited Time Offer)

...wishes to thank their fans for their gracious support in this fun and exciting musical endeavor.
-Meg Travis, Rich Lesperance, Rob Eisenbach, Al Reba, Scott Cooke, Derek Martin, Josh Coval



Girls Night Out!

Sylvia

Meredith

Alice



Sandy

Ginny

Marnie

C A B A



“MD”





University
of Michigan
Business
School

**Destiny is not a matter of chance,
it is a matter of choice; it is not a
thing to be waited for, it is a thing
to be achieved.**

--William Jennings Bryan

