



The Global Blue

1997

Volume I
The University of Michigan Business School
Global Blue Alumni Network

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Welcome



The yearbook you are holding, *The Global Blue*, bears the name of an organization, to which you, as a University of Michigan Business School alumnus, belong. **The Global Blue Alumni Network** is your organization to use to stay in touch with your fellow classmates, graduates from other classes, and the rest of the Business School community. This network of friends and future business contacts will continue to grow and get stronger over time and is available to you always.

This yearbook was named after our alumni network for two primary reasons. First, the Global Blue organization, comprised of student representatives, is tasked with maintaining and building the alumni network. To this end, we have conceived, designed and published this yearbook to give you a permanent listing of your classmates and remembrances of your two years in Ann Arbor. Second, the yearbook is meant not as a nostalgia item, but rather as a reminder of the Global Blue Alumni Network that continues to be available after graduation.

Enjoy looking back at your years at the UMBS, but also recognize that each person in this yearbook is a potential contact that you can call on in the future. Use this yearbook as a tool to keep in contact — look through it periodically and use it to remind yourself of classmates and people with whom to keep in touch. Remember: Our alumni network is only as strong as its members, and the more it is used, the better it gets!

Good luck and enjoy!!!

Welcome to Volume One of *The Global Blue*! I truly hope that in the years to come, you will find this book a treasure trove of laughter and good memories. There are many people without whom this book would never have been published. In particular, I would like to thank Ravi Mohan, a Global Blue representative from the Class of 1996, who last year published a book reviewing the memories and highlights of each of the sections and inspired our effort. From that beginning, we now have a full-fledged yearbook that I hope will grow to rival the best of them.

John Riccardi (MBA2) suggested that this book be named *The Global Blue*. This name aptly symbolizes many of the values of the business school: the Blue of the University, a Global outlook and class diversity which benefits us all. It also reminds us all that we are now very much a part of a living community as University of Michigan Business School alumni.

I would like to thank all the yearbook staff and Global Blue representatives, without whom this book would not have been possible. With hectic schedules and no road map to follow, this was a real team effort from beginning to end. Also, thank you must go to the Office of Alumni Relations and the generous corporations and school organizations who supported this endeavor.

Best of luck to you all, and I hope you enjoy *The Global Blue*!

Stephen Lovass

Next Vol. 10.

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Operations Management Club

Michigan Business Women

The Monroe Street Journal

Christian Business Students Association

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University of Michigan

On November 22, 1923, Edmund Ezra Day appeared before the Board of Regents and discussed the establishment of a School of Business Administration at The University of Michigan. Having been approved, the new school opened in Tappan Hall on September 23, 1924. There were 15 faculty members. Two years later, on June 11, 1926, the Regents of the University approved MBA degrees for the first 13 graduates, which were awarded at commencement on June 14. This graduating class consisted of nine Americans, two Chinese and one Japanese student. The first three women accepted to the School graduated in 1928.

The origin of the Business School actually began much earlier in the 1880's, and is linked intrinsically with the career of University Professor Henry Carter Adams, a noted economist and statistician. While the political economy, a 19th Century version of modern economics, was one of the twelve areas of study provided in the University from its inception in 1817, it never figured prominently in the curriculum. In fact in the 1850's the field was cut completely from the curriculum by President Tappan, owing to his consuming interest in philosophy.

Under the administration of President James Angell however, this situation changed dramatically. Angell strongly emphasized the importance of political economy, hiring a professor of economics and teaching three classes in the discipline himself. In 1880, while Angell was on leave as U.S. Minister to China, the Regents appointed Henry Carter Adams as Lecturer in Political Economy for one semester, at a salary of \$800. By the end of the decade Adams added courses in public finance and industrial history and by the end of the century his department offered more than a dozen courses, including Currency and Banking, American Industrial History, and Agrarian, Socialist and Communist movements.

The undergraduate courses in economics were popular, and led to a demand for courses with a practical application to business. The need for this form of education was first referenced in the University Calendar nearly a quarter of a century before the modern Business School was established. The 1900 University Calendar cited the need for a course of study "for the purposes of specialization and with reference to the careers (students) have in view." The stated goal of the proposed course of study was to scientifically train students in "the structure and organization of modern industry and commerce to enable the student to master quickly the technique of any business career."



Twenty five years later the School of Business Administration was founded. During the first twenty years of its existence the School solely offered graduate business degrees, and enrollment was limited. The founders of the School believed that professional studies should be based on a liberal arts education, and they did not consider undergraduate degrees in business appropriate.

The School's next stage of development was marked by the growth of the Bachelor of Business Administration degree candidates. In the early 1940's, with the U.S. enmeshed in World War II, University officials recognized the need and demand for a shorter program in business administration. In 1942, a Bachelor of Business Administration degree program was established. By 1943, with the War escalating, enrollment had plummeted to 62 students in the BBA program and only 6 students in the MBA program.

With the return of World War II veterans to the campus, enrollment peaked in 1949 with 1,249 students. From 1945 to 1960 the Business School responded to postwar demands for an expanded program, by developing the first off-campus credit program, executive development programs, and several special conferences and workshops. Business School faculty utilized new technology in teaching, by supplementing classroom teaching with weekly 15-minute radio broadcasts.

Beginning in the 1960's, emphasis reverted to the graduate program. The MBA program once again surfaced as the dominant degree. To meet the demands of increased interest in graduate business education, a Ph.D. program and an evening MBA were established. Further emphasis was placed on expanding the diversity and caliber of the student body, through scholarship and loan funding, as well as an increased international student body.

Over the years, the school has grown and prospered to become one of the leading Business Schools in the world. The School's 30,000 alumni are well placed as leaders of industry and the community across the globe. More than 500 MBA and almost 300 BBA degrees are granted each year. The curriculum has changed much since the years of Adams and Day, and the School continues to delve into new areas of research and methods of instruction. However, one element of the schools character has remained constant: the steadfast dedication to 'excellence in education'.

Business School

B. Joseph White, Dean

Edward A. Snyder, Sr. Associate Dean
George J. Siedel III, Associate Dean
Janet A. Weiss, Associate Dean
Judith A. Goodman, Assistant Dean



B. Joseph White, Dean



Edward A. Snyder, Sr. Associate
Dean

MICROSOFT ONLINE, ACT II / SMITH BARNEY'S WHIZ KID

OCTOBER 21, 1996

A PUBLICATION OF THE MCGRAW-HILL COMPANIES

THE BEST TOP SCHOOLS

All New Rankings

PAGE 110

Wharton ♡ Michigan ♡ Northwestern
Harvard ♡ Virginia ♡ Columbia

Plus | Is An MBA Worth The Money?
The Strongest Alumni Networks

Deans of the University of Michigan Business School

Edmund Ezra Day	1924 - 1926
Clare E. Griffin	1926 - 1944
Russell A. Stevenson	1944 - 1960
Floyd A. Bond	1960 - 1978

Favorite Hunting Grounds

Where companies say they find the best graduates with specific skills

GENERAL MANAGEMENT	MARKETING	FINANCE	OPERATIONS
1 HARVARD	1 NORTHWESTERN	1 CHICAGO	1 CARNEGIE MELLON
2 STANFORD	2 VANDERBILT	2 WHARTON	2 MIT
3 NORTHWESTERN	3 MICHIGAN	3 COLUMBIA	3 MICHIGAN
4 MICHIGAN	4 HARVARD	4 NYU	4 CORNELL
5 INDIANA	5 INDIANA	5 INDIANA	5 HARVARD
6 YALE	6 UCLA	6 HARVARD	6 ROCHESTER
7 VIRGINIA	7 COLUMBIA	7 MICHIGAN	7 NORTHWESTERN
8 DARTMOUTH	8 WHARTON	8 ROCHESTER	8 DUKE
9 CORNELL	9 DARTMOUTH	9 CARNEGIE MELLON	9 UCLA
10 WHARTON	10 STANFORD	10 VIRGINIA	10 TEXAS

Source: Business Week; October 21, 1996

A Report Card for the Top 25

Getting into the schools on this list is harder than it has ever been. With applications at the top 25 schools rising by 33% since 1991, schools are admitting even smaller percentages of candidates. None is more selective than Stanford, which accepted just 1 out of every 14 applicants last spring.

The good news, though, is that once you get in, you can expect big rewards. Average job offers jumped by 36%, to three per grad. And the median starting pay for an MBA at a top-25 school is now a stunning \$31,568, up 16% in two years.

The letter grades here measure schools based on graduate and recruiter surveys. The top 20% in each category come home with As. The next 25% get Bs, the next 35% get Cs, and the bottom 20% take Ds. See page 120 for further details on the ranking process.

1996 RANK	SCHOOL	1994 RANK	CORP POLL	GRAD POLL	ANNUAL TUITION*	APPLICANTS ACCEPTED	INTL	ENROLLMENT WOMEN	MINORITIES
1	PENNSYLVANIA (Wharton) Philadelphia	1	1	4	\$23,608	15%	30%	28%	15%
2	MICHIGAN Ann Arbor	6	3	3	23,180	28	26	25	15
3	NORTHWESTERN (Kellogg) Evanston, Ill.	2	2	8	23,025	14	24	31	9
4	HARVARD Boston	5	4	9	23,840	13	27	26	19
5	VIRGINIA (Darden) Charlottesville	12	11	1	19,627	19	12	29	19
6	COLUMBIA New York	8	6	16	23,890	14	24	35	12
7	STANFORD Stanford, Calif.	4	7	11	23,100	7	25	30	10
8	CHICAGO Chicago	3	5	23	24,655	23	23	23	5
9	MIT (Sloan) Cambridge, Mass.	10	8	13	23,900	14	37	29	15
10	DARTMOUTH (Tuck) Hanover, N.H.	13	12	7	23,700	14	16	30	9
11	DUKE (Fuqua) Durham, N.C.	11	10	10	23,699	17	19	30	12
12	UCLA (Anderson) Los Angeles	9	17	2	18,963	17	20	27	10
13	CALIFORNIA (Haas) Berkeley	19	16	6	18,788	13	35	34	11
14	NYU (Stern) New York	16	9	21	22,500	20	35	26	8
15	INDIANA Bloomington	7	13	17	15,613	45	16	23	8
16	WASHINGTON U(Olin) St. Louis	NA	20	12	20,100	44	39	30	6
17	CARNEGIE MELLON Pittsburgh	14	26	5	22,200	31	38	19	2
18	CORNELL (Johnson) Ithaca, N.Y.	15	18	20	22,450	25	28	32	11
19	UNC (Kenan-Flagler) Chapel Hill	18	27	14	14,382	19	19	36	16
20	TEXAS Austin	17	15	28	11,854	18	17	25	14
21	ROCHESTER (Simon) Rochester, N.Y.	NA	38	18	21,240	36	46	26	9
22	YALE New Haven	NA	30	22	23,130	23	31	29	15
23	SOUTHERN METHODIST (Cox) Dallas	NA	43	15	20,524	82	22	28	5
24	VANDERBILT (Owen) Nashville	NA	40	19	21,800	42	23	24	7
25	AMERICAN (Thunderbird) Glendale, Ariz.	NA	23	26	15,959	75	33	35	10

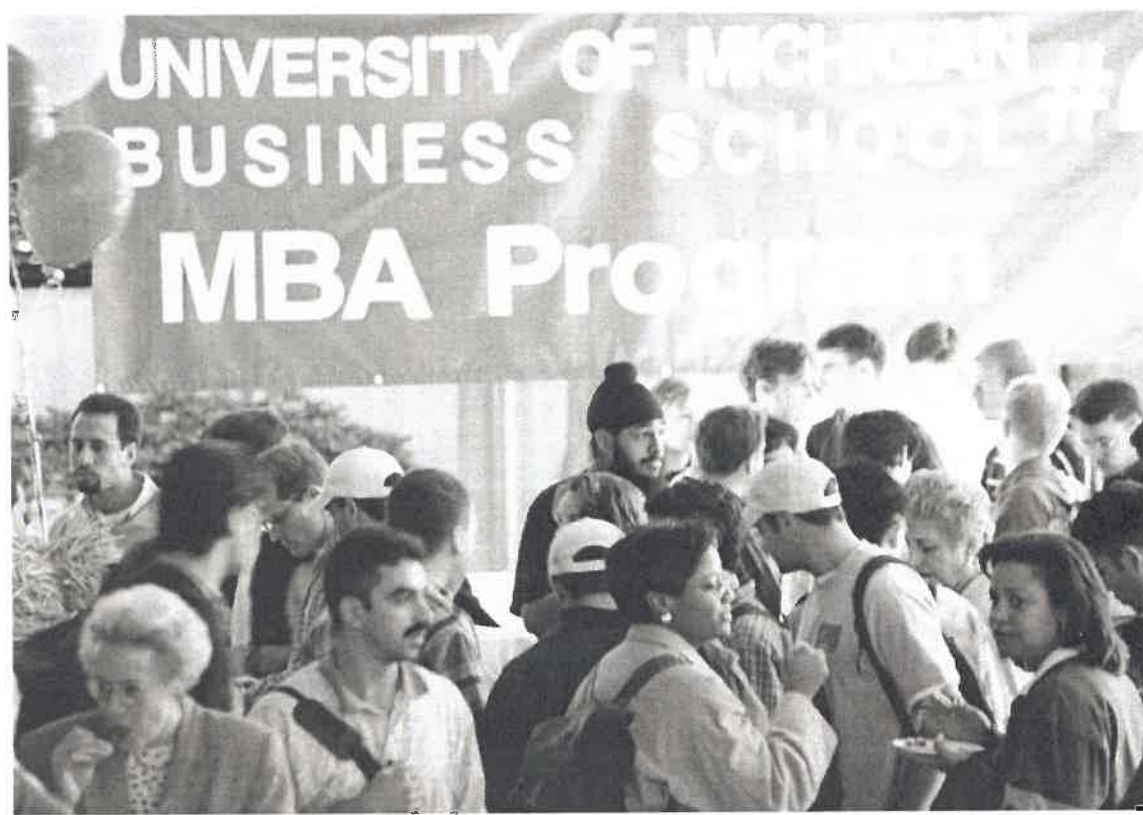
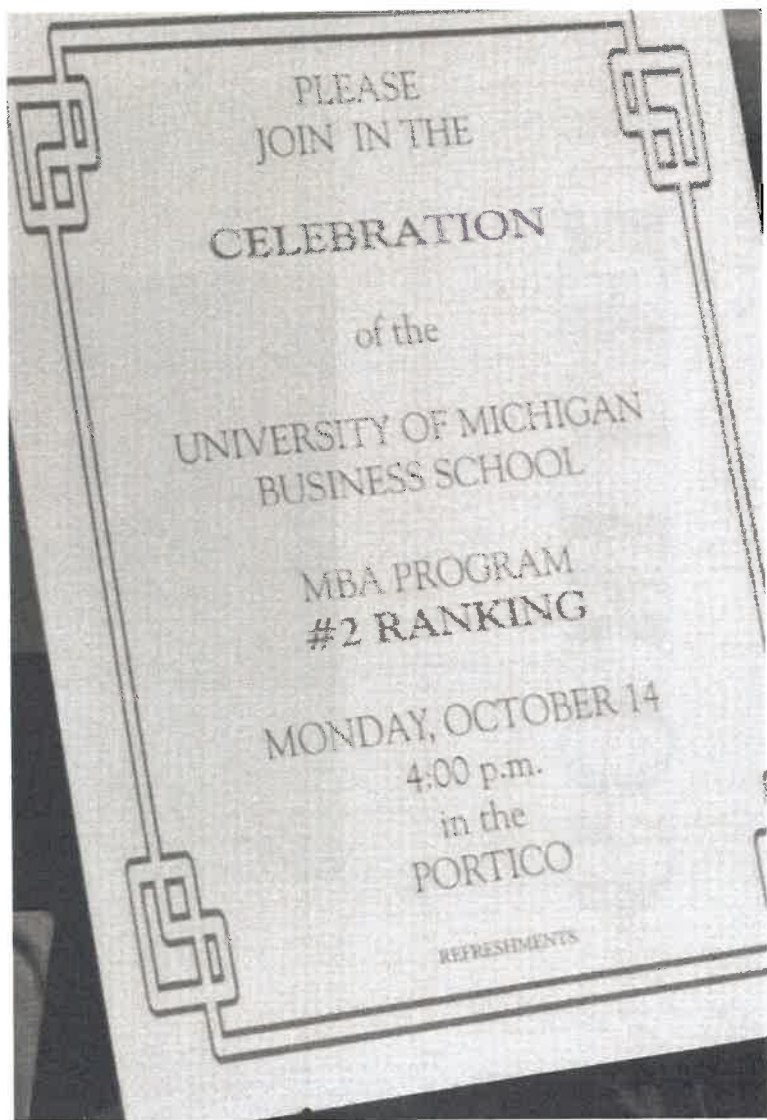
* FOR NONRESIDENTS DATA: BUSINESS WEEK (RESEARCH BY LORI DONGIORIO, JUDI COOPER, LEONORIS HYMANOWICZ, FRED JESPERSEN, DAVID LEONARDI, AND JENNIFER MURPHY)

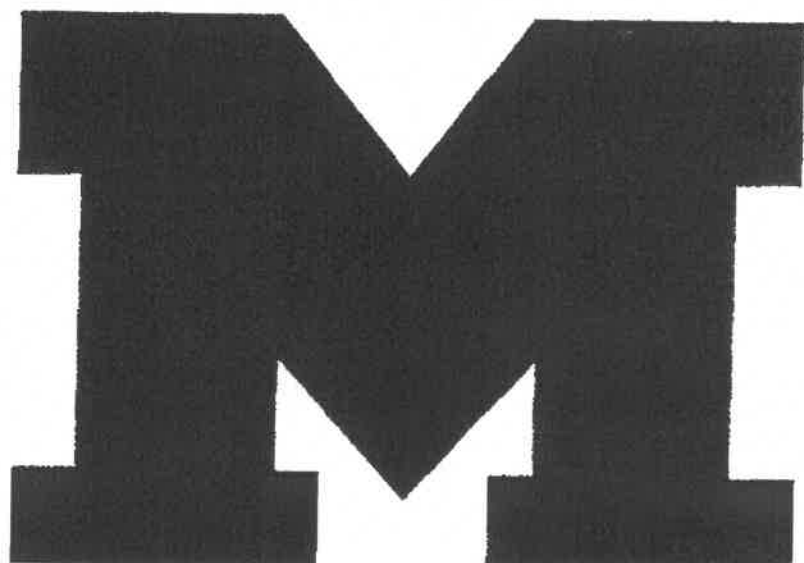
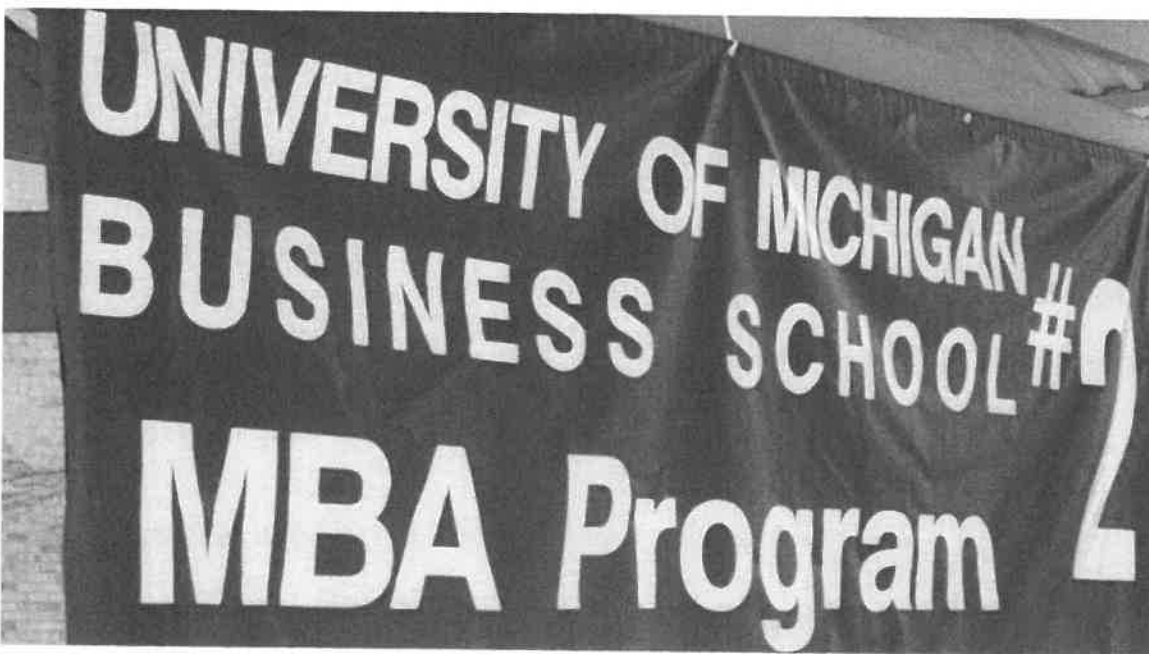
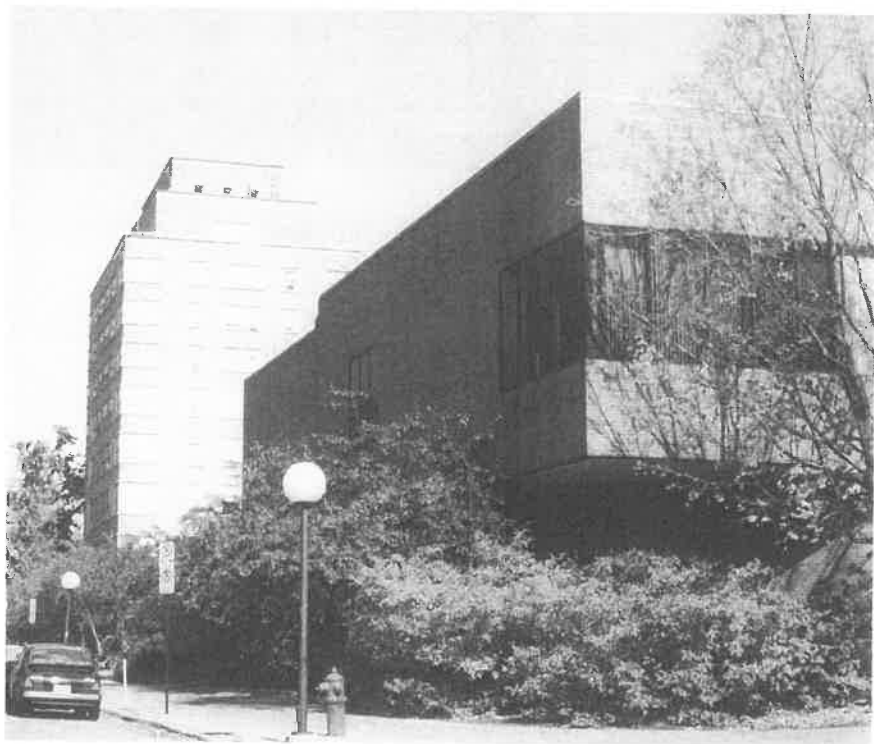
Source: Business Week; October 21, 1996

GO BLUE!



MEDIAN PAY PRE-MBA	POST-MBA	GRADS EARNING OVER \$100,000	AVERAGE JOB OFFERS		MBA SCHOOLS GRADED BY RECRUITMENT ANALYSTS TEAM PLAYERS GLOBAL VIEW			SCHOOLS GRADED BY MBAs TEACHING CURRICULUM PLACEMENT		
45,000	\$100,000	48%	3.1	Dean plans new \$100 million complex as Wharton builds its lead as Corporate America's top hunting ground; MBA applicants up 46% since 1994	A	B	A	B	A	A
38,500	81,400	24	3.5	Four-place jump propelled by companies that two years ago singled out its grads as most improved; high marks for innovation in curriculum	A	A	A	A	A	A
45,000	95,000	45	3.8	Recruiters still say school beats all others in turning out team players; legendary dean putting more focus on entrepreneurship	B	A	A	B	B	A
55,000	110,640	62	4.2	Grads give new dean a resounding thumbs-up for his dramatic changes in MBA program; biggest rise in satisfaction due to new technology initiative	A	C	A	A	A	A
40,000	85,000	41	2.7	Case-study school gets the best overall satisfaction marks from grads, including best teaching honors; MBAs praise cooperative culture	A	A	B	A	A	A
44,000	88,850	39	2.7	Two-place jump reflects vast improvements under Dean Meyer Feldberg over past seven years; ground soon to break on a new building	A	B	A	B	B	B
54,000	108,000	59	3.3	Satisfaction of MBAs slips most, due to unhappiness with core courses; grads say profs are most likely to compromise teaching for research	A	B	A	C	B	B
44,000	86,000	32	2.9	Recruiters say grads are best in analytical skills, but one in five say school's placement office is among the worst	A	B	A	C	B	C
45,000	102,750	52	3.6	One of only five schools where MBAs earn six-figure pay, its grads had biggest jump in median salary and bonus, up 34% in two years	A	C	A	B	B	B
45,000	105,000	62	2.7	Grads praise intimate and cooperative culture; say profs were least likely to give teaching short shrift and were most accessible outside class	C	A	B	A	A	A
45,000	78,000	28	3.1	Core profs earn among worst grades from MBAs for teaching; but 95% of Class of 1996 boast job offers at graduation	B	B	B	C	B	A
37,000	85,000	33	3.1	Companies and grads give highest marks to placement office; MBAs award school top grades for nurturing leadership skills	B	B	C	B	A	A
44,000	85,000	33	2.9	New building helps to put new life into MBA program; MBA satisfaction takes a big boost, up nine places from two years ago	B	C	C	A	A	B
39,000	75,000	14	2.4	MBAs average loans of \$41,700, up 46%, biggest two-year jump among private schools; gets strong scores for global business	A	A	B	C	C	B
35,000	67,000	3	2.8	Big eight-place plunge in graduate poll makes school lose ground; earns dubious distinction of gaining worst scores for teaching in electives	B	A	B	B	C	C
34,000	62,750	0	3.3	New dean's aggressive makeover of school puts it back into the Top 20; grads give him highest marks for being responsive to their concerns	C	C	C	A	A	A
37,000	81,130	28	3.3	Grads most satisfied of any school with high-tech component of program; they also rate profs highest for being at leading edge of academe	A	B	B	A	A	A
36,750	70,000	17	2.9	Loss of dean doesn't help this elite program as administration's responsiveness to MBAs falls; recruiters like operations grads	B	A	B	B	B	B
40,000	77,250	12	3.1	New dean trying to upgrade info-tech courses by adding new profs; faculty earn high scores for elective teaching and accessibility	C	B	C	A	B	B
36,000	69,000	5	2.9	With average loans of \$22,900, grads earn degree with lowest level of debt; school among the most-added by company recruiters	C	B	C	C	B	B
35,000	65,000	9	2.6	Grads award kudos for integration of coursework; school boasts highest percentage of non-U.S. students	B	C	B	B	B	B
40,000	83,050	34	2.8	New dean from Clinton Administration has yet to make a real impact; placement office still receives among worst grades from MBAs	B	B	B	B	B	C
30,000	62,350	5	2.8	Degree allows grads to boost their pre-MBA pay by 75%, second-highest after Carnegie Mellon; school's dean about to leave job	B	D	D	A	B	B





The Year in Review

Though 1996 was the year we bathed in the glow of the BusinessWeek #2 ranking, believe it or not, there is a life outside of Ann Arbor...

- 1996 marked the first year the total sales dollars spent on personal computers surpassed those spent on television sets
- In 1996, the total amount of e-mail exceeded that of surface mail
- The average 1996 personal computer has more computing power than the 1988 Cray super computer

January The longest ever government shutdown ends after 21 days on January 5th

February The telecommunication bill is signed into law

Cuban jet downs two U.S. civilian planes

March Whitewater trial opens in Little Rock, Arkansas

Yitzhak Rabin's assassin, Yigal Amir, was sentenced to life imprisonment

16 children and a teacher are killed in a school gymnasium in Dunblane, Scotland

Braveheart won Oscars for best picture and best director

Comedian George Burns dies at the age of 100

April Commerce secretary, Ron Brown and 35 other government officials and business leaders die in a plane crash near Dubrovnik, Croatia

The "Unabomber" is caught with the arrest of Ted Kaczynski, a former University of Michigan doctoral student

England begins slaughtering over 100,000 cows to stem the Mad Cow disease panic in Europe

Palestinians vote to drop vow to "destroy" Israel

The auction of Jacqueline Onassis Kennedy's estate brings in over \$35 million

7 year old pilot, Jessica Dubroff, crashes and dies in Wyoming during her attempt to become the youngest pilot ever to fly across the United States

May A ValuJet DC9 taking off from Miami crashes into the Everglades killing 110 people

Admiral Jeremy Boorda, Chief of Naval Operations, the highest ranking admiral in the navy, commits suicide after doubts were raised about whether he had been in combat in Vietnam

South Africa adopts its first permanent post-apartheid constitution

Benjamin Netanyahu defeats Shimon Peres by less than 1% to win the election for Israeli Prime Minister

1996 - 1997

- February** Bomb in Saudia Arabia kills 19 U.S. servicemen
- Rash of church burnings prompts an FBI investigation
- The Colorado Avalanche sweep the Stanley Cup from the Florida Panthers
- The Chicago Bulls, led by Michael Jordan, win their fourth NBA championship in six years over the Seattle Supersonics
- May** TWA flight 800 crashes outbound from New York to Paris killing all 230 passengers
- Centennial Olympic Park bombing mars the Atlanta Summer Olympic Games
- Michael Johnson becomes the first man in Olympic history to win both the 200m and 400m race in the 1996 Summer Olympics in Atlanta, Georgia
- Boris Yeltsin is reelected president of Russia after a runoff election against Communist Party candidate Gennadi Zyuganov
- The film Independence Day sets the all-time opening weekend record grossing over \$112 million
- August** Prince Charles and Princess Diana are officially and royally divorced
- Tiger Woods wins his third consecutive Amateur golf title and announces his intention to turn pro
- Ex-president of South Korea, Chun Doo Hwan, is sentenced to death for his part in a coup that brought him to power and the subsequent massacre of demonstrators
- A meteorite originally from Mars is found with what appears to be evidence of life
- September** Shannon Lucid ends her 188 day stay in space, setting the American record for longevity in space
- John F. Kennedy, Jr. is married to Carolyn Bessette
- October** Security guard, Richard Jewell is cleared of the Centennial Olympic Park bombing charges
- Wang Dan, a prominent Chinese dissident and leader of the 1989 Tiananmen Square protests is convicted of "plotting to subvert the government" and sentenced to 11 years in prison
- Yankees defeat the Atlanta Braves 4 games to 2 claiming their 23rd World Series championship
- November** Bill Clinton is reelected to his second term as President by defeating Senate Majority leader Robert Dole
- December** Carl Sagan, renowned astronomer and author, dies of cancer at the age of 69



MBA 2 Sections



Gretchen Alarcon
 Michael Aleles
 Johannes Ambacher
 Richard Bateman
 Howard Bell
 Todd Blankfort
 Katharine Boudeman
 Brendan Buescher
 Dennis Burke
 Gordon Cervenka
 Laura Cinat
 Desiderio Co
 David Curtis
 Steve DuBuc
 Paul Erhardt
 Thomas Fogarty
 Lynnette Forde
 Schele Gislason
 Brett Gottlieb
 Anthony Grate
 Ricardo Grobman
 Shailen Gupta
 Stephen Guy
 David Hochrein

Ming-Jye Hsu
 Junichi Igarashi
 Perry Irish
 Derek Izuel
 Gregory Johns
 Hal Kaufman
 Rosalind King
 Takeshi Kondo
 Danai Kramgomut
 Michael Lambert
 Erica Lechtenberg
 Jeffrey Lee
 John Lipinski
 Greg Lipper
 YiLuo
 John Marshall
 Bradley Miller
 Michael Morris
 Jorge Negron
 Sotomayor
 Lisa Nettis
 Soon-Wei Ng
 Justin Oesterle
 Alain Olivier

Mok Jiang Pang
 Tamara Pollack
 Vaishno Rajesh
 Dharam Ramachandra
 William Reller
 Rose Rodd Rodriguez
 Becca Rubin
 Michael Rugg
 Carlos Salgado
 Daniel Samson
 Manuel Santana
 Johnny Scott
 Ena Shaw
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 James Townsend
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 John Watson
 David Wireman



MBA 2



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

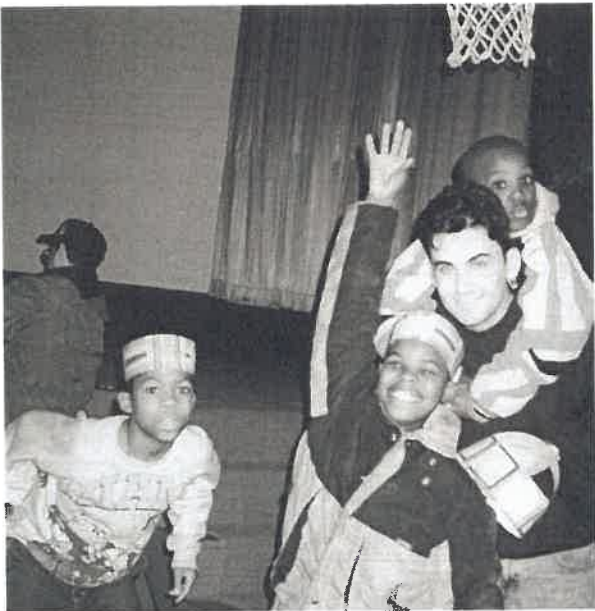
Social Chairs

IM Sports Representative

Historian

Perry Irish
Derek Izuel
Greg Lipper
Erica Lechtenberg
Brett Gottlieb
Marc Shull
Becca Rubin
David Curtis
Rich Bateman
Jorge Negron

Gretchen Alarcon	Benton Harbor...or maybe all our witty comments-between John L and Claudine we had lots of material!
Mike Aleles	Saturdays at Michigan stadium... the MSJ...the two days when the weather was nice...and my friends
Johannes Ambacher	My favorite b-school memory is the 1996 b-school follies event. I look forward to seeing many more
Katherine Boudeman	Shoot for the moon. Even if you miss it you will land among the stars
Desi Co	End of my first-ever Michigan winter
David Curtis	Parties at 1423, Spring time in Kiev, Carpooling with 407 N. Ashley, beloved Section 1
Steve Dubuc	Mike M's quote "mercantilism? I'm not sure but it reminds me of the Ocean" will always warm my heart.



Paul Erhardt	Red Hot lunches, Lawlor breakfast's, Being the Joe White look-a-like!
Schele Gislason	Follies '96 and '97 - especially Beauty School Dropout and Material Girl dancers; NYPD Bluenights.
Richard Grobman	MBA: Ann Arbor in fall, Carlos' fireplace, Brap, London, Cafecito & Puchito con samson, Gorducha, LCDTM
Hal Kaufman	Ukraine to Amsterdam to Detroit-Metro to limo with Julie to.....
Rosalind King	Great section 1 times like the trip to Benton Harbor, girls nights, and making it through Finance



Memories



Perry Irish

Classmates and Teachers who provided constant intellectual challenge, Section 1, MAP, & Follies

Gregory Johns

Receiving the news about our #2 ranking while sampling exquisite wines with my esteemed colleagues! Section 1

Erica Lechtenberg

The pickup & NYPD Blue, Mocha Chip and California, Harley's Angels & Follies, are you "sick"??

Jeffrey Lee

Going to Benton Harbor for orientation, and going back a year later as a team leader

John Lipinski

My favorite memory was watching the Michigan Hockey team win the NCAA championship during MAP

uo
Mandavilli
e Morris
k Jiang Pang
my Pollack
liam Reller
ca Rubin
iel Samson

My wife got pregnant the same week our school was ranked #2 by Business Week; Go Blue! Baby!

Making a few life-long friends and the opportunity to work with Prof Dussauge - in Paris!

Cold calls!

Getting to know people in the B-school

Orientation; Football Games; Zero Degree Weather; Anna's Turkey Dinner; Michigan ranked #2; Graduation Day
Well, then my hand wasn't up.

Going our every night of MAP, backstage at Follies, Benton Harbor (twice), hanging our with Section 1
MBA = everlasting friends, eating junk food in Carlo's house, cafezinho and cigarrino com Grobman, LCDTM
Gang



Ena Shaw

Drinking champagne with my section-mates at the end of our last core class.

Claudine Vainrub

Finding out that I was not on academic probation after receiving my first semester grades.

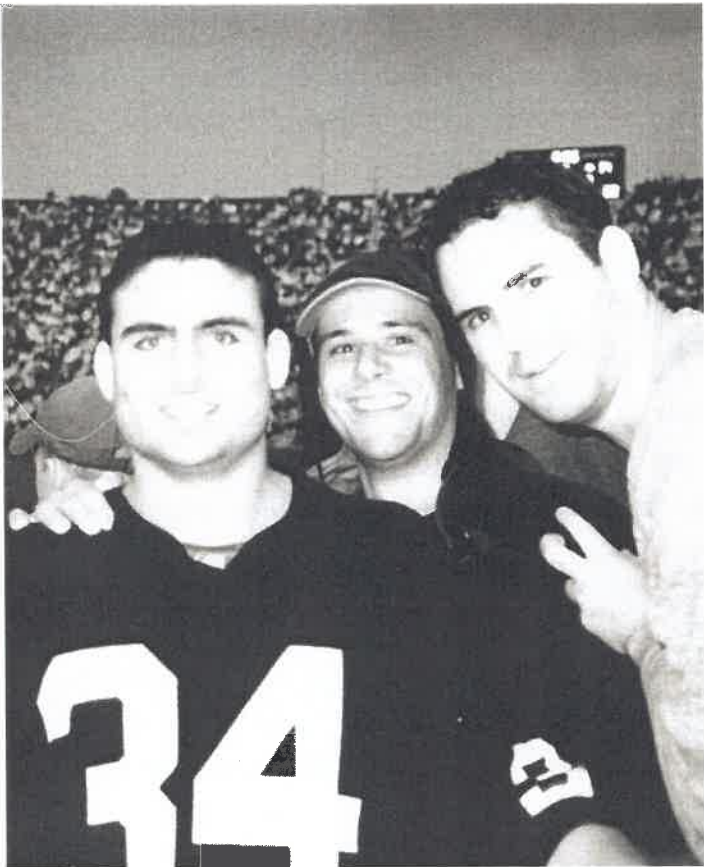
Kelly Vendetti

Rollerblading with Becca; Follies; singing at Mitch's; Karma Kapps in the Lab; Benton Harbor; Hippie Hash!!! leader

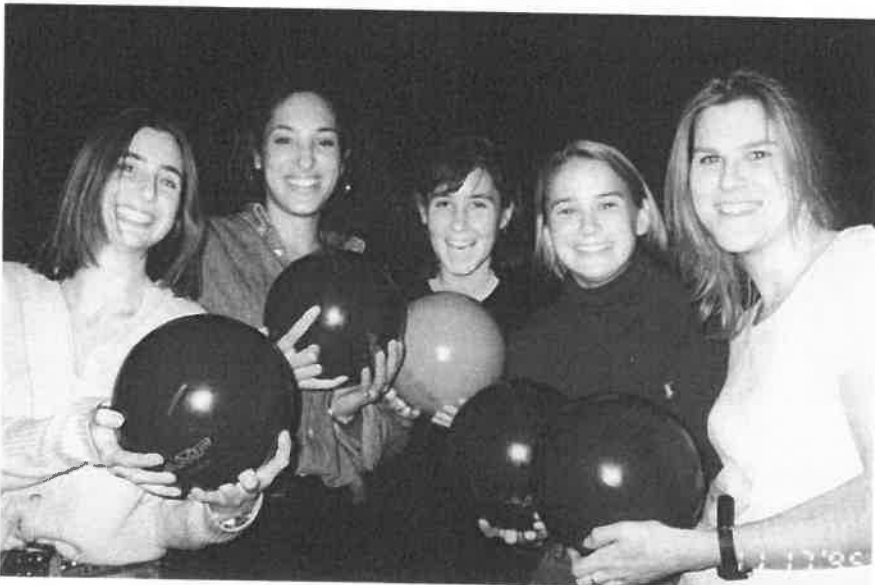
Jamie Abramson
 Chad Albrecht
 Charles Azu
 Richard Berens
 John Bittner
 Belinda Blanks
 Peter Bohley
 Michael Brandstaedter
 Brian Brenton
 Holland Brown
 Leo Carpio
 Thomas Cassell
 Karen Chan
 Haddas Chipkiewicz
 Steven Chow
 Cesar Costa
 Hal Craig
 Michael Emery
 Michelle Fanner
 Michael Flanagan
 Yasushi Furuya
 Vadim Gazarian
 Terra Geiger

Peter Golovchenko
 Samuel Gorman
 Jason Grossman
 Daniel Hill
 Kevin Hsiao
 Tricia Humboldt
 Daniel Israel
 Felipe Izquierdo
 Robert Jorgensen
 Teng Guan Khoo
 Hoseok Kim
 Joe Koonamwattana
 Doug Kylander
 Shiraz Ladiwalla
 Anna Lancman
 James Lee
 Wukyeong Lee
 Ming Ligh
 Matthew Linden
 Stephen Lovass
 Dan Marcus
 Kevin Meek

Kenji Meguro
 Kim Mendels
 Kimberly Meyer
 Thomas Meyer
 Kevin Michielsen
 Karen Mileski
 Felipe Morales
 Matthew Morris
 Mike O'Connell
 Rohan Oza
 Jeff Paraschac
 Steven Rann
 Deniz Razon
 Ronald Rivers
 Kim Rosenblum
 Stuart Rubenstein
 Kelley Shannon
 Mark Sherwood
 Jeffrey Streng
 Bryant Tolles
 Jeff Williams
 Marq Williams



MBA 2



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

Social Chairs

Stephen Lovass

Marq Williams

Ron Rivers

Terra Geiger

Ming Ligh

Rohan Oza (1)

Charles Azu (2)

Kimberly Meyer

Deniz Razon

Chad Albrecht
Michael Brandstaedter
Karen Chin Shan Chan
Cesar Costa
Mike Emery
Yasushi Furuya

The party on the night we were ranked the #2 business school. Worst memory: the day after. Mice, bats, squirrels; Worst margherita; search for Dewey; being bored; the sponge; "Looks Thin!?"
Learn how to play golf and ski are the greatest rewards (out of academic) got in these two years
Best memories; meeting my wife Paula, traveling with my best friends to Berkeley, Portugal, Vail, CT, NY and Boston
The joy of MAP
I enjoyed life in Ann Arbor, surrounded with snow, green & trees, computers and the best people



Samuel Gorman
Tricia Humboldt
Daniel Israel
James Lee
Ming Li

Traveling throughout Europe during the study abroad program and an excellent summer as an intern out East.
Tailgates - \$1.25, Pub Crawl, Baking, Fleetwood's, Camping? Charlie's Angels Fidget
Participating in the first annual UMBS Passover Seder with Dean White and over 50 students
I guess the fun is over!! Goodbye and Goodluck
The Follies!



Memories



Felipe Izquierdo

Wachirachai
Koonamwattana

Stephen Lovass

Establishing Long-Lasting Friendships, Michigan's soft winter season, "Root", OCD Counseling My name is Wachirachai my Finance teammates call me WACC, & you can call me "Joe" The BC rain game; Thursday nights with the boys; Backroom Pizza; Running in the Arb.

hen Lovass
iel Marcus
berly Meyer
en Mileski
Minai
Paraschac
r Bohley

The BC rain game; Thursday nights with the boys; Backroom Pizza; Running in the Arb.
My favorite memories: meeting new friends, learning finance, Grizzly Peak, and Ann Arbor
The 1995 Holiday Dance??? The KM Club, the ND-BC Dynamic Duo
Section 2 sarcasm, The KM Club, Arb Runs
Enjoying the sights and sounds of London during IMAP.
"Starting, and ending, my stand-up comedy career at the request of my OM professor"
The Root, Czesc Polska, Ishikawa Pete & The Mapettes, Luh-Ville, Thankyouverymuch



Denis Razon

Kelly Shannon

Bryant Tolles
Marquis Williams

Dean White having shots at Scorekeeper's, Halloween 95, Follies and many Section 2 socials.
The surprise b-day party that my new friends gave me in the beginning of the first year -
(KS)2AMPSWH
Ann Arbor
Exams and interviews! Not!! I enjoyed Mapping at NBC, studying abroad and the Follies. I'll miss you all.

Mark Albert
 Uchenna Arinzeh
 Luis Bendana
 Bradford Benz
 Mark Bernstein
 Kristin Berg
 Tejas Bhandarkar
 Eric Bonvin
 Robert Bruning
 Elizabeth Canis
 Stephen Carlson
 Paulo Catta-Preta
 Vattanaroj Charoenpitaks
 Pedro Chaves
 Sabrina Chin
 Tony Collins
 Marcy Davis
 Jing Dong
 Lewis Echlin
 David Fite
 Sherry Garmon
 Eric Gilkesson
 Scott Goldberg

Michael Goodwin
 Kevin Gross
 Jo Hershkowitz
 Christopher Huss
 Javier Iglesias
 Marc Ingram
 Hugh Jones
 Ron Kivetz
 Hajime Kobayashi
 Sangwuk Ku
 David Kujawa
 Manoj Kumar
 Katherine Lambrose
 Jon Lawniczak
 Gail Lee
 John Levisay
 Juan Manuel Ley
 Steven Lyons
 Raj Mandavilli
 Fernando Martin
 Melanie Meyer
 Michael Moore
 Brian Ng

My Hao Thi Nguyen
 Ken O'Flaherty
 Stefani Pashman
 Jason Paulson
 Laurent Payre
 James Probst
 Alexandre Ribeiro
 Erin Robert
 Tazewell Rowe
 Martin Sacchi
 Aireka Saint-Louis
 Amy Schindler
 Richard Serlin
 Anthony Storm
 Napit Teparak
 Michael Timmis
 Atsuhiro Tsurumoto
 Robert Vieyra
 Jeffrey Williams
 Bruce Williamson
 Craig Wilson
 Kamilah Yasin
 Christine Yoo



MBA 2



SECTION OFFICERS

Global Blue Representatives

Scott Goldberg

Global Citizenship

Amy Schindler

SGA Representatives

Sabrina Chin

Social Chairs

Anthony Storm

IM Sports Representative

Jeffrey Williams (1)

Lew Echlin (2)

Brad Benz, Hugh Jones

Liz Canis

Mark Albert,

Jon Lewicki, Lew Echlin

Brad Benz

Convincing the neighbors that party will not be the norm!
B3 camaraderie

Liz Canis

FOLLIES, UMBSA parties, Dana, Deloitte functions,
Mitch's, New York this summer, Diamondback,
friendships that will last a lifetime...

Pedro Chaves

It was awesome making friends from the four corners of
the world. I hope we will be able to keep these friend-
ships.

Sabrina Chin

The Poland Extravaganza; MBA 2 Wannabe days; The
Broken Radar; Being Stealth; Follies;and I Passed
Out!

Jing Dong

Learning new vocabulary like "big honkin' cash cow",
"long winded gunner", "stop pulling my leg..."



Lew Echlin

Follies. Before Follies I thought the MBA would
be a dry experience, what I discovered was unbe-
lievable humor and talent.

Scott Goldberg

Producing a CD with John Haesmeyer and having
fireside cocktails at the House of Seven

Jo Hershkowitz

Discussing our 'marketing project' over Zuppe
Boules at Dominick's

Javier Iglesias

Friends, Friends, and Friends. Also snow over law
quad and whirllyball

Hugh Jones

Despite the damp clothing, Chrissy's coke explo-
sion in class gave me a chance to introduce myself.



Memories



David Kujawa

Jon Lawniczak

John Levisay

Section 3, MAP, WDI, classes?, group projects, interviewing, Mitch's, Rick's Full Moon, and good friends
Learning the true meaning of sunk cost and high leverage
Tracy. Living with Dave F. and Jon L.
Forming two Bands in two years.
Professors Lovejoy, Seyhun, and Mitchell

an Ng
ilo Catta-Preta
n Robert
n Rosenblum
pit Teparak
uhiro Tsurumoto

Celebrating our #2 ranking at Rick's. Chicago during the summer of 1996. Bar hopping in Minneapolis.
My favorite memory is in the beginning wishing to finish and now finishing wishing to begin
Celebrating the end of MAP at Dominick's over Sangria and realizing the greatness of my new friends.
Meeting great people, eliminating the commute to work, Thursday nights and painting the MedStat wall.
1. It's so cold outside! 2. We have friends all over the world
A lot of readings... Cold calls... Group meetings on Sunday evenings



Bruce Williamson

Kamilah Yasin

Christine Yoo

MAP; Mad Town; Jell-O Shots; #2 Ranking; Great friends for life; ASC; Summer in Minneapolis; Follies
Looking forward to Professor Skinner's humorous Accounting class and the #2 ranking, of course
The Pub Crawl, Fleetwood at 4am, and anything but cold calling in Corporate Strategy

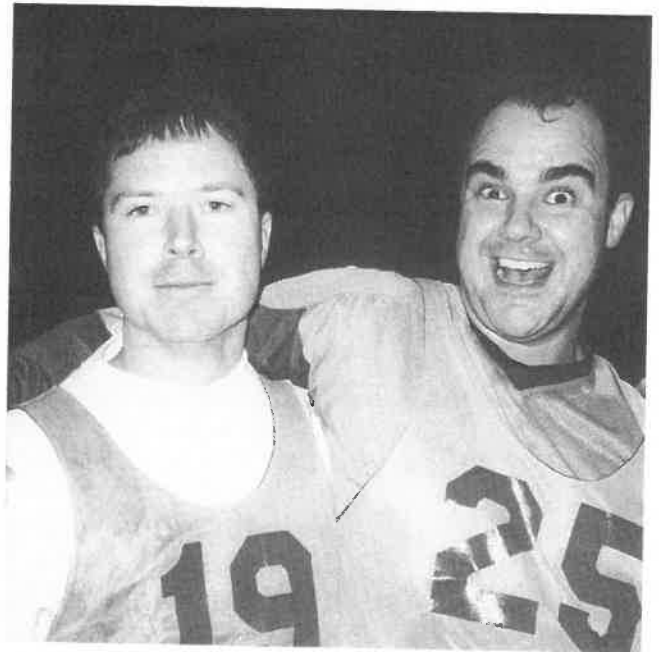
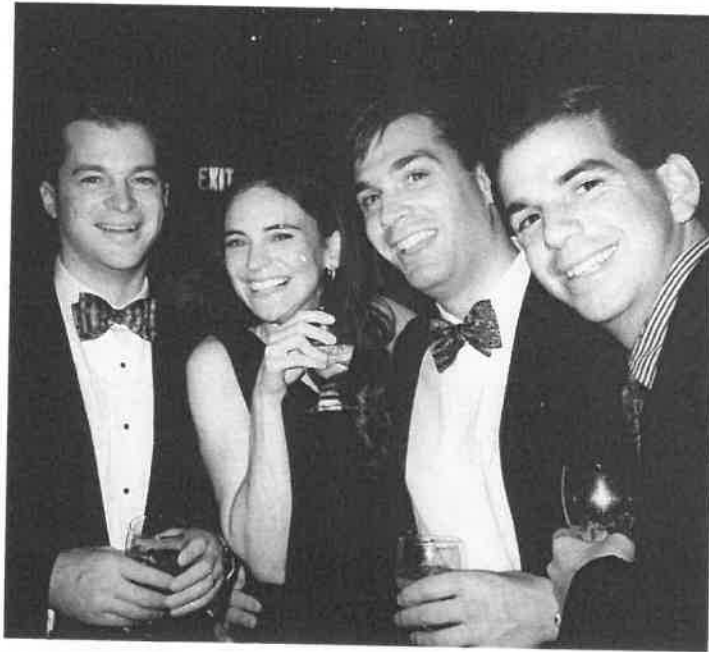
Robert Adams
Sergio Arreola
Andrew Badal
David Barrus
Brooke Beresh
Scott Boyd
Walter Bruckner
John Callen
Christine Campbell
Henrique Carneiro
Pei Chew
John Cochran
Andrea Collins
Michael Diener
Todd Fischer
Claudia Frankel
Jerry Freeman
Gregory Gamble
Deborah Garfien
Geoffrey Gewurz
Fernando Gracia
Patrick Griffin
Eric Hansen

Teresa Head
Meghan Henson
Charles Hornbrook
Syoun-Yun Hung
Ian Hunter
Andre Irwanda
Michael Jones
Hiroyuki Kamata
Kenneth Katz
Peter Kim
Hisao Komata
Michael Krivan
Marcy Kutell
Peter Landgraff
John Leckrone
David Lee
Michael Lynch
Shigeru Machida
Pamela Mayer
Eric McCloskey
Kyung Boo Ming
Scott Moomaw
Thomas Morel

Terrence O'Rourke
Emeka Ohuche
Orson U. Ong
Eduardo W. Pamplona
Scott Potter
Kamala Prince
Barbara Quijones
Kari Rhodes
Ben Roden
Tracy Scammell
Joel Schlachtenhaufen
Susan Sherrill
Timothy Steffen
Taro Sugimoto
Donald Thorn
Chia-Yin Tsai
Ricardo Valenzuela
James Vanderbeek
Matthew Wegner
Joseph Whittaker
Rebecca Winder
Stacey Wyche
Tsung-Chin Yang



MBA 2



SECTION OFFICERS

Global Blue Representatives

Christine Campbell

Global Citizenship

Mike Jones

SGA Representatives

Debbie Garfien

Social Chairs

Terry O'Rourke

IM Sports Representative

Matt Wegner (1)

Teresa Head (2)

Chip Whittaker, Orson Ong

Kari Rhodes, Mike Diener

Marcy Kutell

Andrea Collins, Scott Batten

Rob Adams
Christy Campbell
Debbie Garfien

Jeffrey Gewurz

Chatting with my MAP team and living with Christy
Dancing with Ravi and living with Rob
Meeting Mike Morris 3 minutes after walking in the
door the first day of QSW!
Professor Kaul's colorful description of hitting the
road in what is the best country in the world; the USA



Teresa Head

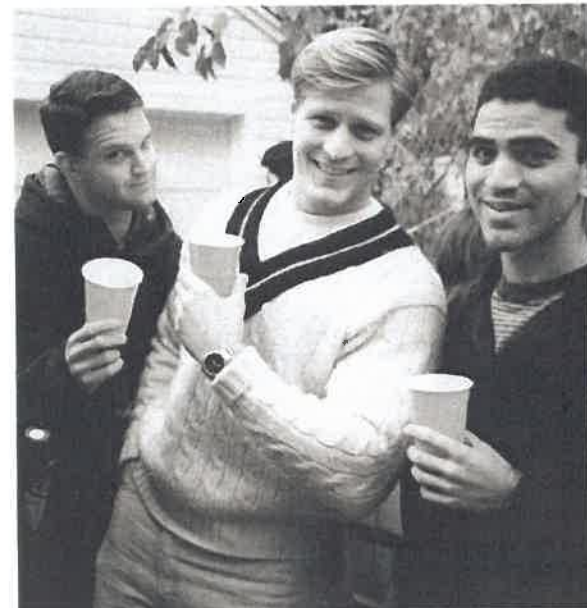
Mike Jones

Hisao Kamata

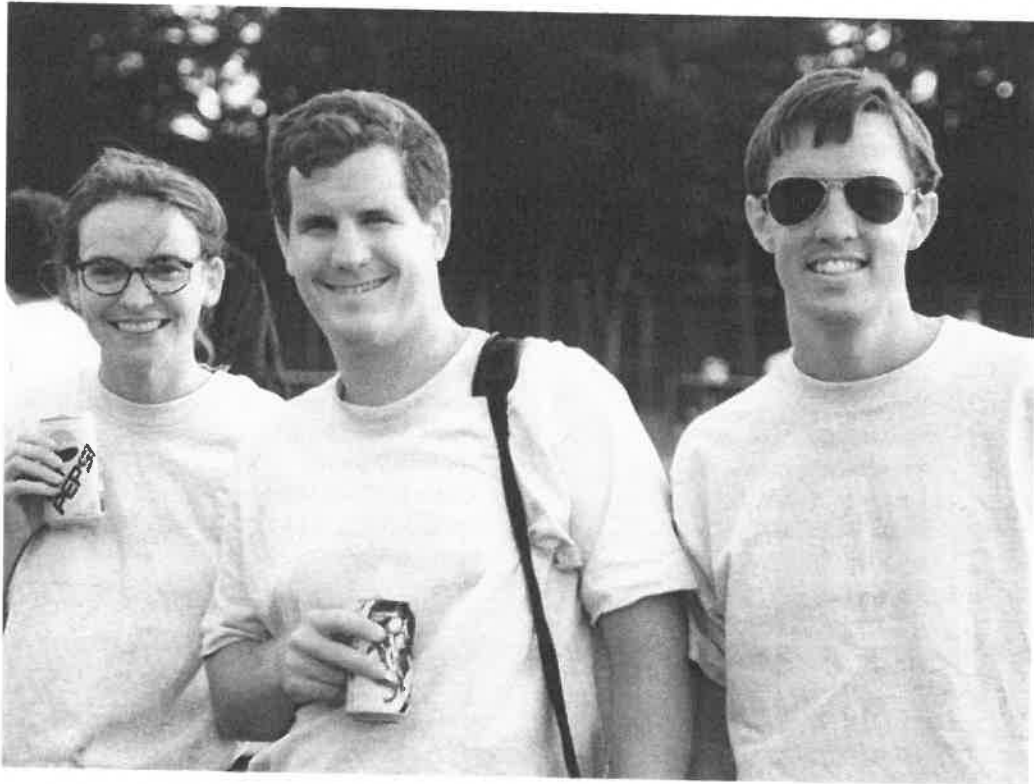
Marcy Kutell

Peter Landgraff

Girls night out, watching movies and eating fries,
UMBSA parties.
Bringing home the hardware from the Tuck hockey
tournament
I got my second daughter on January 26, 1997
My favorite memories are: taking core classes with
section 4 and meeting a variety of people
Fall Football games

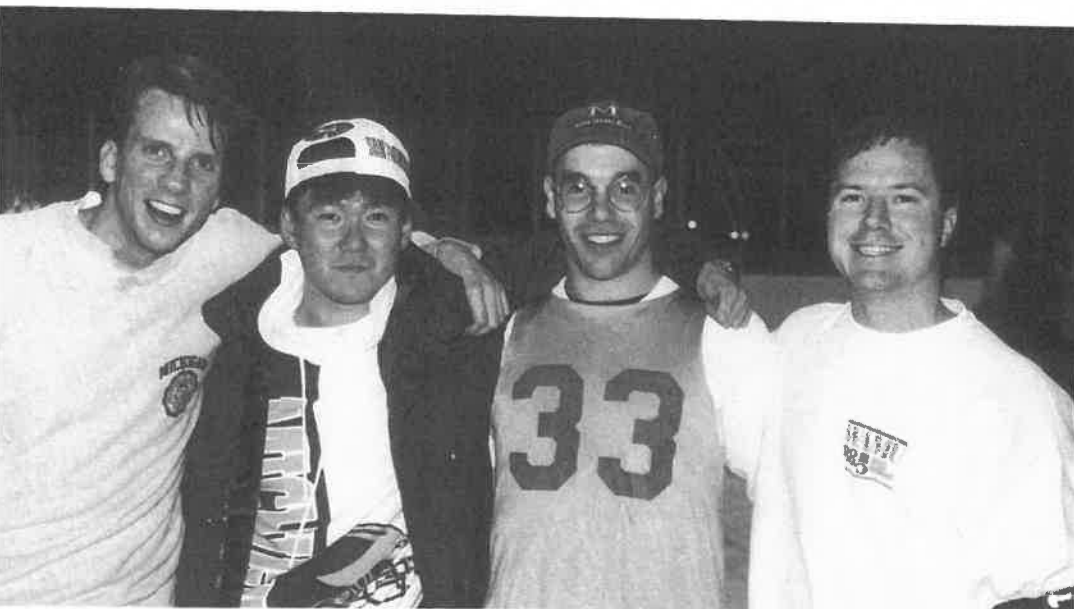


Memories



d Lee
eru Machida
n Ong
Rhodes
y Scammell
Sugimoto

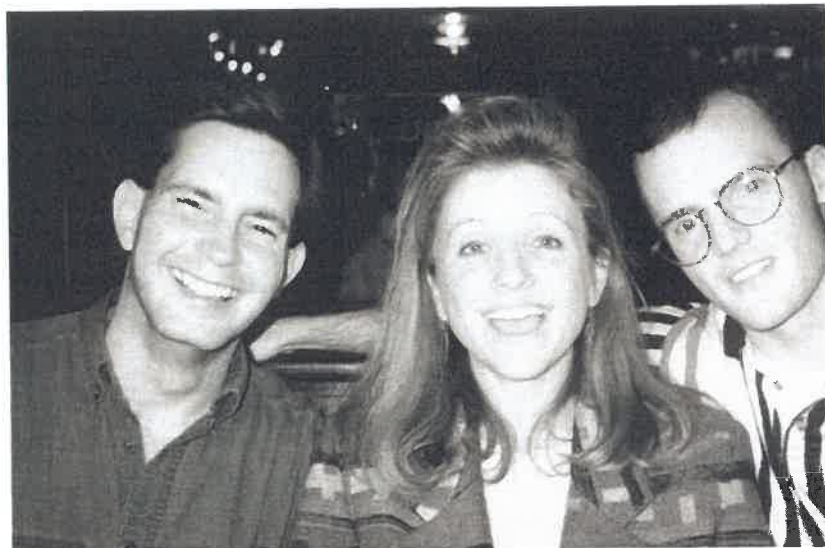
Besides the tailgate party and football games, I'll miss the all night sessions working on OB and CS papers.
Participating in the GLP (Executive Program) as one of the MBA fellows
Diversity of student body enabled me to meet really interesting people to be my friends :-)
Spending so many hours with some of the smartest, funniest, and most incredible people I've ever met.
Meeting John and all my great friends; Business Week rankings; Follies; passing Finance
So many nice people in the school, positive surprise in the school ranking, excitement in Yost



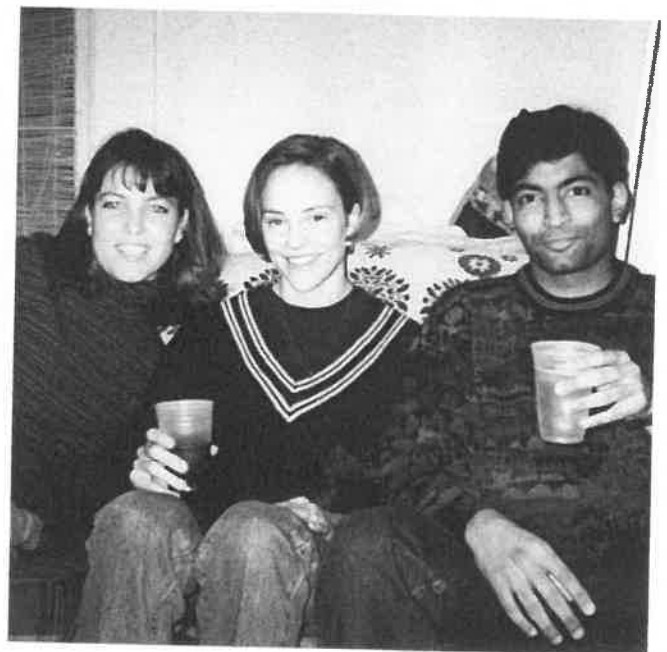
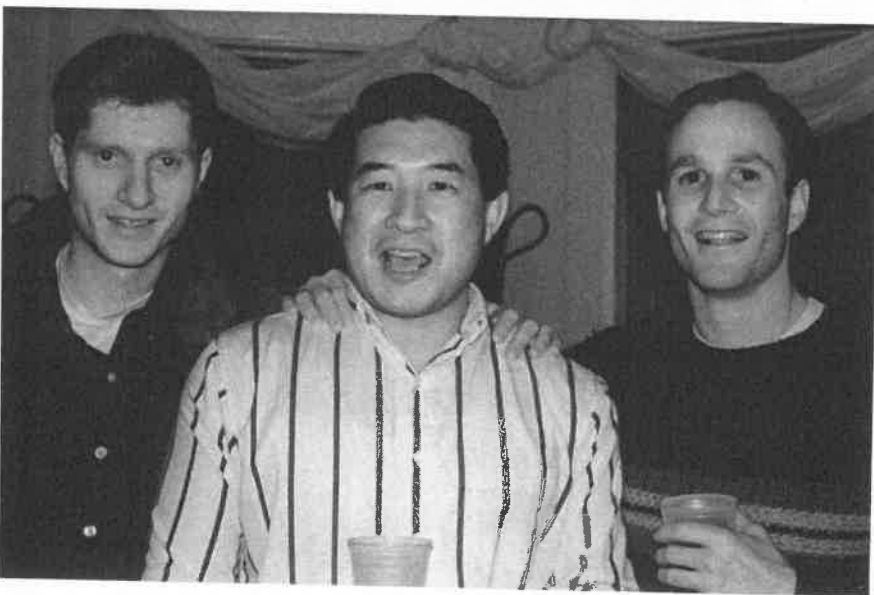
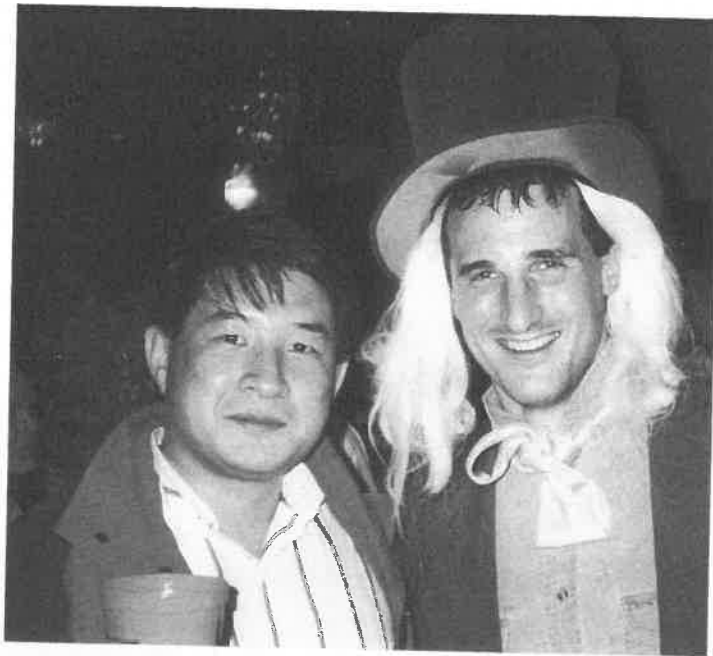
Marc Andraca
 Gregory Arnson
 Tracy Bechtelheimer
 Mark Bobb
 Robert Bollman
 Ronaldo Boruchovitch
 Nicholas Brown
 William Burnidge
 Carlos Caballero
 Trina Callie
 Rafael Cavestany
 Javier Chavarria
 Bradley Coates
 Herve Danzelaud
 James Derow
 Yan Du
 Jeffrey Ershler
 Kim Foulkes
 David Friedman
 Kevin Greiner
 John Haesemeyer
 Amiel Handelsman
 Claudia Harner
 Maurice Herrera

Joseph Hooker
 Marla Horton
 Scott Hunter
 Keisuke Ito
 Xiong Jiang
 Gregory Jones
 Amin Khakiani
 Doyon Kim
 Mark Krawczyk
 Leslie Kurzik
 Rene Larro
 Jacqueline Lewis
 Christopher Ludwig
 Michael Mayer
 Astrid Meneses
 Heitor Mitsutani
 Kenneth Monson
 Colm Moran
 Christopher Neal
 Bradley Newman
 Laurie O'Connell
 Harry Orchard
 Monica Phillips
 Joanna Prokosch

TJoseph Rist
 Marco Rosenbaum
 Angela Sanchez
 Gagandeep Sandhu
 Kirk Schell
 Garrett Schwab
 Jeffrey Somers
 Maggie Lim Tan
 Daisy Tang
 Brian Tanis
 Candace Ten Brink
 Laura Timmis
 Gerald Tozin
 Shing-Wu Tseng
 Hiromi Tsurumoto
 Michael Van
 Houweling
 Bharat Vijayaraghavan
 Waris Watanakun
 Michael Wheeler
 Andrew Wong
 Keith Woods
 Melissa Wout



MBA 2



SECTION OFFICERS

Global Blue Representatives Marla Horton

Scott Hunter

Global Citizenship
SGA Representatives

Greg Arnson

Chris Neal

Social Chairs

Brian Tanis, Ken Monson

Gadge Singh Sandhu

IM Sports Representative

Maurice Herrera

Trina Callie, Mike Mayer

Kirk Schell

Historian

Greg Arnson

Ronaldo Boruchovitch

Trina Callie

Javier Chavarria

Seeing Joe White struggle with his hangover the morning after during the entrepreneur forum

Meeting people from all over the world and making life-time friends

My favorite memory isn't one single event but the people I've met here and the humorous class comments

My takeaways: lots of international friends, and MBA from the #2 school and a good job



Brad Coates

Jeffrey Ershler
Dave Friedman

John Haesemeyer

Maurice Herrera

Mapping with American. Lunching with Sections 5ers. Turning in my last paper. Fridays. Graduation.

Dinners with Rinaldo, David and Garrett
Late night Beavis & Butthead, beer & guitar w/ John and savoring all those b-team hockey losses

Relaxing at a little shindig at Garrett Schwab's place after the first-year Corp Strat exam.

The lounge, the lounge and the lounge



Memories



- Keisuke Ito Many very patient friends from all around the world who endure my faltering English
- Leslie Kurzik Being delayed overnight in Amsterdam with fellow Davidson fellows
- Mike Mayer Going to lunch with my friend from Section 6 and trading interview war stories and gossip

- Monica Phillips Thursday Night dinner parties!
- Anna Prokosch Meeting my girlfriends, 'Tacky' Prom, Follies, Cincy, FB/Tailgates, Gourmet Club, Tokyo, IM b-ball, My Carpool partner :-)
- Regela Sanchez The painting presented to Professor LaFontaine in Economics class
- Madace TenBrink Meeting the Trix Bunny and the Pillsbury Doughboy
- Ira Timmis Labor



- Hiromi Tsurumoto Travel, travel, travel every break! It's a wonderful life!
- Andy Wong Hang'n with Brian, Ty, Sam, & Larry. Planning 1st W. Coast Forum, Proposing to Eileen in Arb after being admitted to Michigan, Getting our 1st dog, Bobbi.

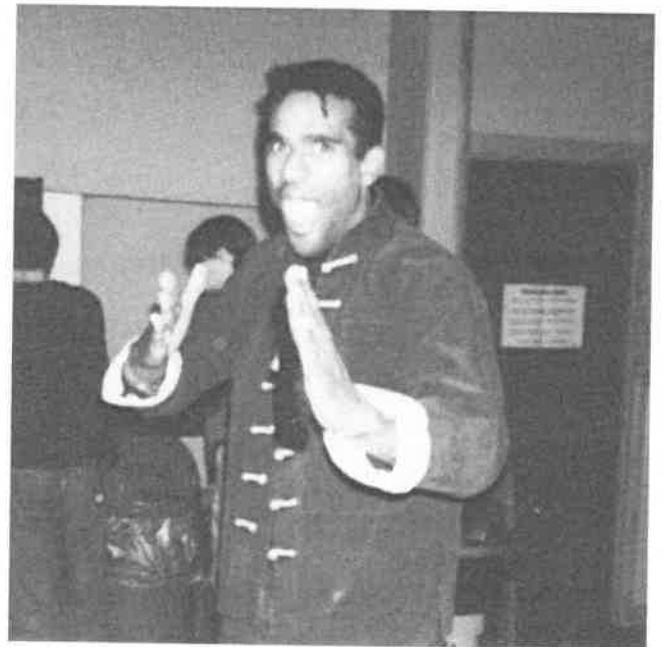
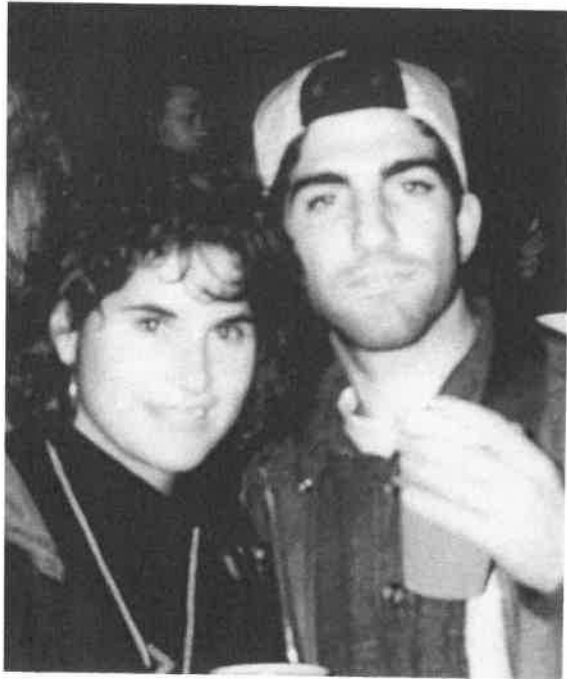
Angela Anello
David Angres
Gregory Billings
Dave Bochniak
Matthew Brookshier
Jennifer Brown
James Burkholder
Richard Chow
Timothy Close
Jose Delgado
August Deluca
Todd Ernst
Jennifer Finlay
Adam France
Cynthia Gardner
Michael Gerber
Michael Greenberg
Ed Guzzo
Bjorn Haines
Jennifer Harmon
Jerry Hartanto
James Herndon
Per Kristian Hong

Jung-Suk Huh
Toshiaki Ise
Robert Johnson
Lawrence Jones
Vichien Kulvaraporn
Heather Kesler
Yumiko Kidoguchi
Edward Kralian
Janet Lai
Heidi Lamberts
Christopher Lambrix
Laurie Leonard
Ellen Liu
Kenneth Long
Amit Malhotra
Todd Marshall
Mark Milstein
Robert Minai
Daniel Mooney
William Muir
Lisa Cromwell Munroe
Tomomi Nagata

Diane Nezich
Chan Joong Park
Andrea Parnell
Felix Paulick
Tracy Olson
Jose Alvarez Rangel
John Riccardi
Mari E. Rodriguez
Robert Sage
Jeong-Mee Shin
Ramaseshan Silai
Kimberly Snead
Klaus Stadthagen
Laura Subotky
Michael Sullivan
Yanjun Sun
Kristof Terry
Jeffrey Thompson
Alan Toyomura
Mark Turner
Robert Westover
Steven Wittwer



MBA 2



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

Social Chairs

IM Sports Representative

Matt Brookshier
Per K. Hong
Michael Greenberg
Mari Rodriguez
Bjorn Haines (1)
Toshiaki Ise (2)
Augie Deluca
Heather Kesler
Jennifer Brown

Angela Anello

New friends, Boeing/Seattle, Pub Crawl, Chicago Summer, Spring Fling, 30, Dominick's, Section 6, Pharmasim

Kevin Bacon

Playing "Six degrees of Matt, Per, Augie, Dave and Mike"

Matt Brookshier

Watching Toshi and Tomomi shotgun beers

Richard Chow

Never can I forget the times I went back to school for a 1am meeting on 614 with wind chills - 30F



Mike Greenberg

"Checking out the neighborhood"; Acculturating Toshi & Tomomi; Finance with Beavis and the Think Tank

Ed Guzzo

Group meetings - could never get enough!

Jen Harmon

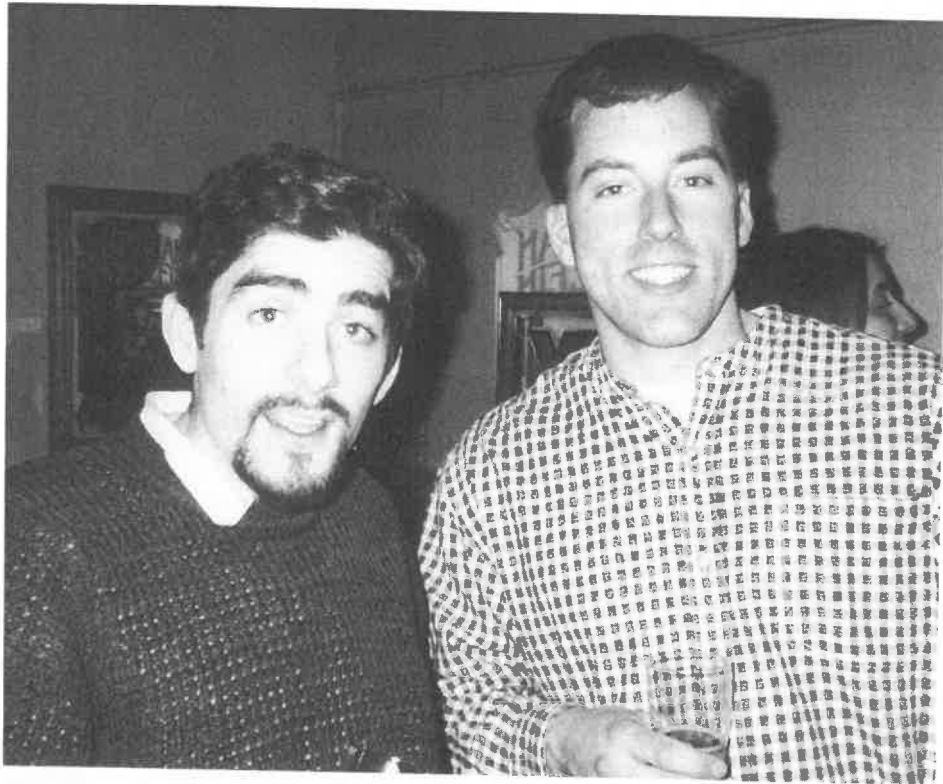
Leading the winning team in the first annual MBA pub crawl and the victory celebration that followed.

Per K. Hong

Word of the Day; ABBA; Amsterdam on KLM's dime; Coaching soccer; "Is this Russia?!? This isn't Russia."



Memories



Edward Kralian

Heidi Lamberts

Tomomi Nagata

Watching Kristof getting
kicked out of Taco Bell
The Mexican Hat
A lot of classes, a lot of
readings, and a lot of
beer! I learned how to
properly shotgun a beer!

une Nezich	Brett G.
rea Parnell	Da Girls: (KS)2AMPSWH, AMPSWH, FL '96, MoBay '97, BBSA, MDC, My roomie, My psuedo roomie
ert Sage	MAP in Newton, MS: Byron & Tommy Jack; "Paint It"; John's rodent visitor; fine dining at the Bo-Ro
berly Snead	Hangin' with (KS)2AMPSWH, BBSA, Randy's Dandy's my partner in crime, my 1st year roomie, my de facto roomie
ey Thompson	"Winning the Intramural Walleyball Championship with Section 6 teammates and meeting Julian Bond at his presentation in Hale



Carol Albaugh
Mike Beckman
Robert Bishop
Denise Bittinger
Christopher Boncimino
Alex Claypool
Douglas Devine
Thomas Dodson
Kimberly Doyle
Gary Drake

Jeffrey Dupuie
Chris Emde
Scott Emering
Bjay Furse
Dattatrey Gawaskar
Sudhamsa Gogineni
Pramod Iyengar
Anup Jainien
Sam Leung

Anastasia Minor
Mary Sagripanti
Chris Saleski
David Sarafa
Kathleen Schwenk
Jody Turin
Michael White
Carolyn Wierach
Michael Zhu



Mike Beckman

Switching to full-time and finally experiencing real college life! The PW interview, Section 7

Christopher Boncimino

Tearing up the town at the Chicago PW interview. Entering the day program and forming Section 7

Gary Drake

Meeting so many interesting people with such diverse backgrounds

Scott Emering

Transferring into the full-time program, meeting new people, and building new friendships



SECTION OFFICERS

Section Reporter

Global Citizenship

Social Chairs

IM Sports Representative

Treasurer

Prime Minister of Information

Scott Emering

Carolyn Weyrich

Chris Boncimino

Mike Beckman

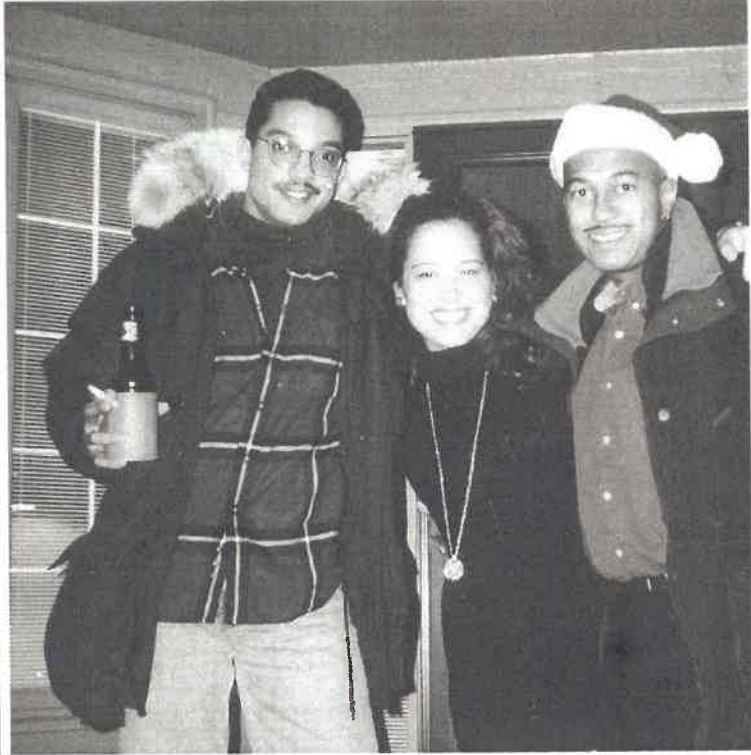
Pramod Iyengar

Mary Sagripanti



The Diag

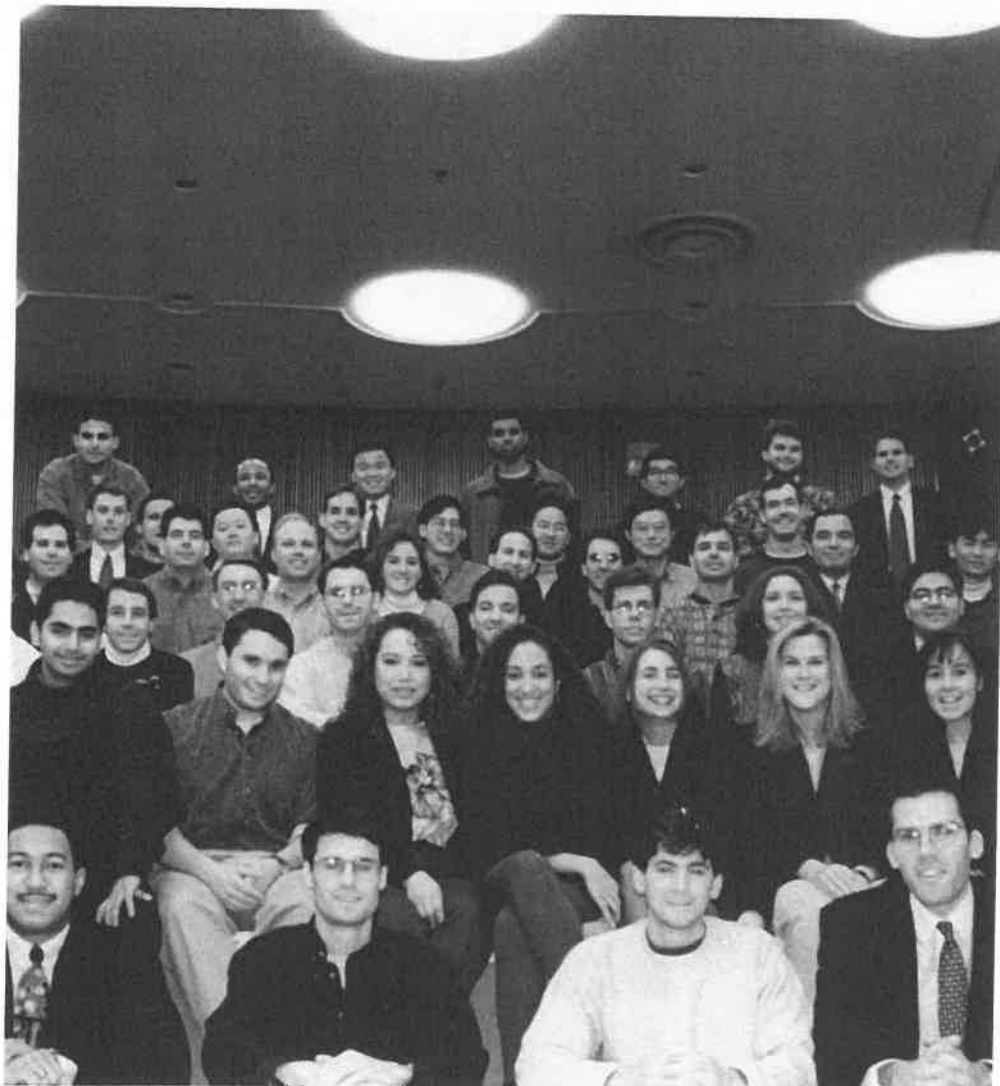








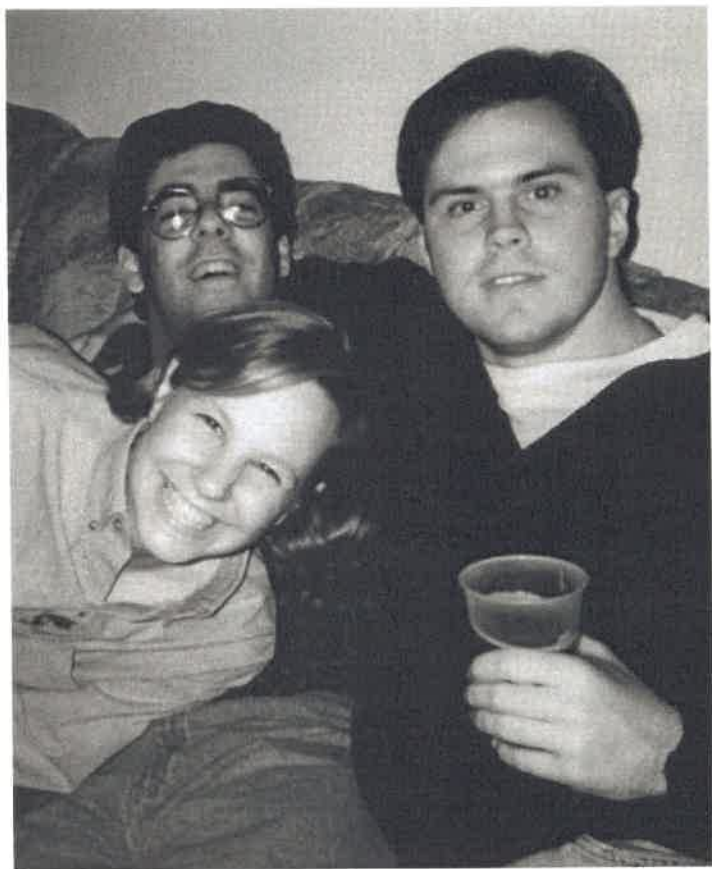
MBA 1 Sections



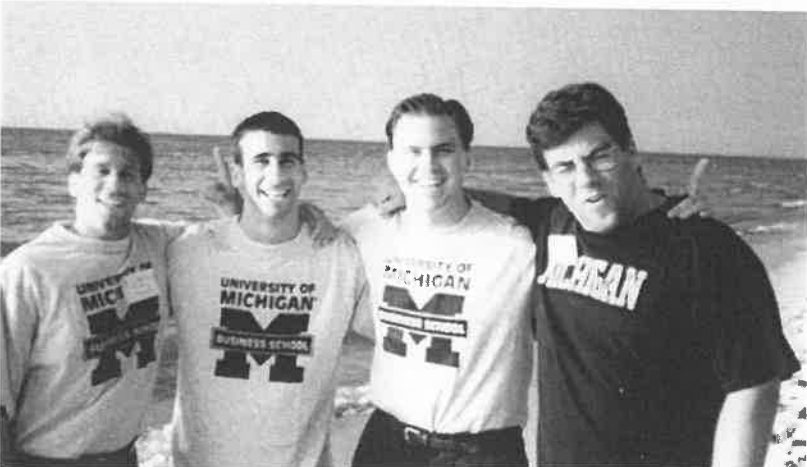
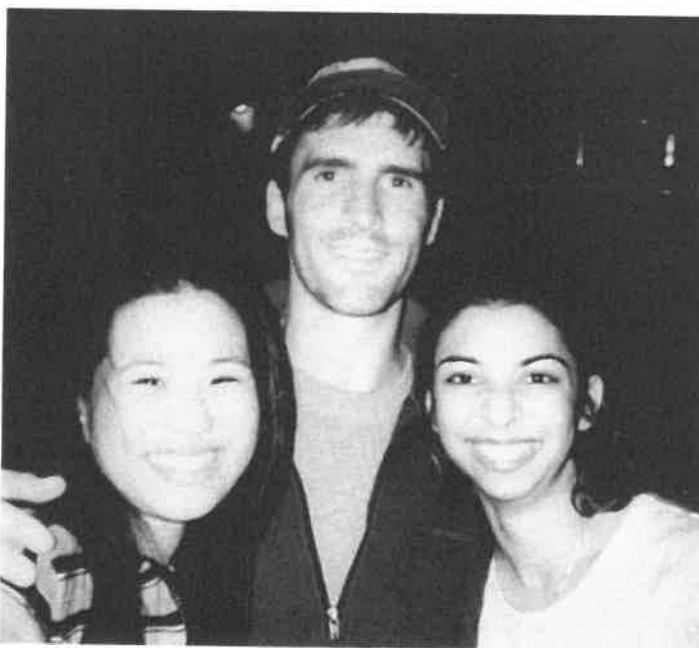
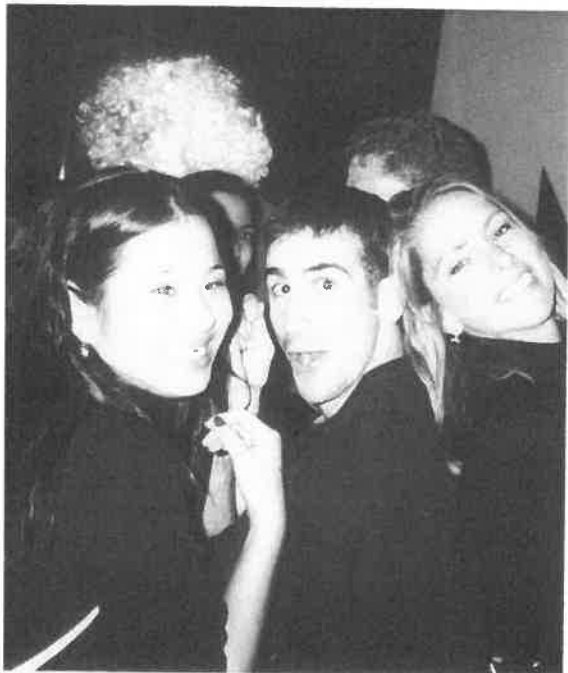
Miguel Alvarez
Robert Anderson
Enrique Arguelles
Mike Aronson
Mallikarjun Ays
Omur Ayhan
Wes Benedict
Tracy Brown
Frank Carr
Pezeng Chou
Aliya Chupinjsak
Alexander Collins
William Cosby
Jean De-Le-Mata
Jeffrey De-Leon
Euginio De-Zagottis
Elaine Dodson
Michael Ferrante
Richard Gajan
Mitchell Goodman
Aimee Go
Mita Gupta
Alberto Hamonet

Richard Heald
David Hollister
Eric Horowitz
Donald Houston
Curtis Hutcheson
Matthew Jauchius
Gayle Jennings
Steven Kahn
Fihry Karmadi
Sally Katovsich
Jan Kegelberg
Franz Klein
Stephan Kunz
Sigmund Kyrdalen
John Larkey
Jennifer Lijek
Daniel Littman
Alexandra Lopez
Patrick Makarewich
Erin Markey
Thomas Mazarakis
Brian Mckinley
Monica Meinrath

Jun-Hong Min
Brad Muchlbauer
Theodore Ongaro
Daniel Osafo
Samuel Park
Michael Phelps
Jin Qian
Carlos Ramos-Dubois
Kingsley Reeves
Scott Reus
Demille Richardson
Renee Robinson
Scott Ross
David Sanvido
Yuleika Saume
David Segebarth
John Squire
Rajesh Trivedi
Jennifer Tseng
L. Michael Wachtel
Christina White
Yasushi Yamada
Ronald Yokubison



MBA 1



SECTION OFFICERS

Global Blue Representatives Renee Robinson

Michael Ferrante

Global Citizenship

Michael Wachtel

SGA Representatives

Matt Jauchius

Social Chairs

Elaine Dodson

Alexandra Lopez

John Larkey

IM Sports Representative

Brian McKinley

Historian

Sally Katovsich

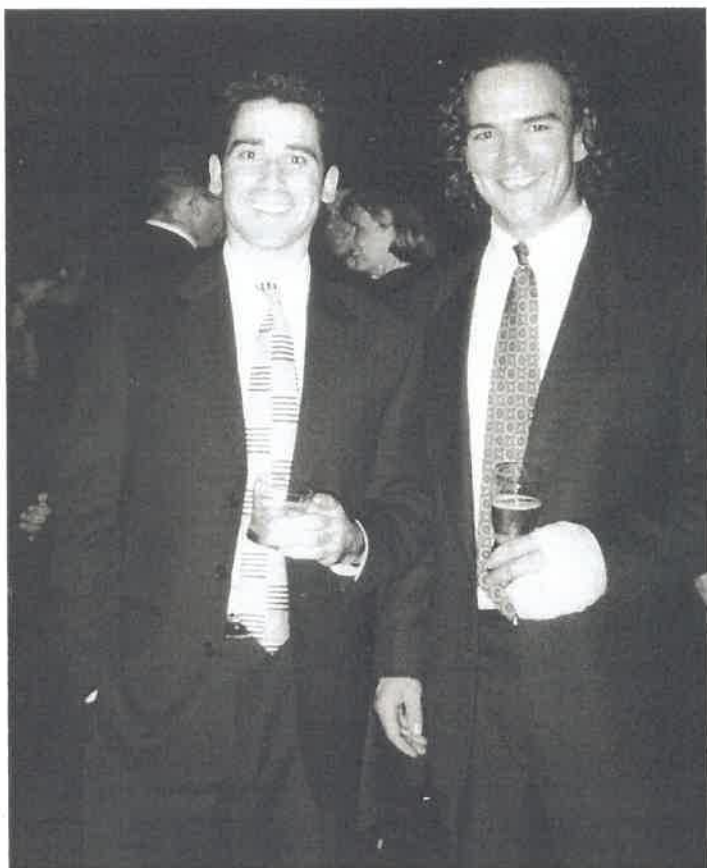
Treasurer

Miguel Alvarez

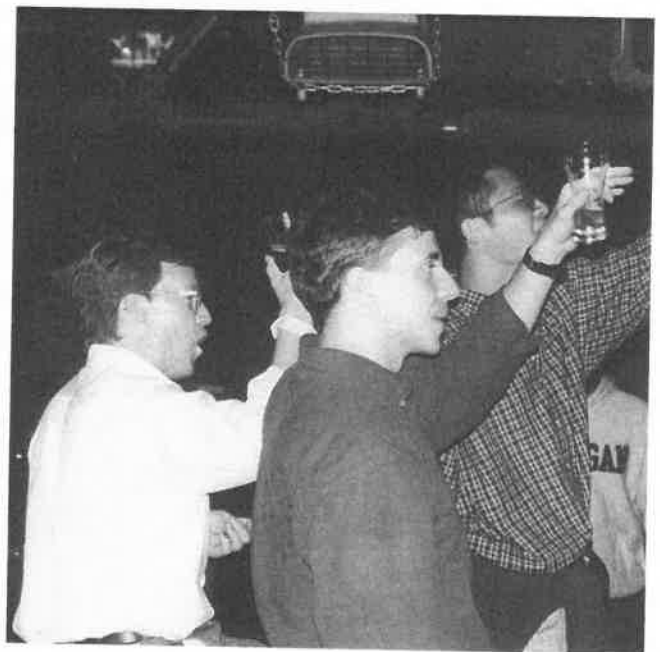
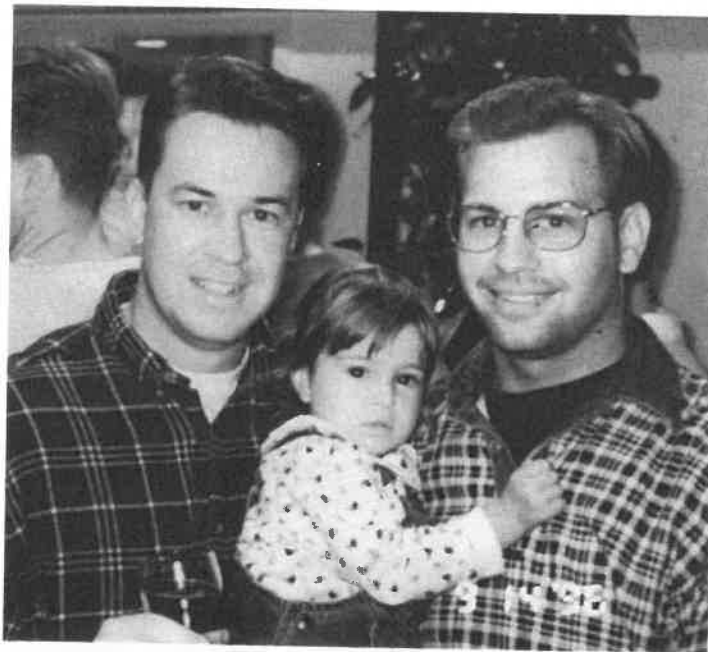
Joseph Altieri
 Fabio Batista
 Michael Belforte
 Michael Bohn
 Allison Botero
 Stephanie Broner
 Bernard Brunner
 Chris Campbell
 Juan Ceresa
 Frank Chong
 Michael Cobb
 Justin Davey
 James Davis
 Dina Denham
 Tom Doan
 Daniel Dodd
 Yakup Ergincan
 Janeene Fears
 Clark Fenton
 Katy Fiske
 Anthony Gaffaney
 Thomas Glomski
 Teresa Grettenberg
 Baomin Guo

Joseph Harris
 William Holderness
 Will Horton
 Kelly Hutchison
 Yasuki Iwai
 Galit Janco
 Kevin Jonsson
 Marc Kaiser
 Ata Khan
 Hyoung Wouk Dim
 Matthew Kleiman
 Michael Lamb
 Yanyong Leelelumlert
 Stefanie Leifer
 Daniel Lopez
 Elizabeth Maclin
 Joseph Maida
 Sabrina Martinez
 Brian McDonnell
 Sleiman Menassa
 Nate Moore
 Jorge Morasso
 Zubin Mory
 Michael O'Brien

Marc Palmer
 Gil Peleg
 Timothy Petersen
 Fernanda Raso
 Stephen Reinhard
 Robyn Toberts
 Anamariela Rodriguez
 Tobin Ross
 Miguel Sanchez
 Brad Schorer
 Andres Slack
 Chris Stadler
 Christian Stultz
 Rebecca Treptow
 Nancy Tseng
 Travis Vaughan
 Olivia Williams
 Scott Wilton
 Timothy Wnuk
 Shuying Wu
 Naoto Yokota
 Sam Zayed



MBA 1



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

Social Chairs

IM Sports Representative

Historian

Tom Glomski
Brad Shorer
Sabrina Martinez
Marc Palmer
Janeene Fears
Dina Denham
Chris Stadler
Travis Vaughn
Michael Belforte
Gabe

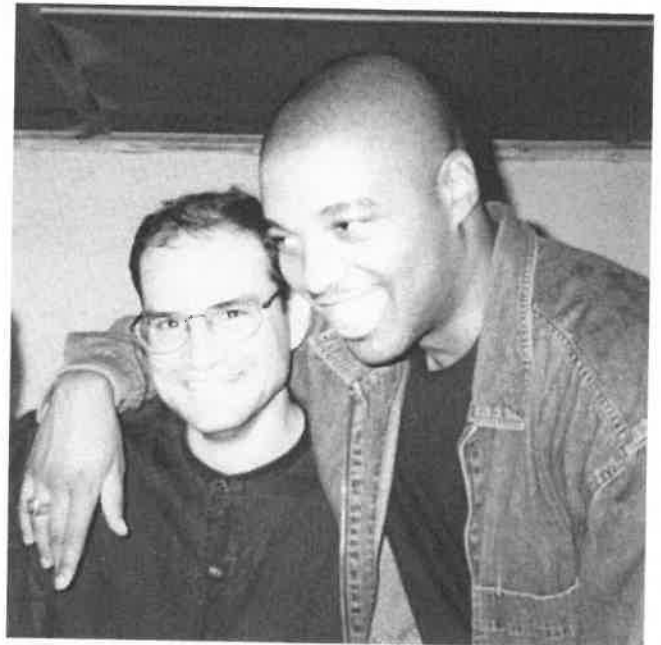
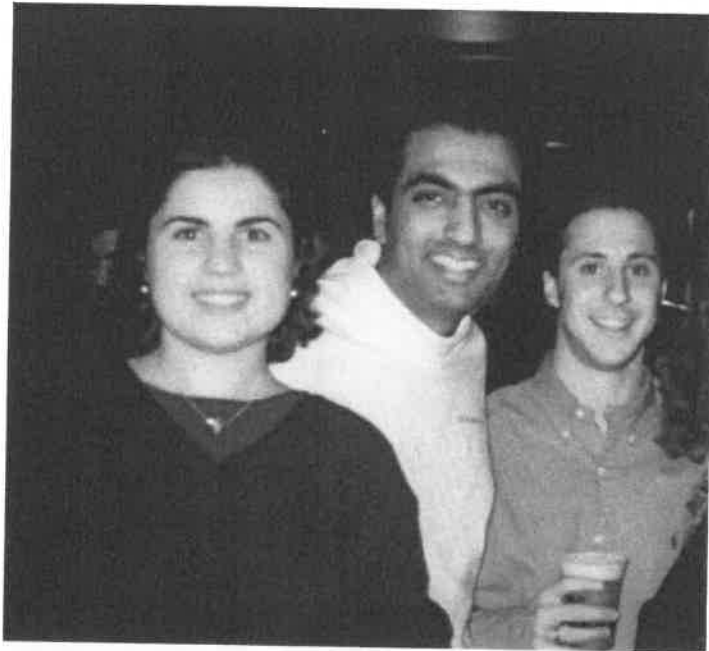
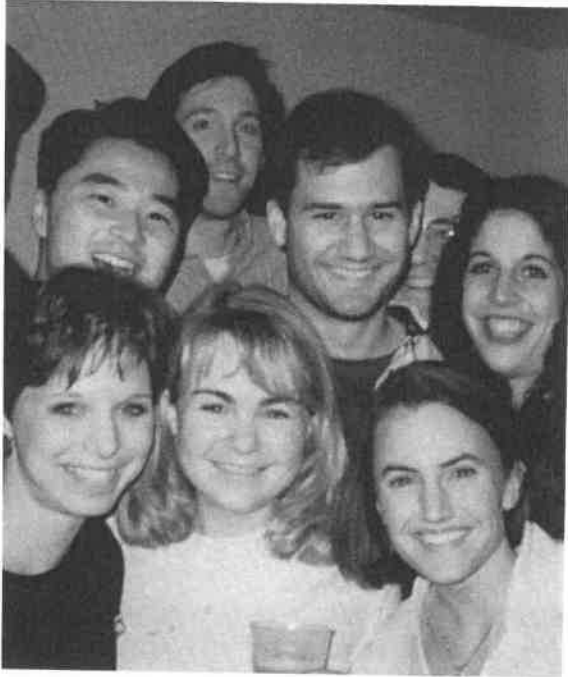
Jeff Adelman
 Michael Ainge
 Paul Altman
 Glenn Balian
 Rodrigo Bertelsen
 Rohit Bery
 Sujoy Bhattacharya
 Alan Bogomilsky
 Dan Bollman
 Laura Brickmeier
 T.D. Butzbaugh
 Jared Chang
 Anita Chao
 Phyllis Chen
 Rodney Chichester
 Mike Chludzinski
 Phil Chuatirarak
 Ken Daub
 Jennifer Davis
 Nicole Dickens
 Elizabeth Ellis
 Walter Erwin
 Andrew Feinberg
 Maggie Finn
 Andrew Frumovitz

Ozlem Citci
 Rob Glancy
 Steve Hain
 Darin Hickman
 Patrick Holcomb
 Kurt Hulander
 Morito Ito
 Anne Marie Jacks
 Fletcher Jones
 Joe Juarez
 H.K. Kang
 Alyssa Kaplan
 Sean Kinney
 Yair Klein
 Jim Kuser
 Tiffanie Lang
 Alisa Lask
 Job Lawrence
 Olazhir Ledezma
 Dave Lehmkuhl
 Jeff Liebl
 Larry Lien
 Martha Lunbeck
 John Lydick

Pablo Mautone
 Luis Mendez
 Alidad Mireskandari
 Hirofumi Matsubayashi
 Wolfgang Muller
 Benoit Nachtergaele
 Akanni Odle
 Katie O'Rourke
 Sangeok Park
 Andres Piacentino
 Arnold Reikerstorfer
 Daron Robertson
 Til Roquette
 Mike Schildkraut
 Manuel Sibert
 Raman Singh
 Stephanie Skolnik
 Darren Starr
 Margie Toy
 David Valeck
 Tracey Walker
 Ty Wang
 Eric Williams
 Robert Wilson



MBA 1



SECTION OFFICERS

Global Blue Representatives	Laura Brickmeier Raman Singh
Global Citizenship	Martha Lunbeck
SGA Representatives	Glenn Balian
Social Chairs	Fletcher Jones Sean Kinney
IM Sports Representative	Steve Hain Eric Williams
Historian	Hirofumi Matsubayashi
Treasurer	Tracey Walker

Joseph Bagby
 Vijay Banta
 Oliver Baumhogger
 Robert Bixler
 Neal Bram
 Shannon Bryan
 Jim Bunn
 Daniel Calonge
 Kirsten Carter
 William Champine
 Horacio Correge
 Catherine Crane
 Paul Dalessandro
 Andrea Damusis
 Hakki Erkin
 Hsien Fan
 Lynda Ferrari
 Todd Garland
 Mark Giles
 J. Guilherme Gomes
 Patrick Griffin
 Duane Hart
 Sada Hayakawa
 Aimie Hendricks

Juan Hernandez
 W. Curt Hoffman
 Charles Hornbrook
 Andy Hove
 William Johnson
 Stephanie L. Jones
 Christopher Keller
 Lowell Kim
 Diana Kraft
 Michael Kreder
 Jose Lefler
 Judah Levine
 Emily Xiang Long
 Karen Lopez
 Stephen Lundin
 Mason Nathaniel
 Martha Mastrman
 Pete Mavoides
 Dan Miller
 Kitty Neumark
 Ryan Nordberg
 Christopher Perrigo
 Steven Pessagno
 Stephen Quane

Kimberly Rector
 Don Ritucci
 Edward Runkel
 Gary Schanman
 Raji Sen
 Amy Sheren
 Jeonghun Shin
 Devendra Singh
 Michael Smith
 Parichat Songsurawate
 Ginoh Song
 Cheryl Stevens
 Gregor Strazar
 Shogo Suzuki
 Joham Tavera
 Ray Tenenbaum
 Phillandas Thompson
 Brian Tubbs
 Emilio Vinas-Tormo
 Steven Weinstein
 Jennifer Winn
 Michele Wise
 Brian Wu
 Dan Zarewych



MBA 1



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

Social Chairs

IM Sports Representative

Amy Sheren
Christopher Perrigo
Judah Levine
Gary Shanman
Stephanie Jones
Michele Wise
Jennifer Winn
Duane Hart
Rob Bixler
C... ..

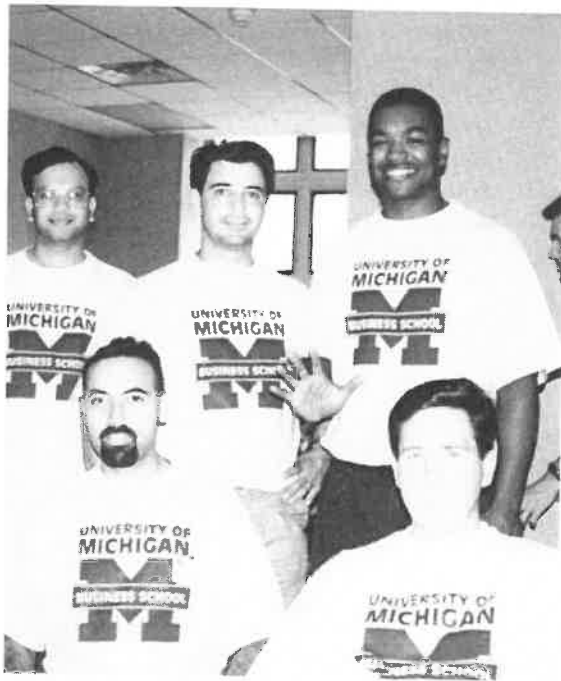
Tricia Ahkin
 Guillaume Allary
 Neil Arreola
 Mahadevan Ayalur
 Kathleen Babel
 Dan Barlev
 Craig Bergman
 JuanJo Bermudez
 Flavia Black
 Ines Bonicelli
 Barton Brown
 Kofi Bruce
 Shawn Canter
 Anthony Case
 Riccardo Cesarei
 Phatpuree Chinkulkitnivat
 Claudio Conti
 Kurt Cumming
 Emilio Depedro
 Stephanie Dorah
 Jeffrey Drake
 Marion Dreher
 Darryl Dunham
 Sheila Farrar

Jeffrey Foland
 James Fox
 William Garity-Medina
 Glenn Gibson
 Daniel Gomes
 Dwane Gossai
 Devin Greiner
 Frederick Grimes
 Deborah Hanson
 Andrew Hendry
 Juan Herrera
 Sung Hong
 Marc Kaplan
 Henry Kennebrew
 Robin Klotz
 John Krakowiak
 Claudia Limardo
 Houjen Liu
 Diane Lomonaco
 John Losciuto
 Timothy Martin
 Amy McAuliffe
 Stephen Meredith

Eamon Moran
 David Newton
 Dmitry Noraev
 Sherleen Ong
 Chialin Ou
 Richard Palmgren
 Geoffrey Phillips-Rodriguez
 Anthony Psacharopoulos
 Gene Rigoni
 Don Rim
 Tige Savage
 Susanna Schroeder
 Dan Skeeters
 Gregory Smith
 Weeyong Sohn
 Bral Spight
 Stephanie Stanberry
 Joel Suddleson
 Hiroyuki Takahashi
 Kazuo Takayama
 H Erkut Uludag
 David Walters
 Chwee Yap



MBA 1



SECTION OFFICERS

Global Blue Representatives

Kurt Cumming
Sue

Schroeder
Global Citizenship

Diane LoMonaco
Flavia Black
Tige Savage
Deborah Hanson
JuanJo Bermudez
Bart Brown

SGA Representatives
Social Chairs

IM Sports Reps

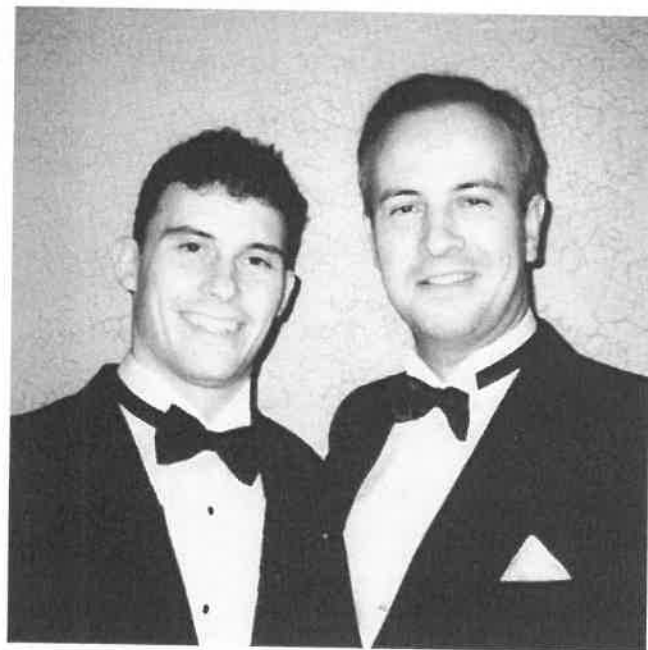
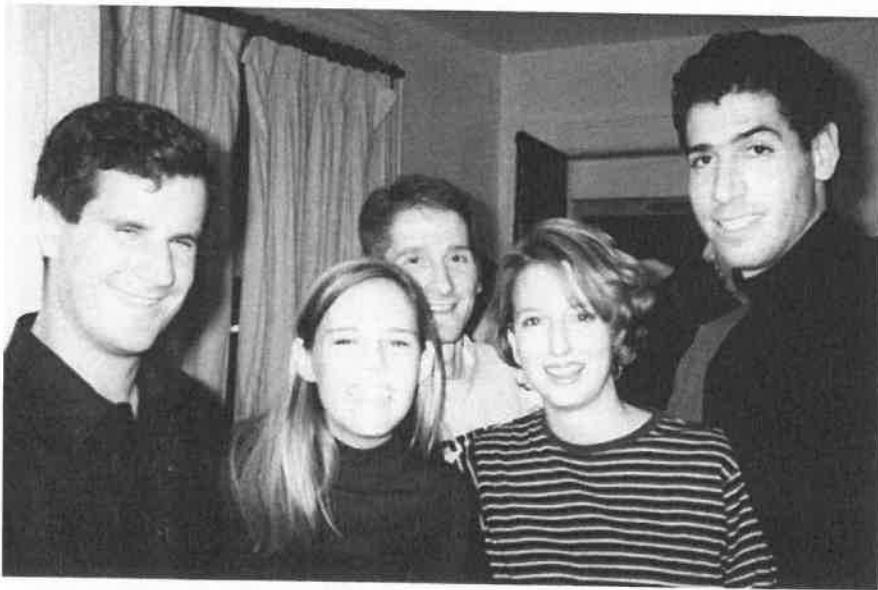
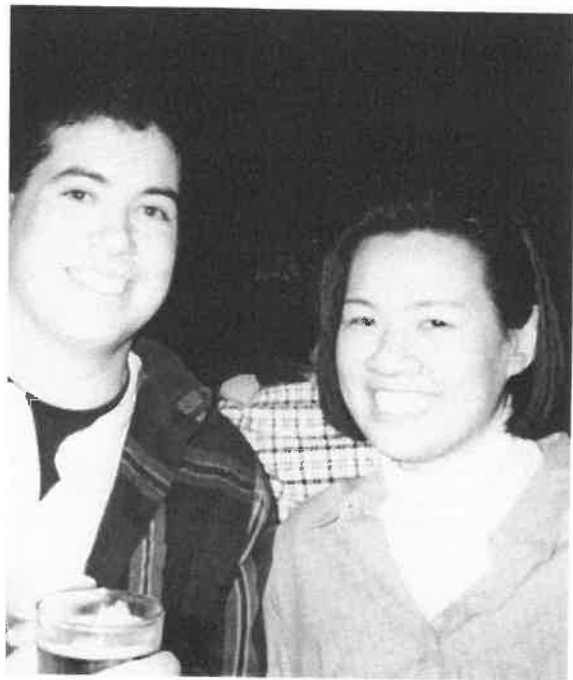
Aimee Arlington
 Randall Arndt
 Kim Ballou
 Roberto Barahona
 Mark Benson
 Mikko Bergman
 Charlene Bultynck
 Craig Carrigan
 Ruby Chang
 Steven Cox
 Irene Delano
 Michael Dolan
 Mark Douglas
 Brett Fliegler
 Clotilde Fournier
 Greg Geissenberger
 Leopoldo Gomez-Zoebisch
 Dennis Graham
 Jill Gunderson
 Stephen Harriott
 John Hayase
 Thomas Held
 Thomas Horn

J David Hudson
 Patrik Johansson
 Maxine Johnson
 Kishore Kagolanu
 Simon Kahn
 Sarah Kelly
 Brian Klute
 Antonio La-Camera
 Sarah Lindsey
 Andrew Livadariu
 Rurong Li
 Robert Mandra
 William Martin
 Amy Masserang
 Ron Meisler
 Patrick Mesa
 Roger Muller
 Ryan Naftulin
 Hyun-Mee Oh
 Brian Osborn
 Meral Otelci
 John Park
 Anthony Polston

Scott Reed
 Anthony Riggio
 Miguel Rodrigues
 Benzion Ronen
 Lisa Rubens
 Hisayoshi Sakakibara
 Gregory Salisbury
 Anthony Sebro
 Hi-Do Shin
 Gian Sichel
 Harley Sitner
 Sun-For Siu
 James Steele
 Surayut Thavikulwat
 Arnaud Thierry
 Michael Valenzuela
 J Scott Walsh
 Katherine Wilson
 Toshihiko Yarita
 Shuo-Hung Yeh
 Grace Yuhico
 David Zinn



MBA 1



SECTION OFFICERS

Global Blue Representatives

Global Citizenship

SGA Representatives

Social Chairs

Anti-Social Chair

IM Sports Representative

Amy Masserang

David Zinn

Sarah Lindsey

Aimee Arlington

Kishore Kagolann

Randy Arndt

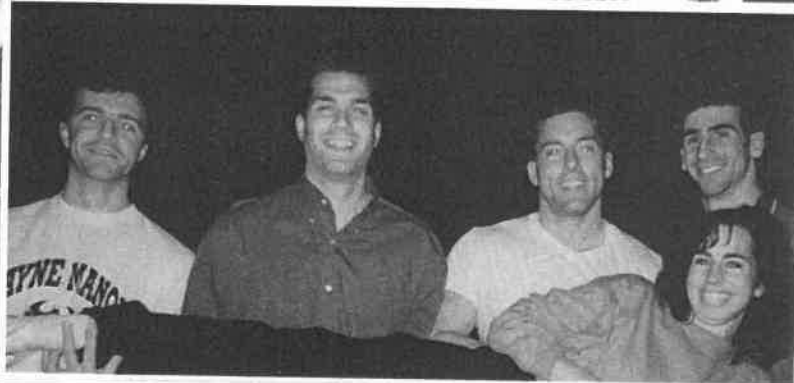
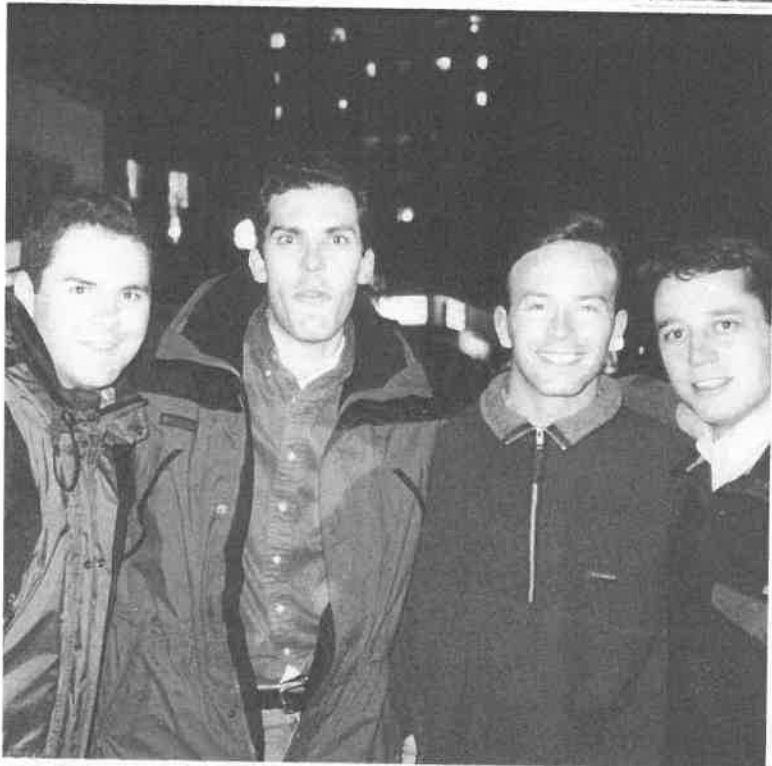
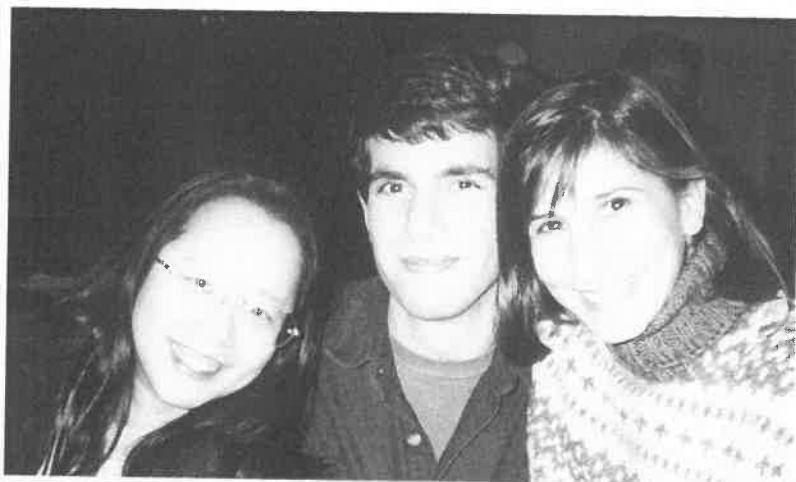
Scott Reid

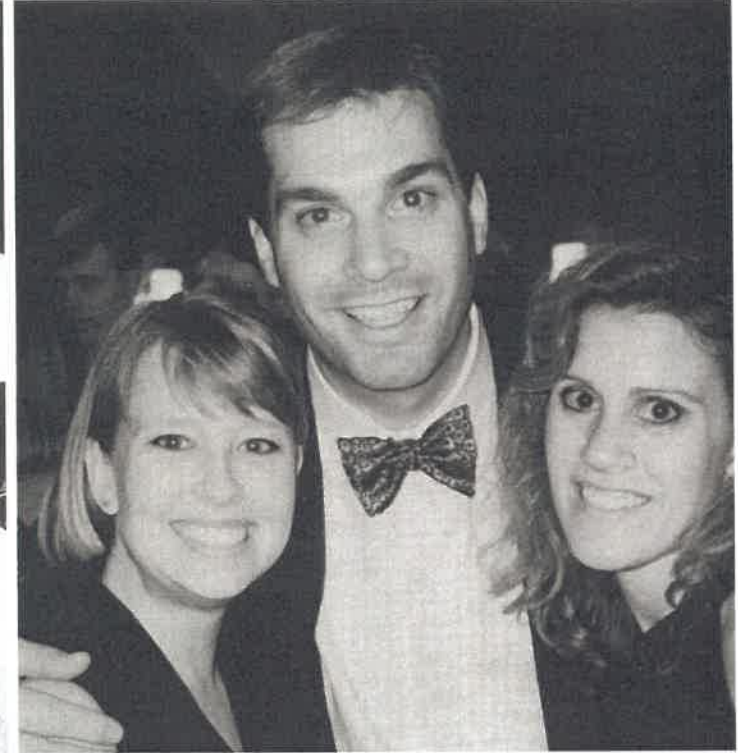
Harley Sitner

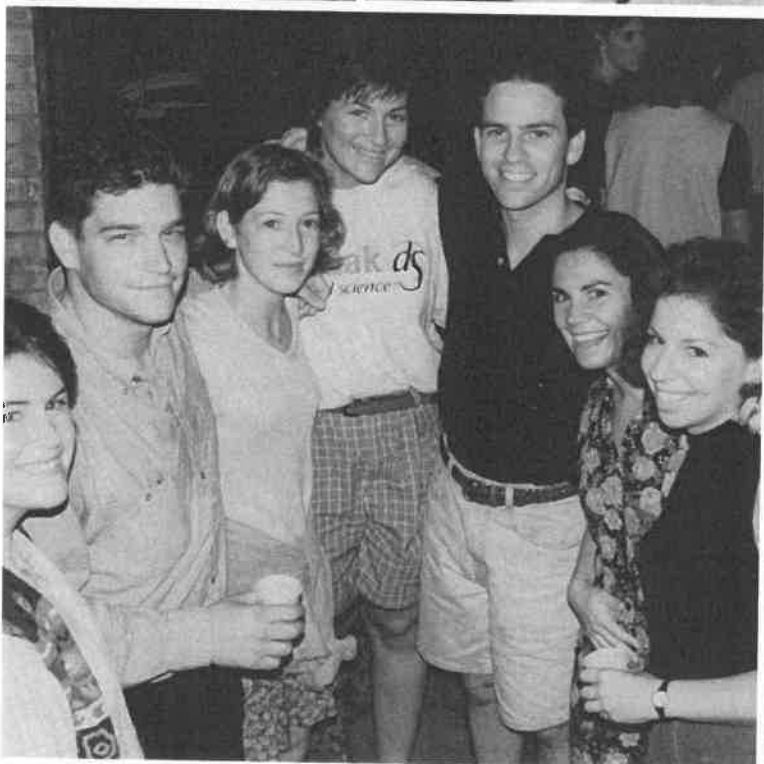
Brett Fleigler

John Havase



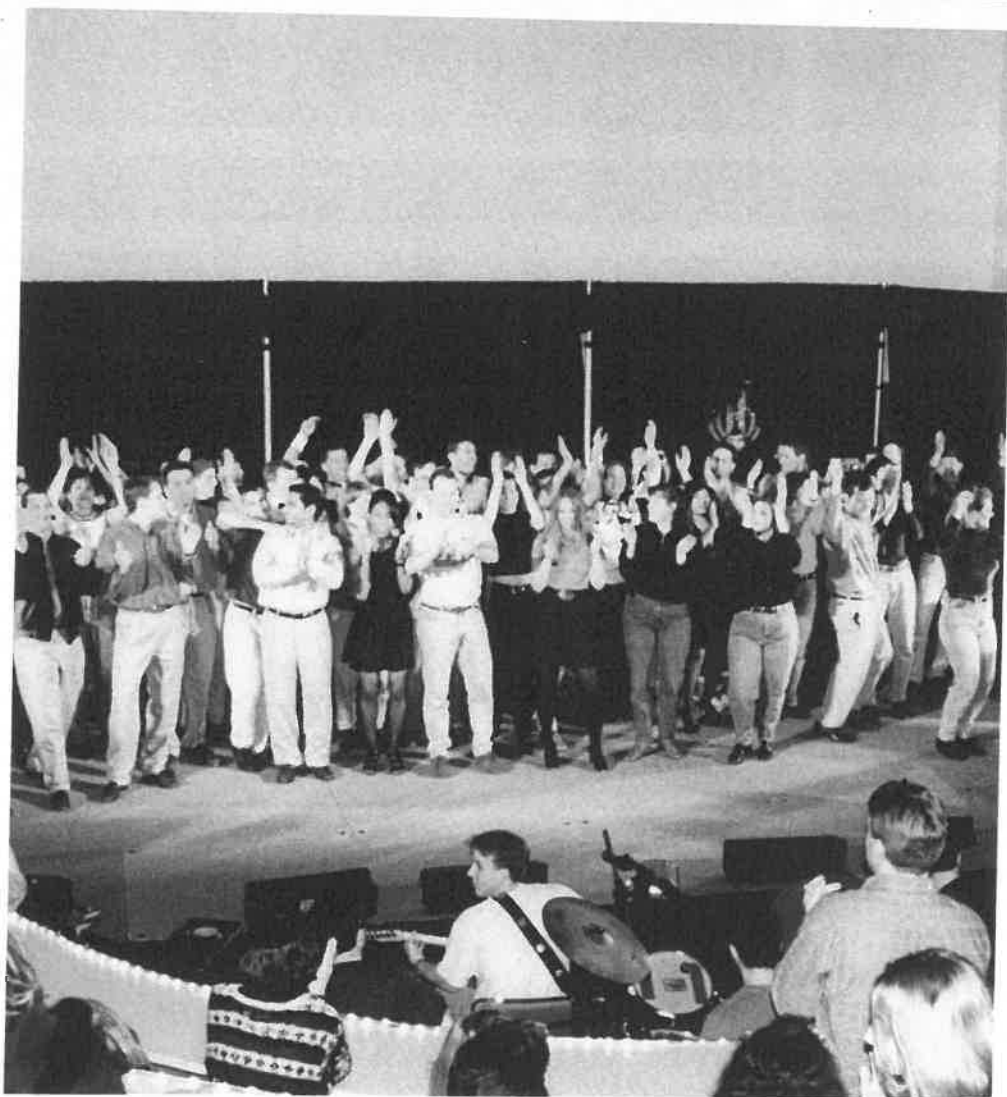








B-School Events



Debbie, Christy, Kari, David, John, Teresa, John, Marcy, Scott, Joel and Andrea.

Section 5 shows off their teamwork on the electric fence.



Section 2 rallies up for the closing ceremony.



...and when I was two? MBA 1's go through the lifeline exercise.

Orientation



Thank God no more pickles!

Can we rest now? Leslie, Liz, Astrid, Trina, Joanna and Heidi between exercises.



5 sings their version of the Fight Song.



The first meeting: MBA1's greet in Hale.

Jean hammers away for Habitat for Humanity.



Winners of the food drive!



Juan and Dave



Habitat for Humanity Run for Housing

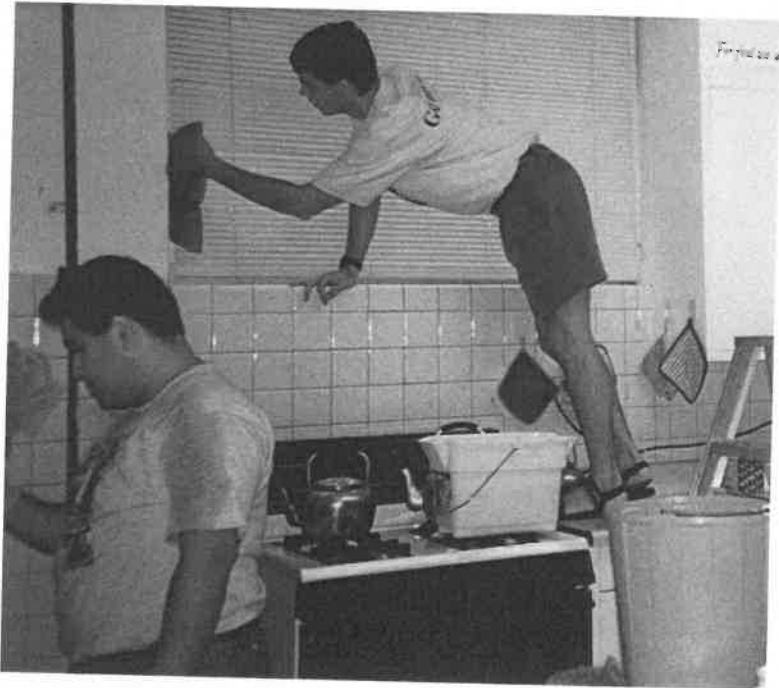


Winners of the food drive! Section 6

Global Citizenship



e Run for Housing: Sweatin' for a cause.



MBA's scrubbin' away during orientation.



Halloween

Oh baby! It's Matt, Brian, Mike and John of KISS!



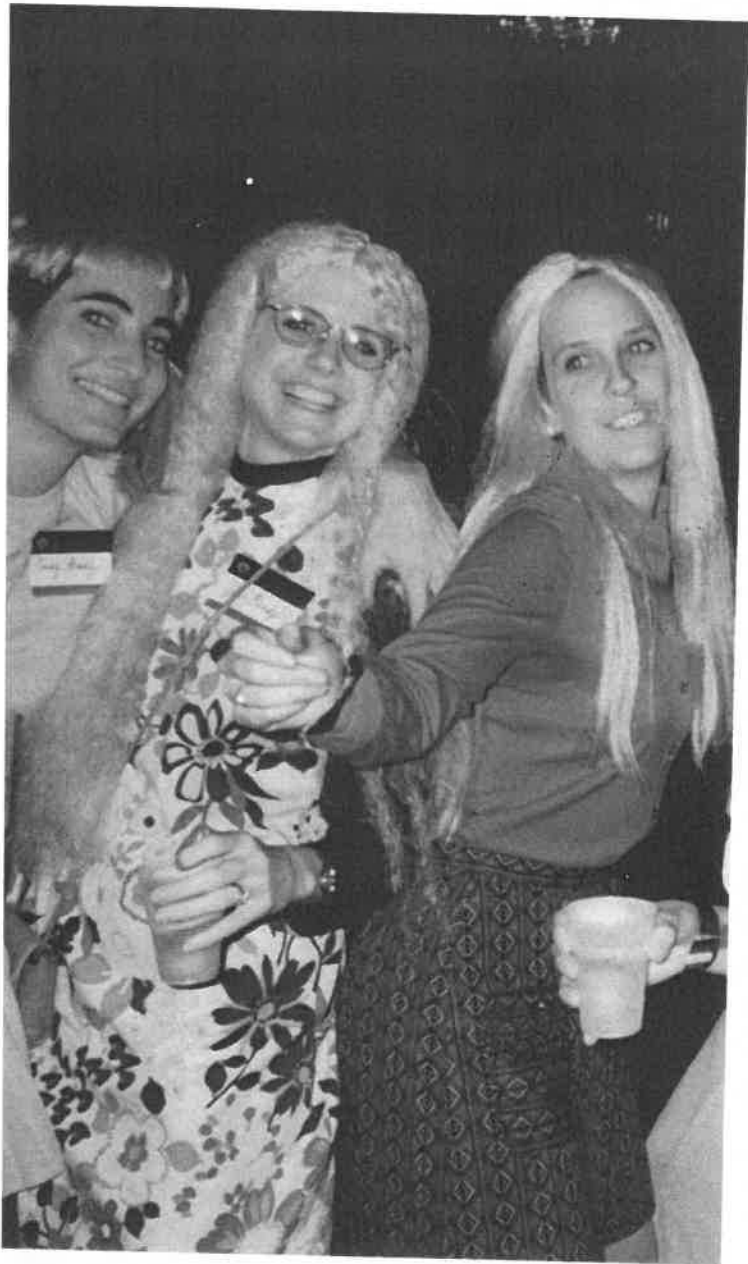
Who's dumber? Brad or Dave?



Hugh and Chrissy go in style!

Tracy, Leslie, Becky, Joanna, Debbie, Teresa, Liz and Kari woop it up.





Marcia! Marcia! Marcia! Lynda, Kim and Catherine as the Brady girls.

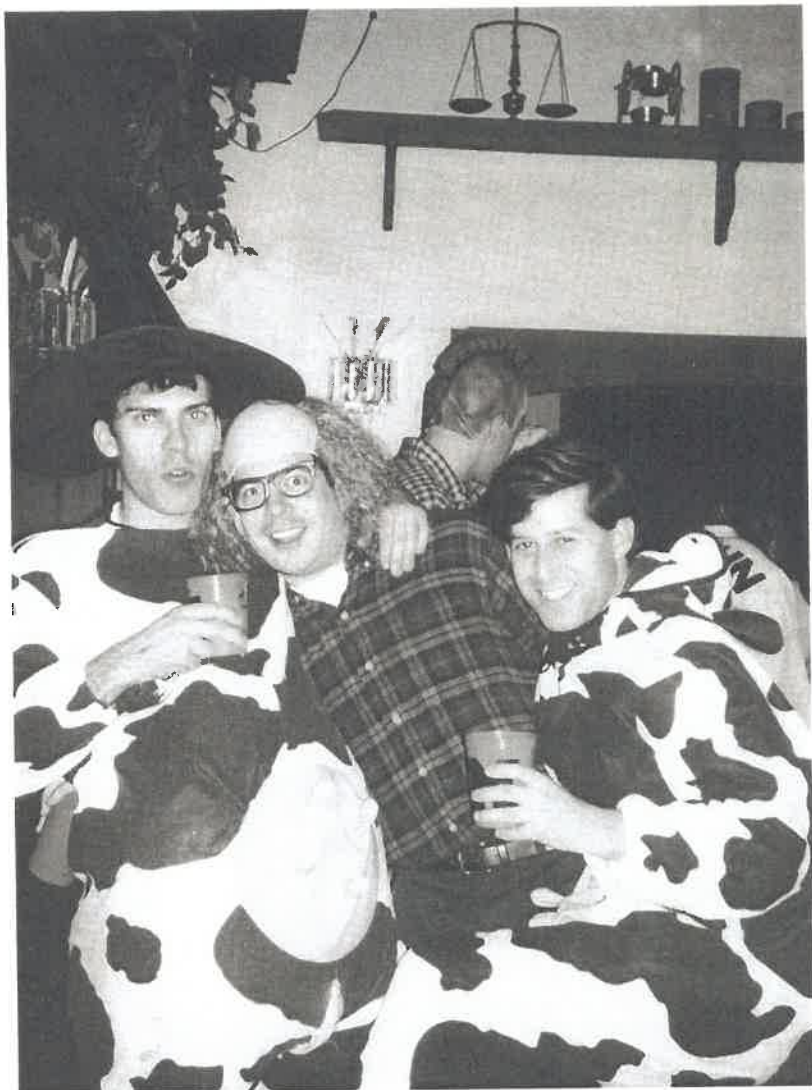
Wanna see our dusters? Karen, Kim and Jen: ready for hire.



Anthony and Sabrina: wholesome as American Pie.



Alejandro and Claudia ready for a



Stephen, Mike and Todd are utterly happy to be here.

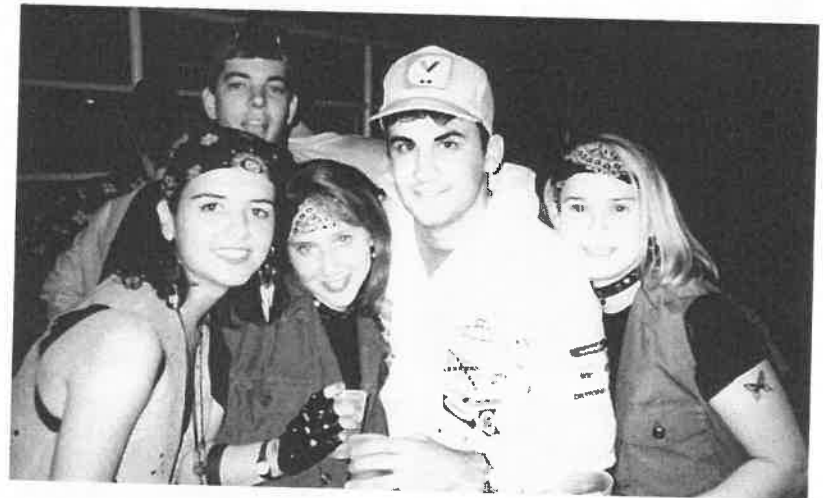
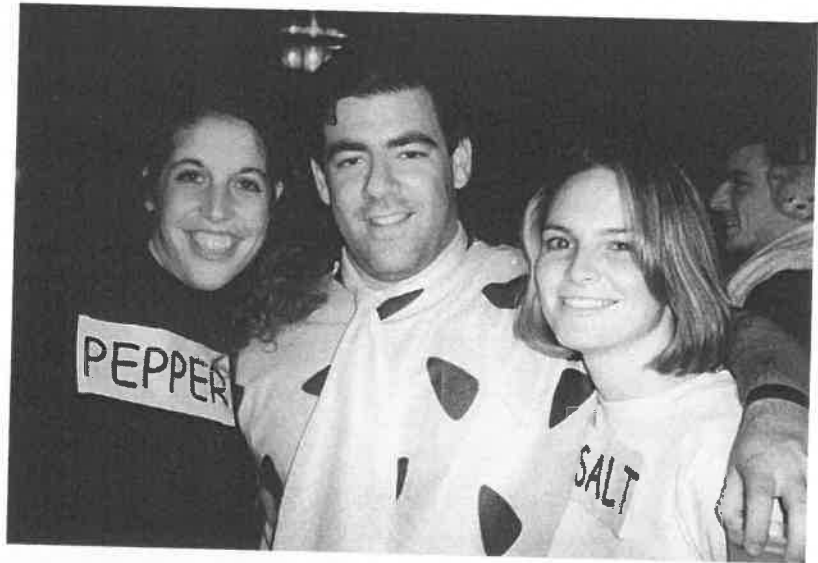
Wayne's World meets the Brady Bunch.





Andy, Steve, Don and Joe

Stephanie, Eric and Amy 'shake' things up at the party.



Rose, Bill, Erica, Mike and Tricia flex like the bad asses they wish they were.



Mike: lost in space!

John and Tracy make a switch, leaving all the

Friday Dance

Teresa, Heather, Kimberly, Anna, Becca, Karen, Jen and Trish are all smiles for the camera.



Section 7 mates Mike and Scott looking dapper.



What a guy: Matt poses with his girls Jennifer, Claudia, Deb and Laura.

The section 5 crew: Jeff, Maurice, Trina, Albert, Nick and Jerry





Smoking? Patrik looks to be enjoying his cigar, scotch, and of course, Allison.



Leslie and Becky: say cheese!



Marla, Kirsten, Darrin and date, and Janeene are dressed to kill.



John and Kimberly: can you say prom king and queen?

Matt, John, Mike, Dan, Tom, Jeff, Mike, Mike and Todd getting

Monday Dance

Kim, Astrid, Haddas, Tara and Deniz enjoying their free cups.



Mike and Amy showing their true affection.



Where's the jackets? Matt, Mike and Brian loosen up.

The section 4 men: Scott, Scott, John, Chuck and Glenn





Demille, Marla, Stephanie and Ena: that's Stephanie with an L.



Helen, Ed, Amit and Jane enjoy the evening.



Another pre-party gathering included Bill, Jennifer, Brett, Sarah, David, Sarah and Greg.



What is Peter really thinking about? Peter, Kathy, Maria and Felipe

Must be the hairy chest that attracts 'em: Lisa, Dave and Brooke

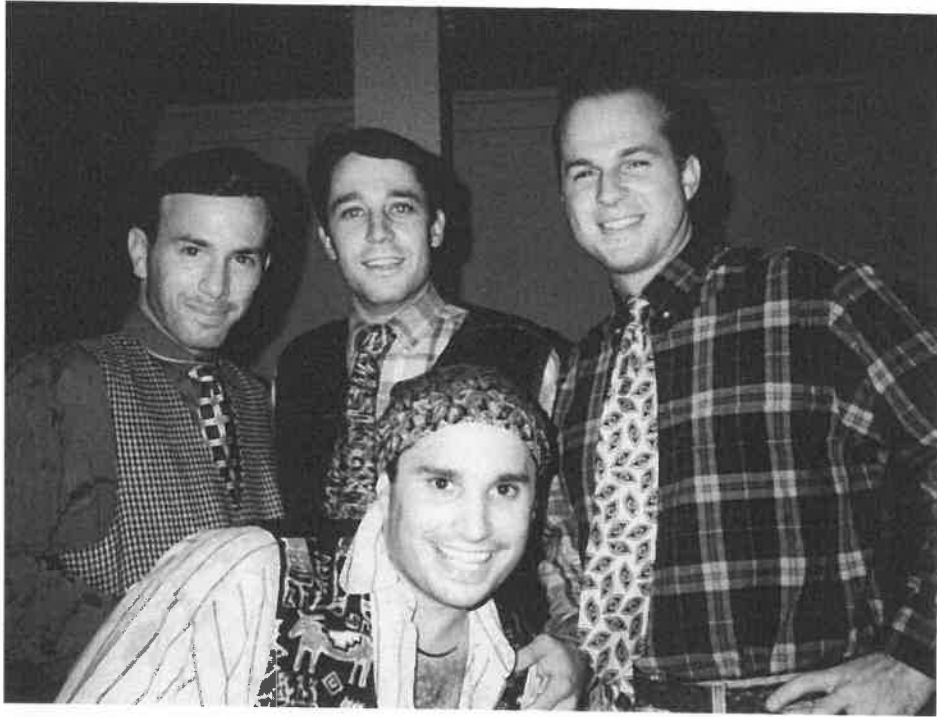


The Prom Court: Leslie, Tracy, Teresa, Deb and Kari



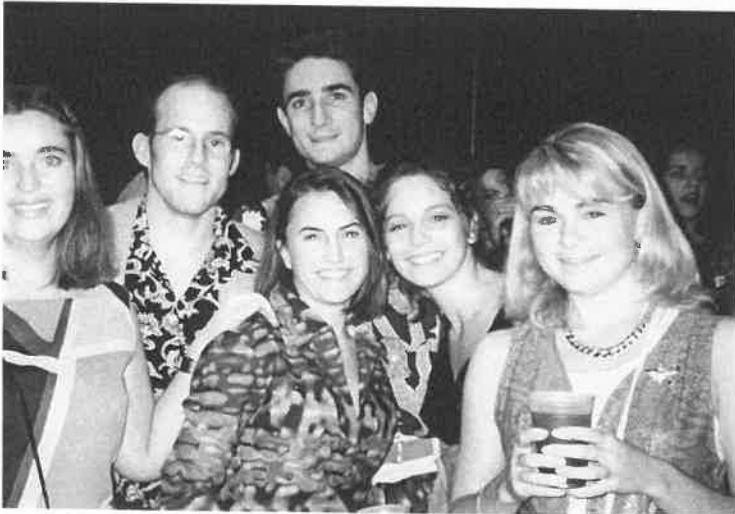
MBA1 Men at their tackiest: Mike, Kelly, Matt, John, Travis & frier

'Tacky' Prom



MBA men looking tacky!

Tom, Mike, Todd and Pirate Jeff



e, Rob, Elizabeth, Marc, Alyssa and Laura

Mom, look how pretty we are; Christy, Becky, Leslie, Liz, Rob and Joanna pose for their prom photo

MICHIGAN STATE

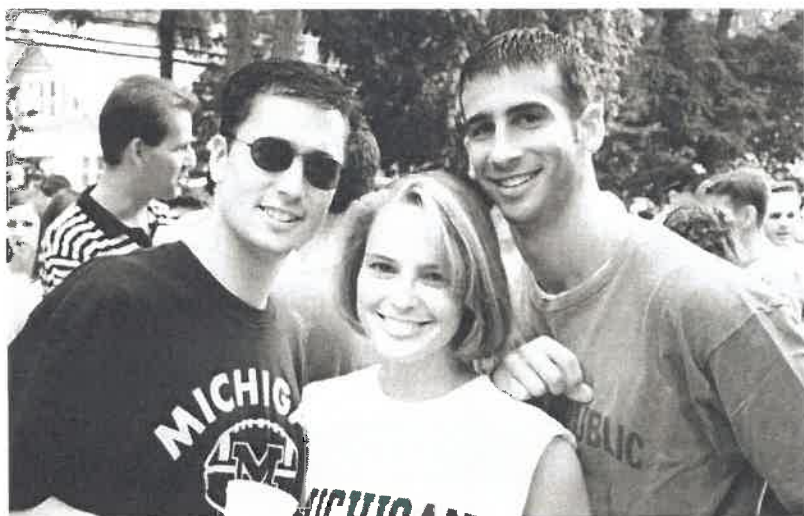
27 44 5
SEC. ROW SEAT

Nov. 2, 1996
Time: TBA 13:50
Michigan Stadium

5

THIS TICKET IS NOT
TRANSFERABLE AND
NOT AVAILABLE FOR
RESALE.

STUDENT
ADMISSION ONLY



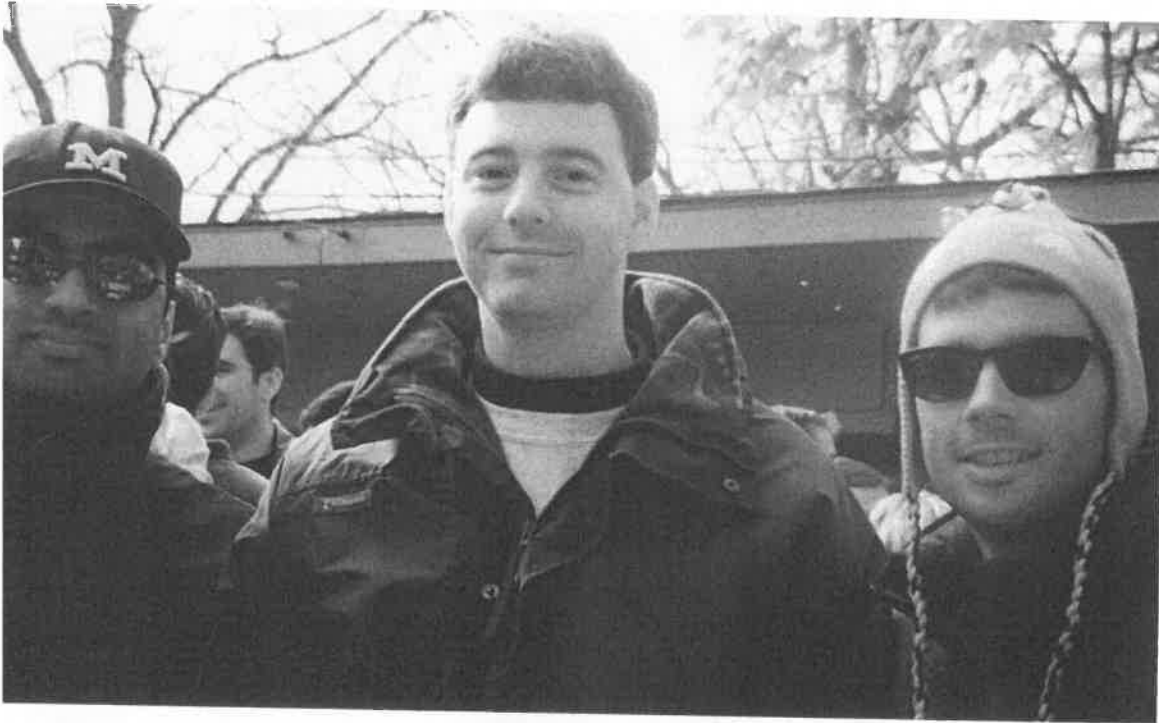
John, Amy and Brian



UMBSA tailgate sponsored by
Price Waterhouse.

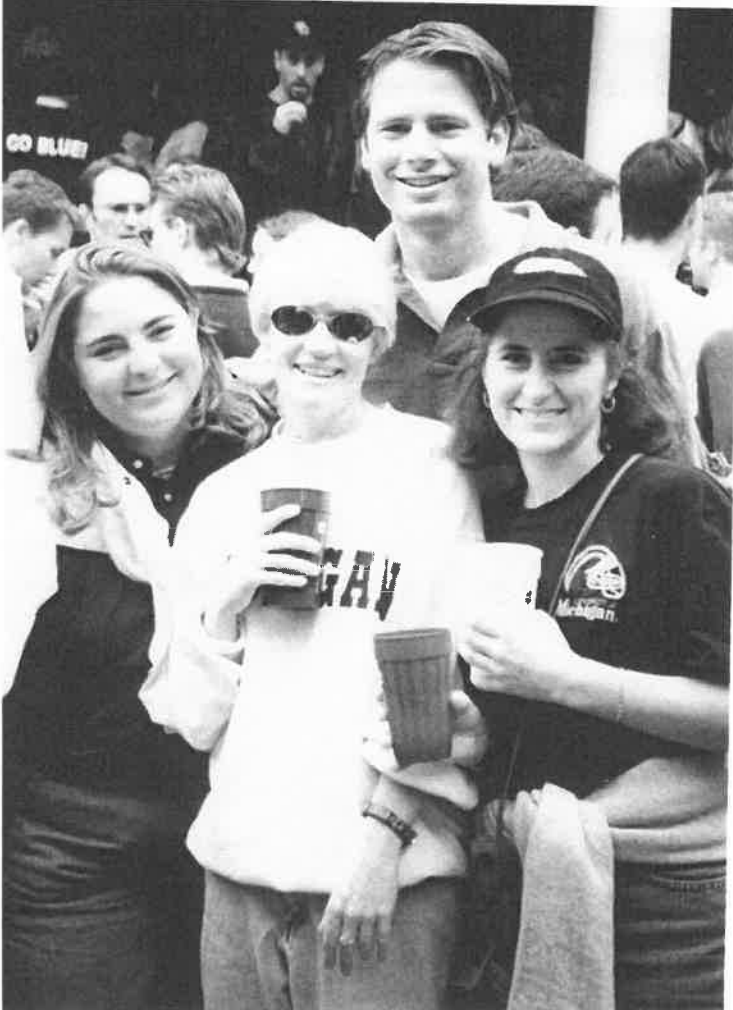
September tailgate brings lots of food.

Tailgate Parties



Rohit, Jeff, and Fletcher at the Michigan State tailgate. Brrr!

Go Blue!



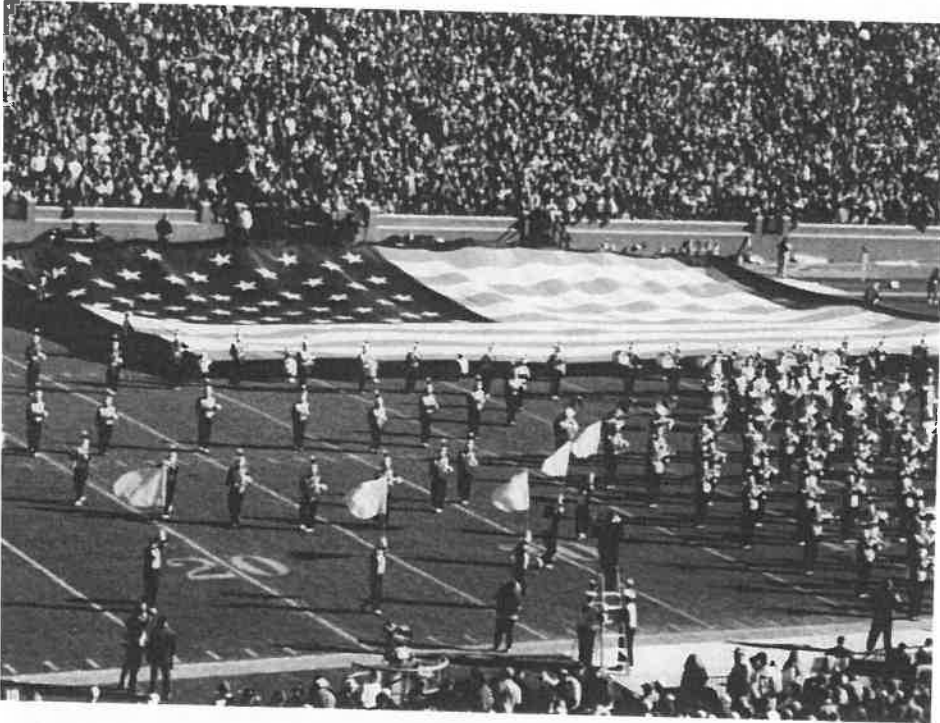
The grubfest is over.



A black and white photograph showing a large crowd of people gathered in a stadium. In the background, a scoreboard is visible, displaying 'MUSKAS 8:17' and '25 3'. The crowd is dense and fills the foreground and middle ground. A flag is visible on a pole in the upper left corner.

80

Michigan Football



Are those short sleeves at a Michigan football game?

Michigan vs. Penn State



aid girls don't like football?



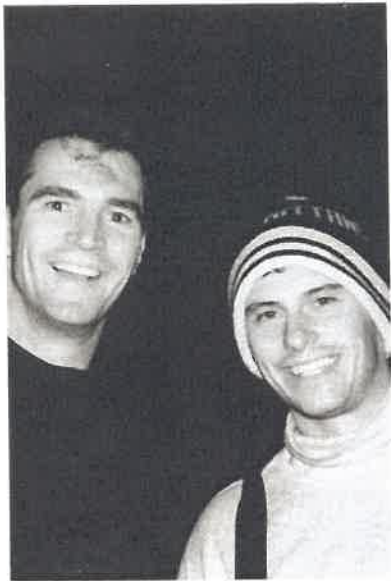
Mike, Jeff, Tom and Todd

murals

Section 2 soccer champs: Rob keeping hold of Stuart.



Steve and Anthony are all smiles after their soccer match.



Do we look bored? Section 2 MBA's preparing for their soccer match.

MBA 2 Section 4 poses for their broomball picture.





MBA 2's get ready for a game of hoops.

MBA 1 Section 3 football: the only team to escape without injury!



1 Section 2 softball team poses for their championship picture.



The T-Birds in 'Summer Interns'

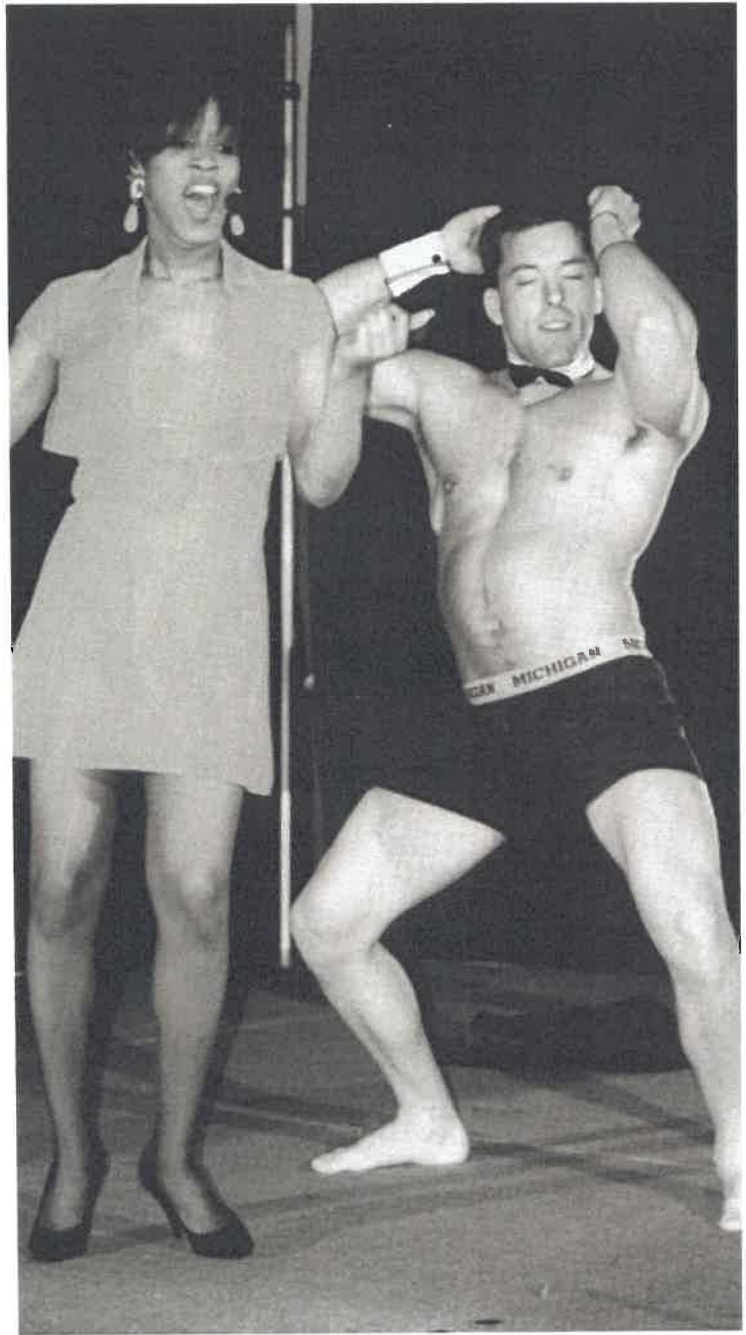


Claudine leads her pink ladies in dance



The lounge women plot their 'how to get a man strategy'

Per and Gary discuss their 'friends with low passes'





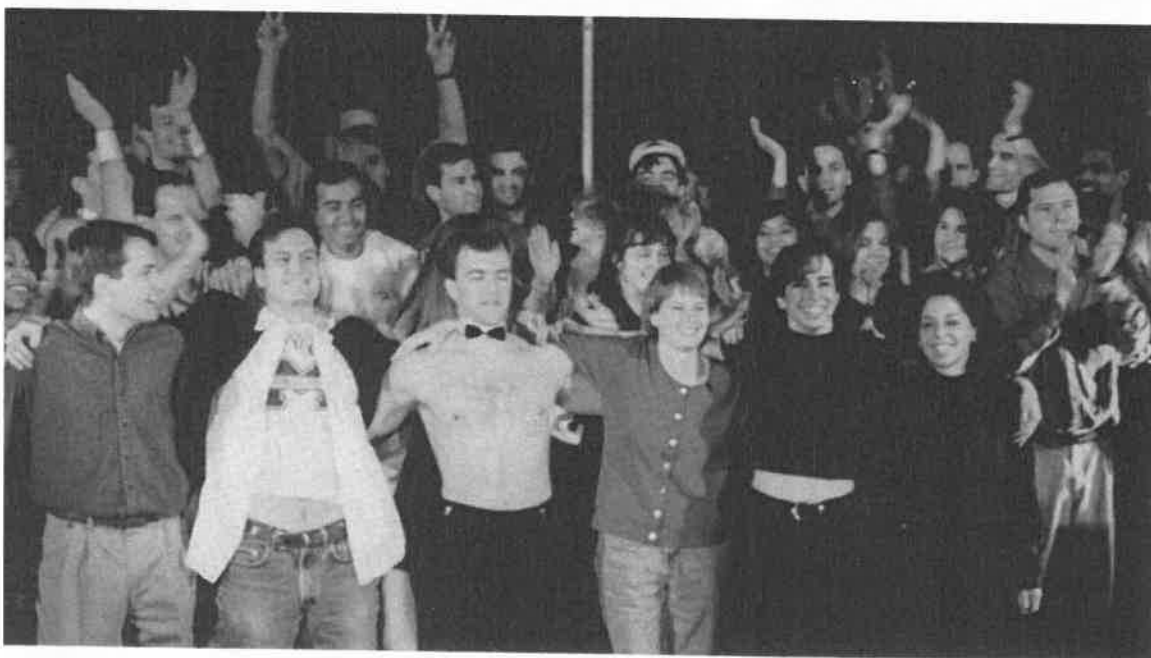
John and Jon share their
B-School gripes of the day



Flavia, Kim, Tracy and Marci 'Kiss
the Butt of a Teacher Man'

Is that 'Carnac the
Magnificent'??

- No, just Derek



The 1997 Follies directors and
cast take their final bow

B-School Follies 1997

Director
Choreographer
Business Director
Band Director
Business Manager, Expenses
Publicity and Logistics

Schele Gisiason
Liz Canis
Adam France
John Levisay
Bill Reller
Gretchen Alarcon

Program
Program / Technical Support
Program / Vocal Coach
Video Director
Stage Manager
Technical Director

Erica Lechtenberg
Kelly Vendetti
Lynette Forde
Amit Malhotra
Becca Rubin
Jo Hershkowitz

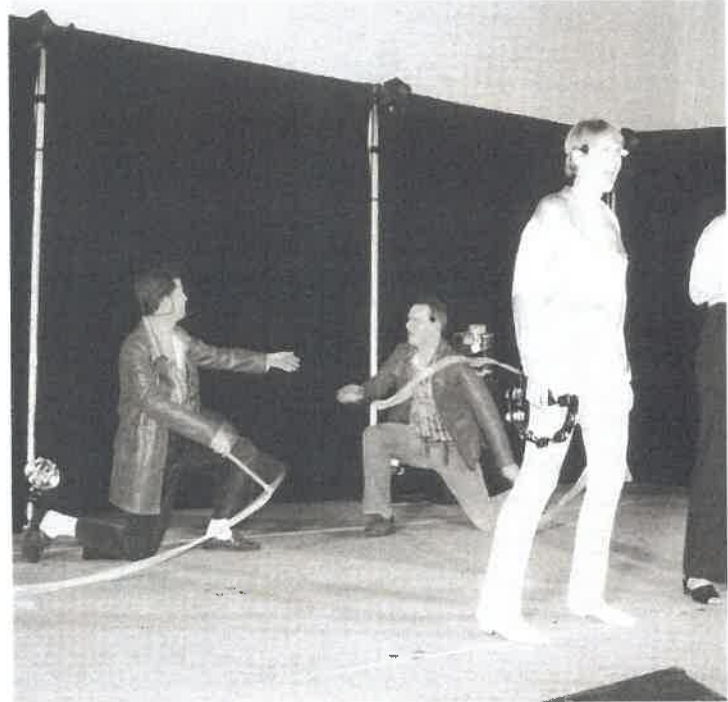
Folies 97: Mad About #2

'Prozac Jack' warms up the crowd (after finally deciding on their name!)

Brian lands 'flat on his ass' with Adam



Berman & Cohn on Sportscenter
- Oops, make that Rob & Joanna



Schele & Tracy beg the recruiters to 'Take a chance on me' - and nice moves in the background Hal,



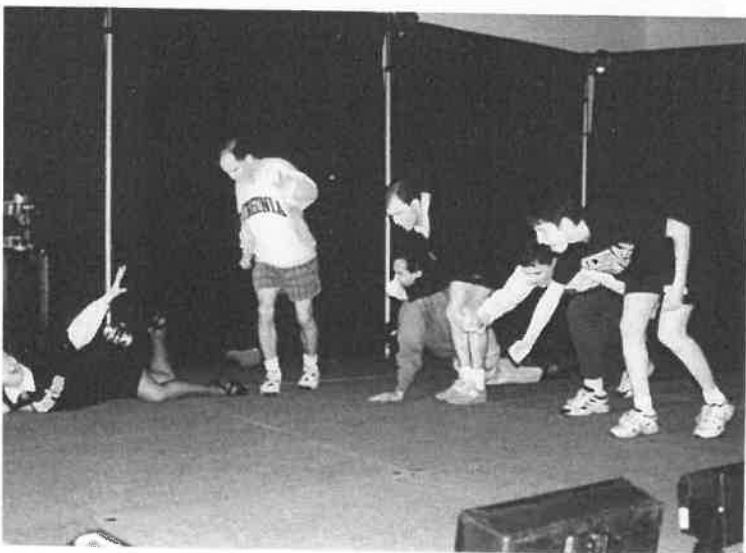
Chuck demands some 'Old Time Financial Control'

Dean Synder shows his moves... 'Go Dean, Go Dean...'



MAD

ABOUT #2



Wolverines pull out a #2 finish in 'Chariots of Fire'

Pub Crawl

Heather, Becca, Karen and Kimberly take a break from 'the crawl.'



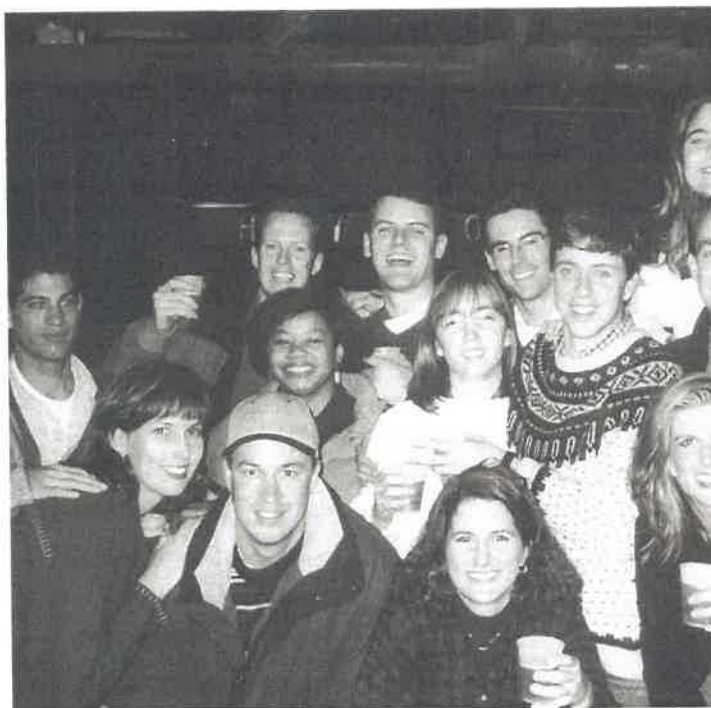
Pre-Crawl Group

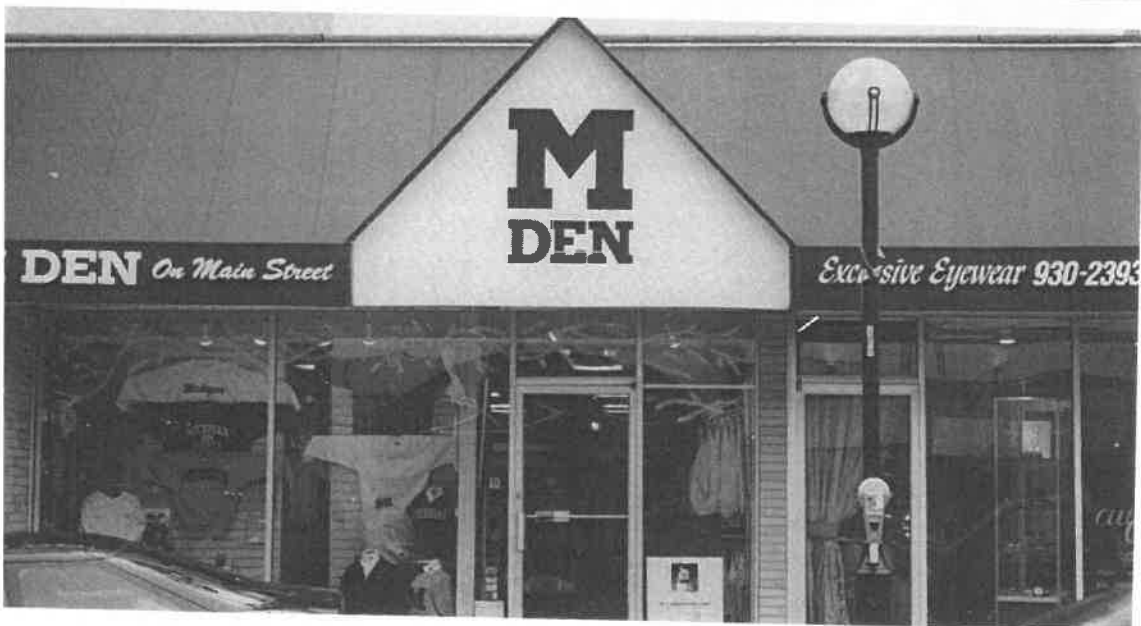
Post Crawl, Fall 1995, Ahh....



Post crawl.....

On the crawl...







Clubs & Societies



Student Government Assoc.

Dean White, Keith Decie, Communications Director, and Jean Wilt, Director of OCD, answer student questions during a stakeholders meeting

Bjorn (BJ) Haines, our fearless leader!



The University of Michigan Business School Student Government Association (SGA) serves as an “umbrella” organization for the Business School students. Through the activities and programs, the SGA provides the main communication channel between the student body and the administration.

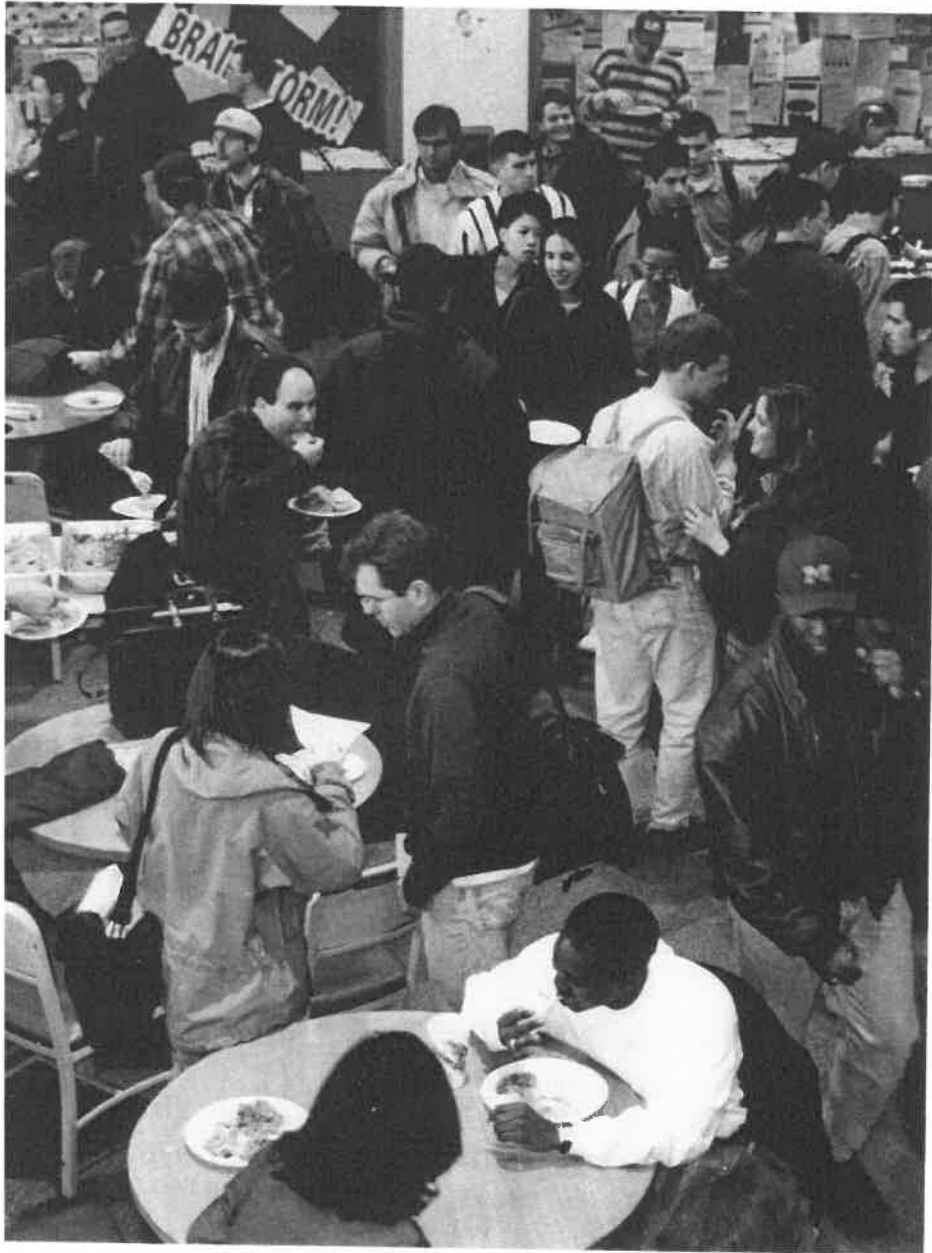
This year SGA sponsored programs centering around the ideas of increasing communication, encouraging involvement within the community and day and evening students, as well increasing the interaction between students of different backgrounds, cultures, and functional disciplines.

1996-97 Student Government Executive Board:

President	Bjorn J. Haines
Vice President of MBA Affairs	Ena Shaw
Vice President of BBA Affairs	Bradlee Benn
Vice President of Communications	Claudine Vainrub
Vice President of Finance	Gregory Johns

Some of the programs included the following:

- Co-sponsored events with student clubs
- Led discussions on increased elective offerings
- Stakeholders Meetings
- Wine Tasting
- MBA/BBA Professional Development workshops
- Monthly Taste's of Culture
- Student lunches in the Executive Residence
- Thanksgiving food drive
- Toys For Tots campaign
- Clothing drive
- Edmonson Middle School Mentorship Program
- Movie Night
- Michigan State Tailgate
- Chinese New Year celebration
- Evening student OCD information sessions
- Spring Swing

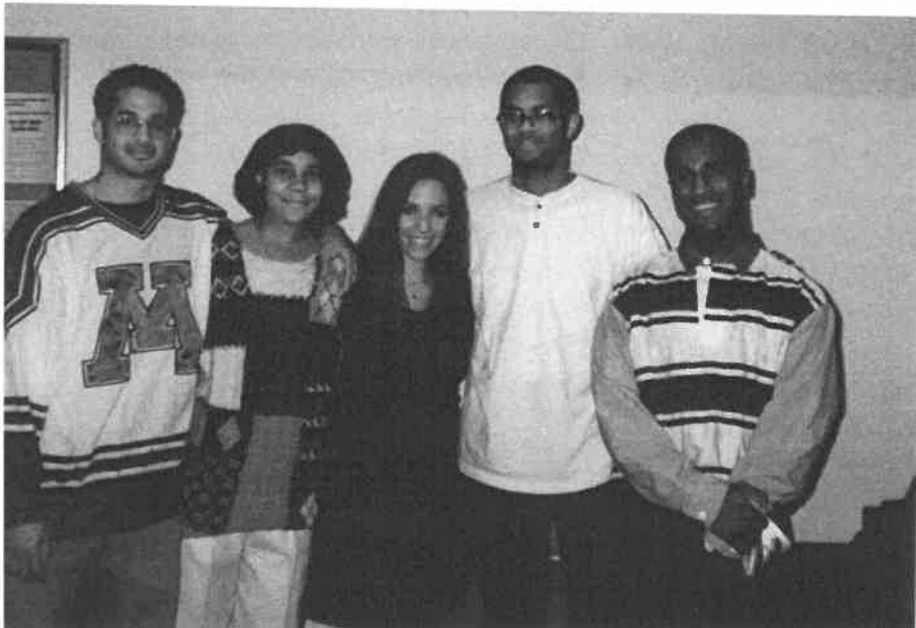


The student lounge fills during one of Student Government's "A Taste of Culture" celebrations

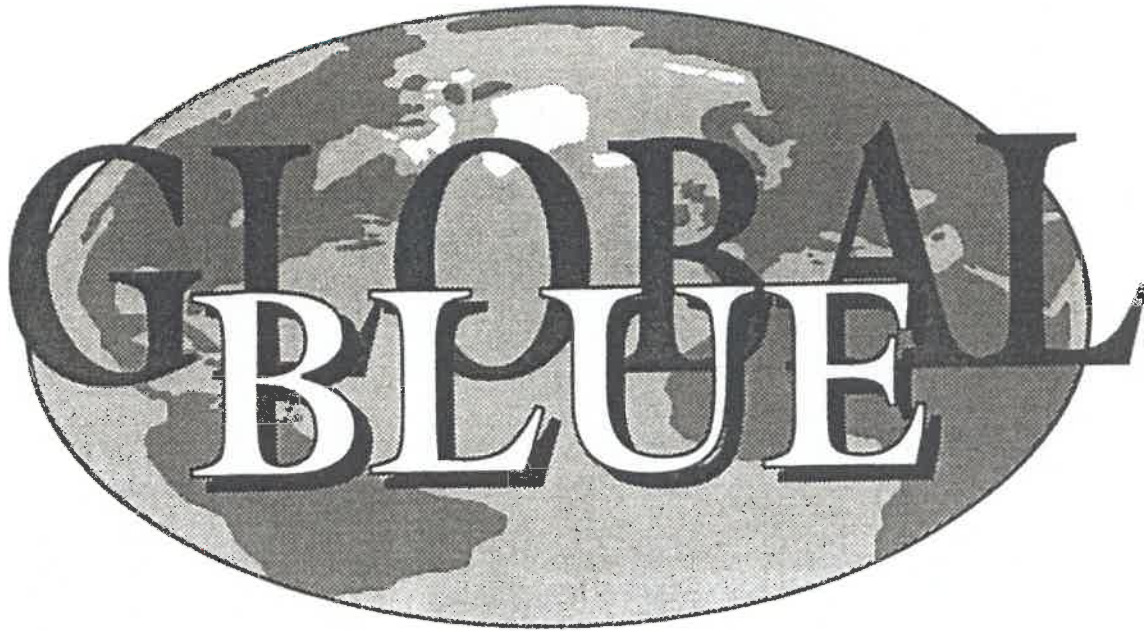
A mariachi band livens up the student lounge



MBAs John, David, Sarah, and Candace enjoy Kendall-Jackson Vineyard & Winery's wine tasting event



Global Blue Alumni Network



The Global Blue Alumni Network is the alumni organization for the University of Michigan Business School.

The Global Blue Mission is:

- To stimulate relationships between students and to develop community and commitment while in school for students to carry with them after graduation.
- To enhance the student - alumni interaction and networking, both professionally and socially.
- To coordinate and facilitate the continuing communication between alumni after graduation.

1996 - 1997 Global Blue Executive Board:

President	Matt Brookshier
VP Student to Student Relations	Christy Campbell
VP Student to Alumni Relations	Per K. Hong
VP Alumni to Alumni Relations	Stephen Lovass

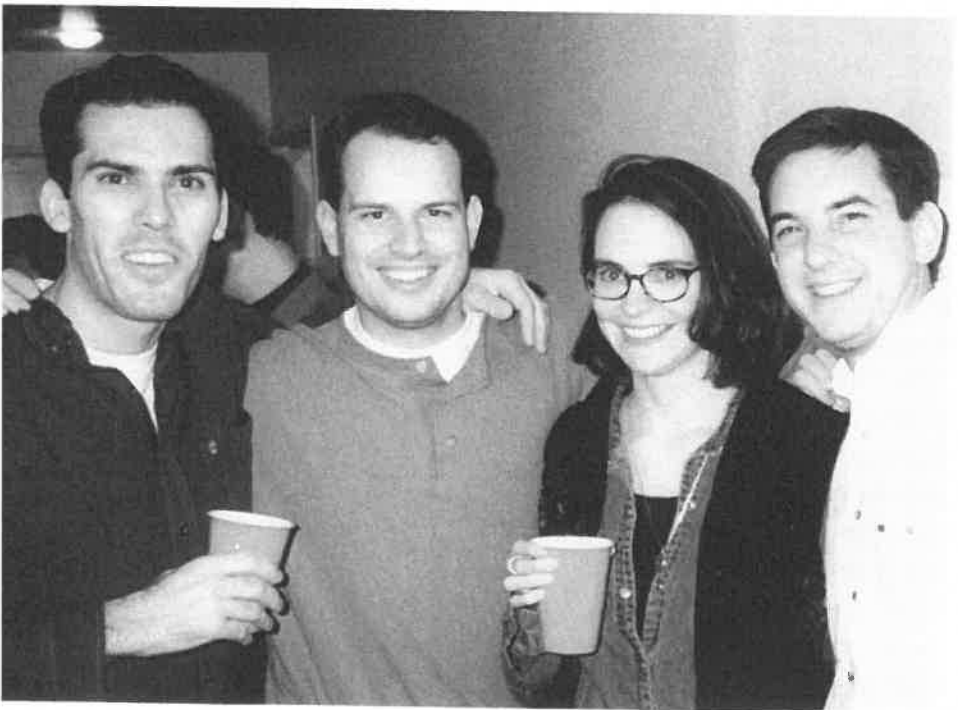
Some of the programs included the following:

- "Day in the Life" one day visit to a company
- Alumni Leadership Conference
- Work with the administration in designing the official UMBS Web Page
- Global Blue Section Columns
- Τη Γλοβαλ Βλυσ Yearbook
- Global Blue Rally and Graduation Events
- Summer and Full-Time Mailing Lists
- Planning for the 5 year reunion
- Coordination with student clubs for alumni events



Global Blue Alumni Network: (front to back, left to right) Perry Irish, Amy Sheren, Amy Sserang, Laura Brickmeier, Renee Robinson, Greg Lipper, Raman Singh, Kurt Manning, Brad Shorer, Sue Schroeder, Matt Brookshier, Mike Jones, Per Hong. (not shown: Christy Campbell, Mike Ferrante, Tom Glomski, Scott Goldberg, Marla Horton, Matt Hunter, Derek Izuel, Steve Lovass, Chris Perrigo, Amy Schindler, Marq Williams, David Zinn)

Per, Matt, Perry, Mike, and Renee discussing serious matters at a Global Blue meeting



Global Blue Executive Board: Steve, Per, Christy, and Matt



Global Blue's Founder

Asian Business Association

The Asian Business Association provides an environment that promotes interaction among Asian American students, international students and anyone interested in Asia through social functions, career development forums, and events promoting Asian awareness in the Business School and the greater University of Michigan community.

Club Officers

President	Jeff Lee
Vice President	Steve Ng
Cultural/ Social Directors	James Lee Nan Rongkavilit Daphne Wang
Career Development Directors	David Barrus Orson Ong
UMBS Relations Directors	Patrick Griffin Min-Raik Oh
Treasurer	Emmet Ong



Events/Activities

- Lunar New Year Celebration
- Summer Internship Panels
- A Taste of Culture
- Social Mixers
- Dim Sum Nights
- Asian Beer Night
- Asian Business Conference
- Mentorship Program

Black Business Students Assoc.

The Black Business Students Association is an organization of MBA, BBA and Ph.D. candidates that seeks to increase the academic performance, retention and total number of African-American business students at the University of Michigan Business School.

Club Officers

President	Jerry Freeman
VP MBA's	Marla Horton
VP BBA's	Makyha Bowles
Corresponding Secretary	Kamala Prince
Recording Secretary	Kim Snead
Treasurer	Andrea Parnell
Parliamentarian	Monica Phillips-Sanders
First-Year Representative	Shannon Bryan
Historian	Kirsten Carter



Events/Activities

- Bi-Weekly meetings featuring speakers and professional development seminars
- Academic workshops
- Community service activities
- Corporate relations events
- Alumni relations activities; Annual Alumni Business Conference
- Faculty mixer
- Social events including kick off picnic, happy hours, parties.

Christian Business Assoc.

The Christian Business Association is a non-denominational Christian fellowship comprised of graduate and undergraduate students at the Michigan Business School. The Association provides a forum for Christian fellowship and friendship, providing an opportunity to serve and know God as students in Business School, and to discuss topics relevant to Christians as students and future business leaders.

Club Officers

President	Kevin Meek
Vice President	Cynthia Gardner
Communications Chair	Ron Rivers
Treasurer	Maggie Tan

Events/Activities

- Weekly meetings and/or Bible studies centering on Christian issues and applications in business
- Annual outreach luncheon featuring Clare DeGraaf, former President of Gordon Manufacturing Company
- Social activities; picnics, parties, bowling, whirlyball, and general fellowship
- Annual Christian MBA conference in Chicago

The Consulting Club

The Consulting Club works to enhance placement and relations with the management consulting industry. Club events and resources are dedicated to providing its members with unique face-to-face networking opportunities, exposing recruiters to Michigan MBAs, and preparing members for the interview process.

Club Officers

President	David Curtis
Executive VP	Mike O'Connell
MBA 1 Affairs	Sujoy Bhattacharya
Treasurer	Mike Emery
Cases	Raj Mandavilli
Alumni Relations	Colm Moran
VP Communications	Anthony Riggio
Firm Relations	Ben Roden
Social Activities	Bharat Vijayaraghavan
Interview Preparation	Mike Emery
	Raj Mandavilli
	David Wireman

Events/Activities

- First Annual Consulting Club Golf Outing
- Andersen Consulting Strategic Services Case Workshop
- Quick on Your Feet Case Competition
- First Annual Day with the Thought Leaders
- First Annual Deloitte & Touche Team Case Competition
- Consulting Club Web Page Launched

Michigan Diversity Council

The Diversity Council is a student organization dedicated to promoting the advancement of diversity in the Business School through education, training, and awareness initiatives in order to:

- Develop expertise in the field of diversity
- Operate as a model of effective diversity management
- Leverage the diversity at the Business School

Club Officers

President	Andrea Parnell
VP Corporate Relations	Per K. Hong
VP Social Affairs	Mark Milstein

Events / Activities

- Diversity Movie Nights
- Power Lab Facilitation
- Round Table Discussions
- Corporate Diversity Panel
- Faculty/Student Interaction

The Entrepreneur Club

The Entrepreneur Club is a student run organization dedicated to promoting and supporting the entrepreneurial interests and activities of the student body. Its objectives are to educate our members about entrepreneurship, intrapreneurship, risk taking and venture capital through speakers, articles and forums. It provides networking activities to our members, through contact with other students, faculty, entrepreneurs and venture capitalists. In addition, the club allows members to experience entrepreneurship first hand by providing opportunities to run small businesses.

Club Officers

President	Greg Lipper
EVP New Venture Development	Brad Benz
EVPOperations	Richard Bateman

Events / Activities

- Entrepreneurial forum
- Speaker series
- New ventures forum
- Non-traditional internship panel
- Family business group

The Finance Club

The Finance Club was created to provide educational, networking and social activities for all members of the Business School (both BBA and MBA) interested in careers in Finance. The Finance Club goals are:

- To educate students about existing career opportunities in Finance
- To promote the interest of Michigan MBA's & BBA's to corporate recruiters
- To strengthen alumni ties between Michigan alumni and students interested in finance as a career

Club Officers

President	Desi Co
Vice President	Mark Albert
Vice President	Andrea Collins
Treasurer	Andy Livadarice

Events/Activities

- Wall Street Forum
- Finance Forum
- Meet the Interns
- Investment Banking Roundtable
- Finance Club Speaker Series
- Career Guide to Finance
- Finance Case Competition
- West Coast Forum

H.R. Management Club

The Human Resources Management Club focuses on four areas:

- Broadening members' knowledge of the HR function and its role as a strategic business partner
- Addressing workplace issues that all managers face
- Increasing opportunities for members to interact with HR professionals, alumni, and faculty
- Fostering national career networking opportunities for members

Club Officers

President	Leslie Kurzik
Internal Relations	Holland Brown
External Relations	Angela Anello
	Astrid Meneses
Treasurer	Gretchen Alarcon

Events/Activities

- Change Management Forum
- Careers in HR Event/Forum
- "Human Resources" Day in the Life
- Finding a summer internship forum

Hispanic Business Students

A forum established for all MBA students to learn about, experience and discuss social and business issues that are relevant to the Hispanic / Latino community. In particular, the club seeks to provide its members and others with the opportunity to obtain an improved perspective on business careers available to MBA students and to act as a forum to address important issues that are unique to Hispanic / Latino MBA students.



Club Officers

President	Maurice Herrera
Vice President	Jose Delgado
Community Relations Chair	Marc Andraca
NSHMBA Liaison	Astrid Meneses
Co-Treasurer	Luis Bendana
Co-Treasurer	Felipe Morales
Communications Chair	Rose Rodd
Social Chair	Mari Rodriguez
Latin American Liaison	Klaus Stadthagen
Secretary	Rick Valenzuela



Events/Activities

- Guest speakers; professional luncheons
- Mentoring program
- NSHMBA Conference
- Orientation session
- Social events



Info Technology Group

The objective of the Information Technology Group is to help its members to prepare for and locate internships and full-time positions in the Information Technology field, as well as to increase students' interactions with IT professionals, faculty and other students.

Club Officers

President	Cesar Costa
Vice President	Peter Bohley
Treasurer	David Rusting
Social Coordinator	Mallikergun Evf
BBA Representative	Michelle Turley



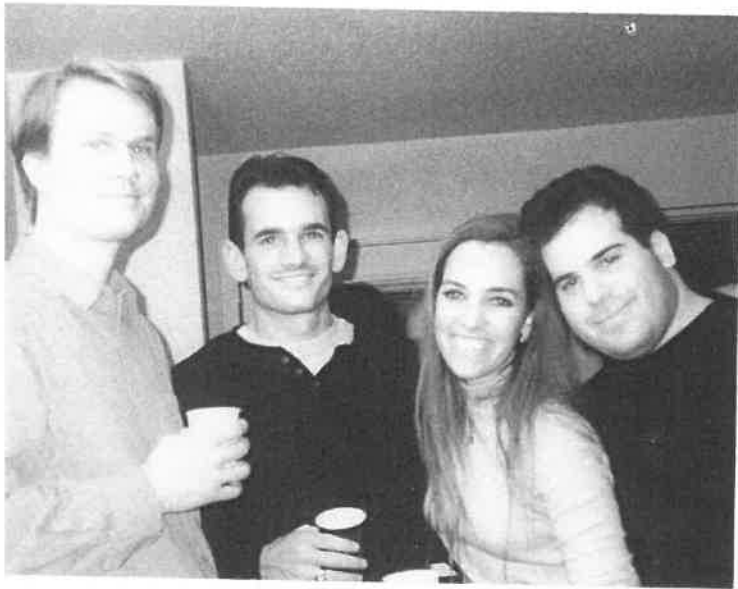
Events/Activities

- Computer Courses: How to build a web page
- Social Events: Pizza and beer with professors
- Luncheon Series: Intel Speaker



International Ambassadors

The International Ambassador program allows MBA's to enrich their learning experience by linking international and domestic students in one-on-one relationships. Ambassadors "host" incoming international students, helping to introduce them to the business school and life in Ann Arbor.



Events / Activities

- Airport pickups
- International orientation party
- Orientation shopping trips
- Receptions and happy hours for ambassador pairs

International Business Club

The International Business Club is an organization for both American and international students who are interested in all areas of business. Our mission is two-fold: to bring together students interested in global business; and to increase student contact with professionals from the international business community. To achieve this mission, IBC hosts seminars with international business leaders, builds relationships with international alumni, and helps to develop strategies for the international job search.

Club Officers

President	Claudia Harner
Alumni Relations	Heidi Lamberts
Executive VP / Treasurer	Bob Sage
Corporate Relations	Joan Stephenson
Communications	Chip Whitaker

Events / Activities

Social:

- Wine tasting party
- Showing of foreign films with the Asian Business Students Assoc., Hispanic Business Students Assoc. and the Diversity Council
- Oktoberfest Party
- Second Annual Latin Dance Party

Professional:

- Guest Speakers: Kevin Lynch from AT&T; Doug Cahn from Reebok
- Networking with International Alumni
- Resume book

Investment Assoc. of Michigan

The Investment Association provides its members with valuable investment-related learning opportunities as well as services for those seeking employment in the investment industry.

Club Officers

President	Derek Izuel
Vice President, Finance	Adam France
Vice President	Steven Wittwer

Events / Activities

- Investment workshops & competitions
- Monetary portfolios
- Trading simulations
- Career search assistance

Jewish Business Students

The Jewish Organization of Business Students builds on the business school's student diversity by fostering the Jewish identity of Jewish students and by promoting cultural, ethnic and religious understanding among all UMBS students.



Club Officers

Co-Presidents

Dan Israel
Hal Kaufman

Chairperson, Religious Activities
Chairpersons, Marketing

Greg Lipper
Jo Hershkowitz
Kim Rosenblum
Mitch Goodman

Treasurer



Events/Activities

- Shabbat get-togethers
- Pot-luck dinner for Rosh Hashanah
- Break-the-Fast meal for Yom Kippur
- Co-sponsored events with other student organizations



Marketing Club

The Marketing Club seeks to further the University of Michigan Business School's reputation as an outstanding marketing school by encouraging active involvement in our goals by the university community as a whole. These goals are:

- To develop better student understanding of the field of marketing and different career opportunities
- To encourage corporations to recruit and hire UMBS graduates for marketing careers
- To make the Marketing Club a conduit for successful communication between students, faculty, administration and recruiting companies
- To provide a social framework in which students interested in marketing can interact and share common experiences
- To provide an opportunity for students to exhibit their leadership skills

Club Officers

President	Tracy Scammell
VP Corporate Relations	Kari Rhodes
VP Corporate Development	Maggie Finn
VP Communications	Kim Foulkes
Treasurer	Brian Tanis
VP Social	Debbie Garfien
Services Chair	Tammy Pollack
Consumer Products Chair	Brian Ng
HIP Chair	Ken O'Flaherty
VP Special Events	Bruce Williamson
VP Advertising	Katherine Lambrose
BBA Chair	Amy Lazerson



Events/Activities

- Marketing Symposium
- Halloween Party
- Tacky Prom
- Corporate Trips
- Industry Panels
- Mock Interviews
- "How-to" Workshops



Michigan Business Women

Michigan Business Women is a club whose purpose is to create a strong community of women at the UMBS through career related, educational and social activities. MBW offers members the opportunity to enrich their business school experience through contact with other MBW women, faculty and alumni in a supportive setting. MBW encourages the discussion of issues of importance to women in business.



Club Officers

President	Becca Rubin
VP Alumni Relations	Heather Kesler
	Stefani Pashman
VP MBA Programming	Erin Robert
	Amy Schindler
VP Finance	Terra Geiger
VP Educational Programming	Kris Berg



Events / Activities

- Wine Tasting
- Ice Skating
- Brunch at Angelo's
- MBA1-MBA2 Mentoring
- Women in Finance Panel
- Women in Consulting Panel
- Golf Lessons



The Monroe Street Journal

The Monroe Street Journal's mission is to publish a weekly newspaper that will inform, entertain, and enlighten all members of the UMBS community.

Club Officers

Publisher	Michael Krivan
Editor-In-Chief	Stacey Wyche
Production Editor	Lynnette Forde
Chief Copy Editor	Trina Callie
Business Manager	Scott Moomaw
MSJ On-Line Editor	Elisabeth Stiefel
Associate Editors	
Sports & Clubs	Michael Aleles
Technology	Charles Azu
Editorial	Walter Bruckner
Corporate News	Kevin Greiner



$$^{\circ}\text{C} \times 1.8 = 32 + \text{F}^{\circ}\text{C}$$

Mohiuddeen, born in Quetta, Pakistan, has served at General Motors for about 15 years. He received a BA from Denison University, an MBA and a PhD in Economics from the University of Chicago. He is currently working on a wide trade development strategy that affects the entire



VOLUME 10

Bond's MLK Day Speech Stirs Hale Audience

Civil Rights Leader Defends Affirmative Action, Urges Social Change

By [Name] Staff Writer

Dr. Martin Luther King Jr. was the first African American to be elected to the U.S. Senate. He was a powerful orator and a leader in the civil rights movement. His death in 1968 was a tragedy for the entire nation. His legacy lives on in the work of the SCLC and in the hearts of millions of Americans.

Dr. King's vision of a "beloved community" is a vision of peace, justice, and harmony for all people. It is a vision that we must continue to strive for. We must work to eliminate the barriers that separate us and create a society where everyone has the opportunity to thrive.

The SCLC is committed to this vision. We are working to address the issues of poverty, unemployment, and discrimination. We are working to create a more just and equitable society for all.

Dr. King's message is still relevant today. We must continue to fight for the rights of all people. We must continue to work for a better world for all.

[illegible][illegible]

The main part of the summit was the address by the president, who said that the summit was a historic event, and that the world was a better place because of it. He also said that the summit was a success, and that the world was a better place because of it.



Summit To Lift Mil

Summit To Lift Mil

Operations Management Club

The Operations Management Club provides a means for:

- Exploring professional and educational opportunities in Operations Management
- Establishing Operations Management contacts in industry
- Generating employment opportunities in Operations Management
- Interacting with other students sharing similar interests

Club Officers

President	Jeffrey Ershler
VP Recruiting	Bob Bruning
VP Presentations	Christy Campbell
VP Speakers	Chuck Hornbrook
	Mike Lynch
VP Finance	Becky Winder
VP Communications	Craig Wilson
VP Community Service	Sun For Siu

Events/Activities

- Panel Discussion: Current trends in OM
- Panel Discussion: Supply chain and logistics management
- Live Demonstration: The theory of constraints
- Guest Speaker: Implementation of the Theory of Constraints at Intel
- Plant Tour: Ford Motor Company Wixom Assembly Plant
- Plant Tour: Focus Hope flexible manufacturing operations
- Workshop: The OM Internship search

Significant Others & Spouses

SOS is a club for significant others or spouses of students attending the Michigan Business School. SOS organizes regular social outings for its members and their friends. International members share information about their culture and learn about the United States, families with children find new playmates and share experiences, professionals share job insights, and everyone makes new friends.

Club Officers

President	Gigi Rowe
Treasurer	Kim Mitchell
Communications	Jane Varner
Baby MBA	Rochelle Lipper
Historian	Karen Wireman
Orientation Co-Chair	Kelly Gross
Orientation Co-Chair	Marnie Altman
Social Co-Chair	Courtney Kylander
Social Co-Chair	Samantha Mooney
Summer Social Chair	Ed Schindler
Community Service	Sarah Axelrod

Events/Activities

- Canoeing
- Apple Picking
- Afternoon movie trips
- Whirleyball
- Happy hours
- Community Service Activities

Students for Responsible Business

Students for Responsible Business is a group created as a community of graduate and undergraduate business school students who believe that companies no longer are only responsible to their shareholders, but also to the well being of their employees, the community in which they operate and the natural environment. The club is a forum for like minded students to discuss issues of corporate responsibility that business students will face as future business leaders.



Events/Activities

Forum on social responsibility in the business world
Provided career development resources on socially responsible businesses
Attended the annual SRB conference at the Kellogg Business School
Community service activities

Officers

President	Amiel
Handelsman	
Chair, Career Development	Greg Arnson
Chair, Communications	Terra Geiger
Chair, Finance & Development	Richard Heald
Chair, Special Events	Thomas Savage

Telecom Club

The Telecom Club educates students about the dynamic telecommunications and technology industries and helps them develop careers in related companies. In 1996-97, the club broadened to include high-technology industries as well. The scope of the club includes telecommunications, television, cable, and computer industries. Members' interests range across all functional areas from strategic planning to marketing and finance.

Events/Activities

Club Officers

President	Amit Malhotra
VP Communications	John Marshall
VP Corporate Relations	Robert Minai
VP Education	Elisabeth Stiefel
VP Membership	David Bochniak
Board Member at Large	Jeffrey Lee

- UMBS Telecommunications Symposium: "Strategic Implications of Emerging Technologies," focusing on the next decade in wireless communications, including speakers from AT&T, Airtouch, Lucent, Nextel and Sprint
- West Coast Recruiting Forum, including tours of high tech companies, an alumni reception and interviews
- 3Com High-Tech Team Case Competition, initiated with a grant from 3Com Corporation
- The Chasm Group High-Tech marketing seminar, focusing on high-tech marketing analytical frameworks

Toastmasters Club

UMBS Toastmasters provides business school students and their significant others with the resources opportunity to improve their public speaking skills. The club is a charter member of Toastmasters International and promotes effective communication, leadership and fun.

Club Officers

President	Jeffrey Thompson
VP Education	Kamala Prince
VP Public Relations	Steve Wittwer
VP Membership	Maurice Herrera
Treasurer	Tim Close
Secretary	Gene Rigoni
Sgt. at Arms	Marc Kaplan

Events/Activities

- Bi-Monthly Meetings
- Impromptu Speeches
- Planned Speeches
- Social activities

University Consulting Group

The University Consulting Group (UCG) is a registered management consulting business comprised of students with a vast array of business experience who are interested in gaining valuable hands-on consulting experience.

Club Officers

President
Director of Client Relations

Director - Professional Development
Director of Finance
Director of Communications

Ena Shaw
Syou-Yun Hung
Dennis Teo
John Cochran
Andre Irwanda
Bral Spight

Events / Activities

During the year, UCG served several clients. Consultants provided expertise in the following areas:

- Market Research
- Competitive and Strategic Analysis
- Business Plan Development

In addition, consultants attended seminars on problem solving, market analysis and business plans.

Ice Hockey Club

The ice hockey club provides men and women of all skill levels the opportunity to learn and play ice hockey. It represents the Business School in intramural and inter-school MBA competitions.

Club Officers

President Steve Carlson
Vice-Presidents Richard Bateman
 Mike Jones
 Jamie Abrahamson

Events / Activities

- League and intramural competition
- Year round skating & practices
- Annual Business School alumni game
- Inter-school MBA competition
- Happy hours



University Of Michigan

The UMBSA is the largest social organization at the Michigan Business School. Its goal is to provide relief from academic life by sponsoring numerous social activities throughout the year.



Events/Activities

- Parties at Rick's, Scorekeeper's, and Mitch's
- Holiday Dance at 'The Michigan Union'
- Football tailgates on State & Oakland streets
- St. Patrick's Day party
- Exam break 'milk & cookies' party
- End of year Spring picnic

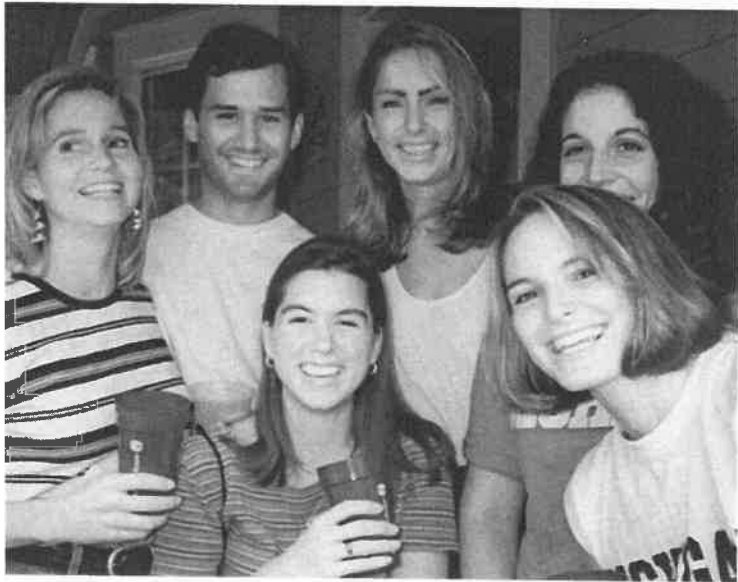


Business Students' Assoc.



Club Officers

President	Kimberly Meyer
Vice President	Karen Mileski
Treasurer	Michael Diener
Holiday Dance Chair	Teresa Head
Social Directors	Richard Bateman
	Michael Emery
	Jen Harmon
	Tricia Humbolt
	Heather Kesler
	Leslie Kurzik
	Anna Lancman
	Kim Mendels





Programs



Interdisciplinary Action

'Pizza! Pizza!' -- The Kraft team on-site (Felix, Chris, Brad, Yanjun, Amit, and Mark)

Medtronic team poses in front of the corporate headquarters (Soon Wei, Tamara, Scott, Jorge, John, and Perry)



Terra, Cesar, and Mike investigate Sprint's processes



Jung-Suk, Jeff, Chris, and Greg listen intently at Steelcase (Hey, weren't you guys in the MAP brochure too?!?)

Projects - MAP/IMAP

The Multidisciplinary Action Projects (MAP) program is a unique University of Michigan Business School experience that provides an opportunity for first year MBAs to apply classroom learnings to an improvement or development of an actual business process within a company. Although each student team works under the guidance of an interdisciplinary group of faculty members, the team is entirely responsible for managing the project. Past sponsor companies have included: Citibank, NBC, Whirlpool, Time, Ford, American Airlines and over 130 others. While many students consider MAP 'the best experience they never want to do again,' everyone learns a great deal about themselves, client relationships and project management.

IMAP, the international version of the MAP program, is more oriented to issues of marketing strategy rather than organizational process. In addition to normal project management challenges, students are faced with overcoming cultural differences and language barriers. Last year, teams were assigned to projects in North America, Britain, Poland, Ukraine and Israel.



Heidi enjoys the sites in Poland



American Express London Team at Stonehenge (Matt, Jeff, James, and Heather)



IMAP teams, missing the Ann Arbor winter, meet in Zakopane, Poland (Jerry, Fernando, Heidi, Eric, Ming, Magda, and Jose)

Understanding and Promoting Economic Transition

The 1996 William Davidson
Institute Fellows

Dave presents at HP-China. (Let's
hope the presentation looked better
than he did!)



WDI's means of transportation in rural Sandansi, Bulgaria



Dave befriends a future Vietnamese manager

William Davidson Institute

The William Davidson Institute 1996 Projects & Fellows

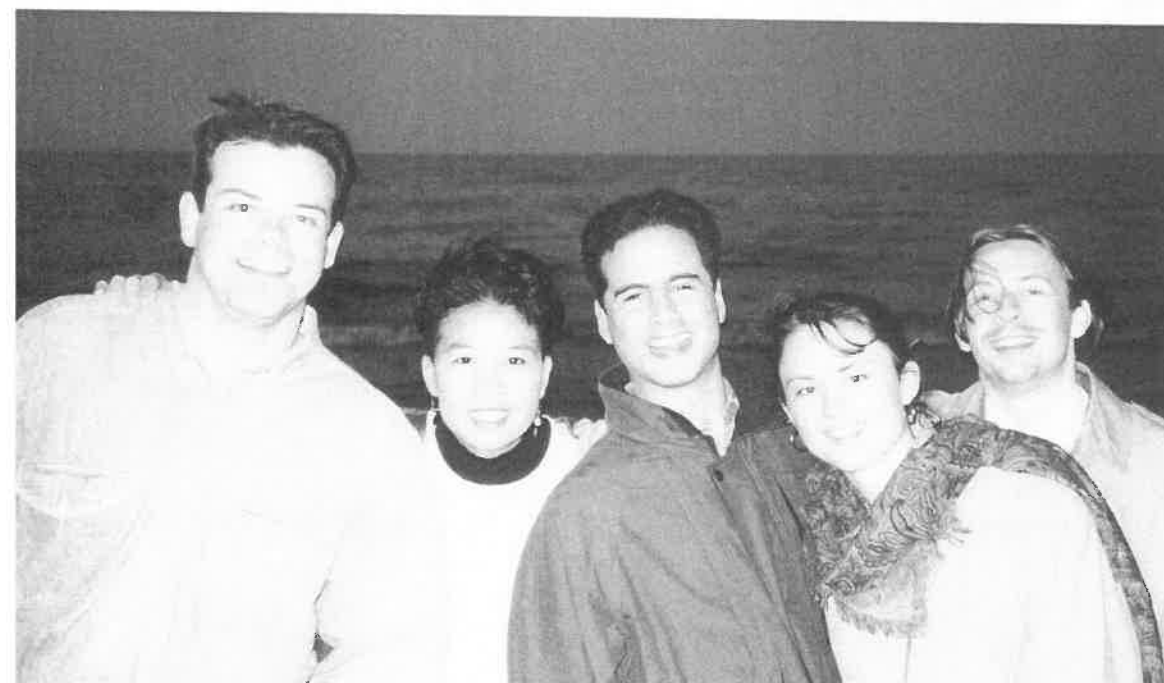
<u>China</u> <i> Allied Signal Inc.</i>	Robert Bruning, Manoj Kumar, Kwok Poon
<i>Hewlett Packard</i> <i>Instrument Division</i>	David Kujawa, Peter Staples, Patrick Piscatelli
<i>Ministry of Machine</i> <i>Industries</i>	Wade Sheppard, Stephen Soon-Wei Ng
<u>Vietnam</u> <i>Vinacoal</i>	Meghan Henson, David Kassel, Tom Doan
<i>Vietnam Airlines</i>	David Barrus, Schele Gislason, My-Hao-Thi Nguyen
<u>Poland</u> <i>Interbrands</i>	Becca Rubin, Scott Moomaw, Calin Alexe, Oana Mihaela Rusu
<i>Whirlpool Bulgaria;</i> <i>Whirlpool Rumunia s.r.l.</i>	Gregory Arnson, Leslie Kurzik, Ben Roden, Nina Angelova, Oana Laura Stanesco
<u>Poland</u> <i>Master Wheeler</i> <i>Energy Fokop</i>	Peter Bohley, Jose Delgado, Rafal Stanecki
<i>Entertel</i>	Sabrina Chin, Ken Katz, Pawel Wolinski, Aneta Biernikowicz
<u>Tech Republic</u> <i>ET a.s.</i>	Jo Hershkowitz, Per Kristian Hong, Petr Lazecky
<u>Russia</u> <i>DI Market Research</i>	Elina Erlendsson



Bamboo transport in Hanoi, Vietnam



WDI Fellows toasting to KLM in Amsterdam (Per, Ben, Lori, Leslie, Jo, Becca, and Kusia)



Leslie and Greg market Whirlpool in Romania

Ken, Sabrina, Jose, Ewa and Rafal bonding in Sopot, Poland during

International Experience

One of the key goals of the University of Michigan Business School is to introduce an international element to the MBA education. In addition to the large international student population in Ann Arbor, students traveled abroad through several school sponsored programs. The 1996-97 school year presented over 150 opportunities for students to gain first-hand experience in conducting business internationally, including:

- International Exchange Programs
- Foreign Business Study Tours
- Global Projects Class
- International MAP
- The William Davidson Institute
- African Business Development Corps

Students on the Asian Business Study Tour (right) visit a former UMBS professor; Singapore's current ambassador to Korea



Marq, Perry, Kelly and Sam (right) take a break from their studies at the Rotterdam School of Management



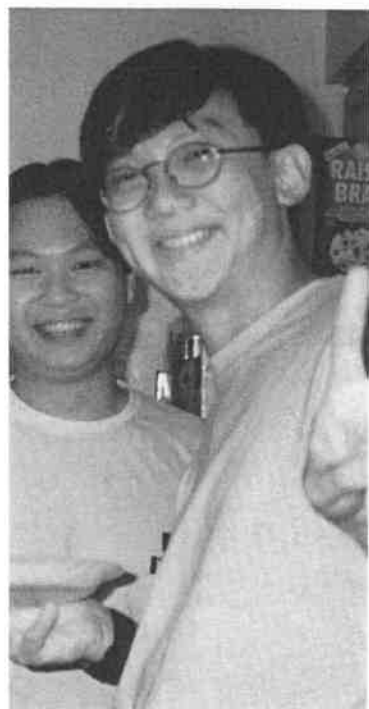
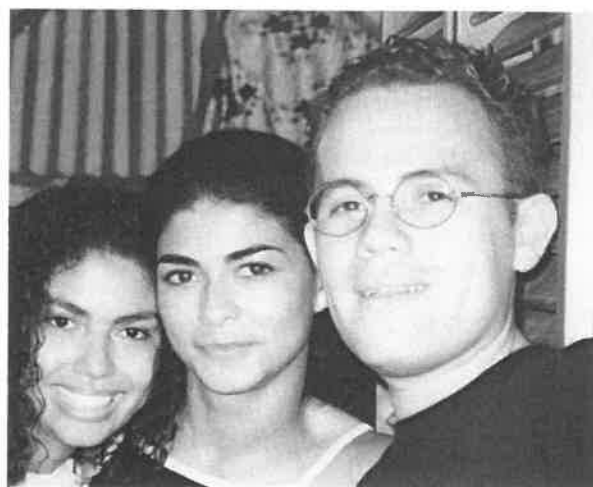
LG Electronics, Seoul, Korea, welcomes Melissa and her fellow UMBS students



Eastern European managers join William Davidson fellows for managerial training



James speaks up during a meeting the President of the Korean Stock change



MBA African Corps 1996 Projects & Fellows

South Africa

Phoenix Venture, Ltd. Bjorn Haines, Stacey Wyche
Labat-Anderson SA

Deloitte & Touche Greg Gamble

Deloitte & Touche Shailen Gupta
New South Africa Group

Ministry of Public Enterprises Gail Lee

MSELE Melanie Meyer

Chanda Rhodes Educational Opportunities Council Laura Cinat

Zimbabwe

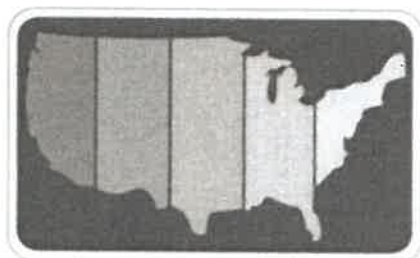
Data Centre, Ltd. Walter Bruckner

Namibia

Barden International Howard Bell, Eric Gilkesson,
Madison Berlin, Nathan Ohuche



Barden International sponsor, Howard Bell, Brent Chrite, De White, Emeka Ohuche and Eric Gilkesson in Windhoek, Nam



The MBA Domestic Corps



Terry Montgomery and Ron Rivers pose with Father Cunningham of Focus:HOPE

MBA Domestic Corps 1996 Projects & Interns

<i>United Way Oxford/Lafayette Cnty.</i>	Cynthea Gardner
<i>Midlands Technical College</i>	Michelle DuGar
<i>Navajo Community College</i>	Steve Carlson, Jamie Abramson
<i>Standing Rock Sioux Nation</i>	Catherine Blackler, Mary Mitchell
<i>Sault Ste. Marie Tribe of Chippewa Indians</i>	Rich Berens
<i>Michigan Neighborhood Prtnrshp.</i>	Amiel Handelsman
<i>Mexicantown Community Development Corporation</i>	Carlos Caballero
<i>REACH Inc.</i>	Tracy Olson
<i>Christians United in Bus. Endeavors</i>	Marlo Jenkins
<i>Focus: HOPE</i>	Ron Rivers, Terry Montgomery
<i>County Transport Systems Mgmt</i>	Rosalind King
<i>Ann Arbor Community Development Corporation</i>	John Watson, Mike Rubsam
<i>Warren/Conner Development Coalition</i>	Andre Irwanda

Joint Programs

The University of Michigan Business School has partnered with several of the other colleges within the greater University of Michigan. These programs allow students to gain skills in multiple disciplines, broadening the student's skills and customizing their degree.

The Tauber Manufacturing Institute (TMI)

The Joel D. Tauber Manufacturing Institute is a partnership between the College of Engineering, Business School, and an Industrial Advisory Board comprised of over two dozen corporations. TMI was developed to meet industry's need for graduates who can successfully integrate business and engineering perspectives to lead America's manufacturing industry into the future.

Corporate Environmental Management Program (CEMP)

A joint program between the Business School and the School of Natural Resources and Environment, this program creates a one-of-a-kind Corporate Environment Management Program, enabling students of the environment to become more capable and effective managers and students of business to gain an environmental perspective that will empower them to become responsible corporate leaders.



Tauber Manufacturing Institute students present disk holder products as a part of the Integrated Projects Design Course (above pictures)

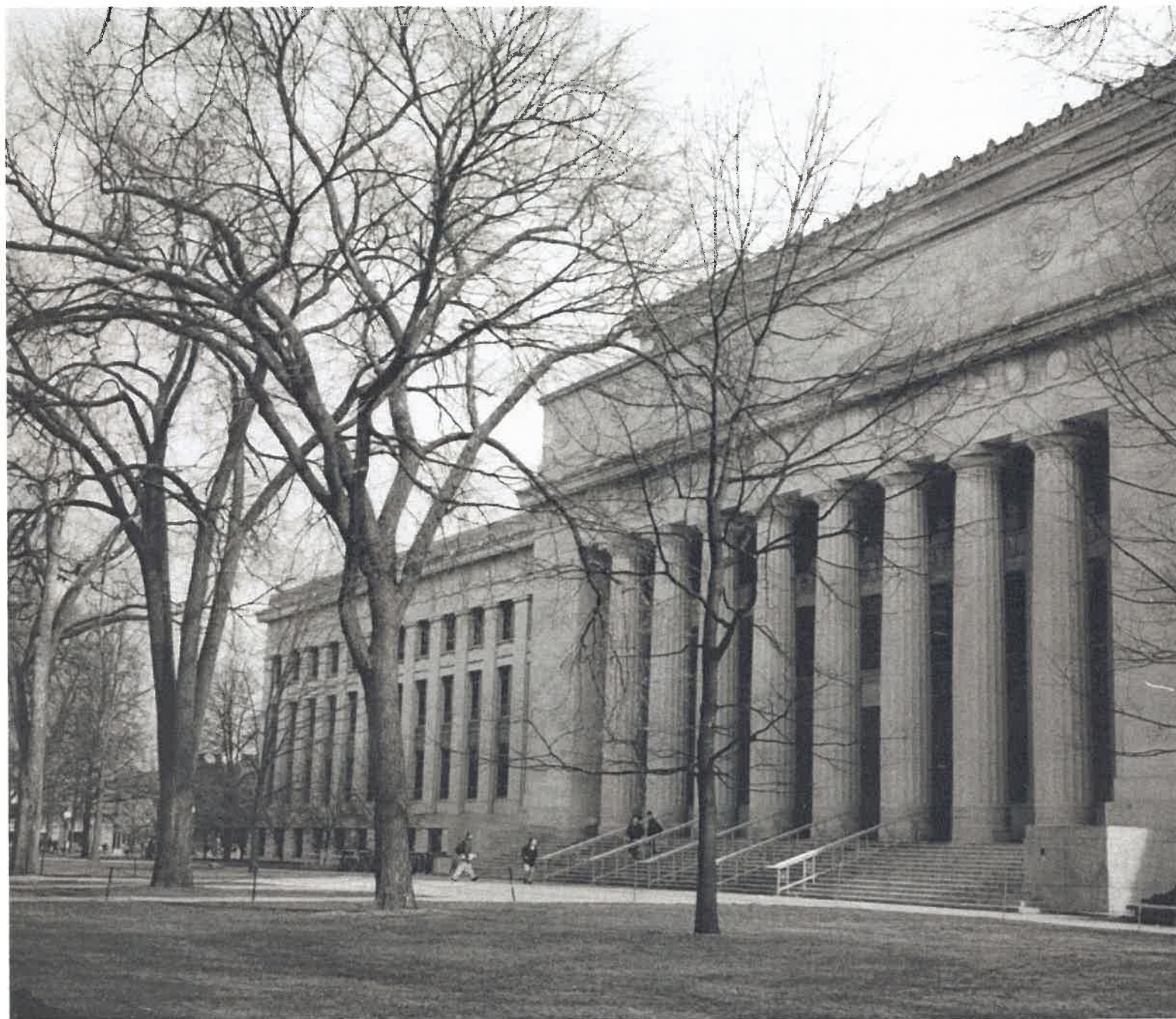
The TMI students and faculty

Other Joint-Degree Programs:

Master of Architecture
Master of Music

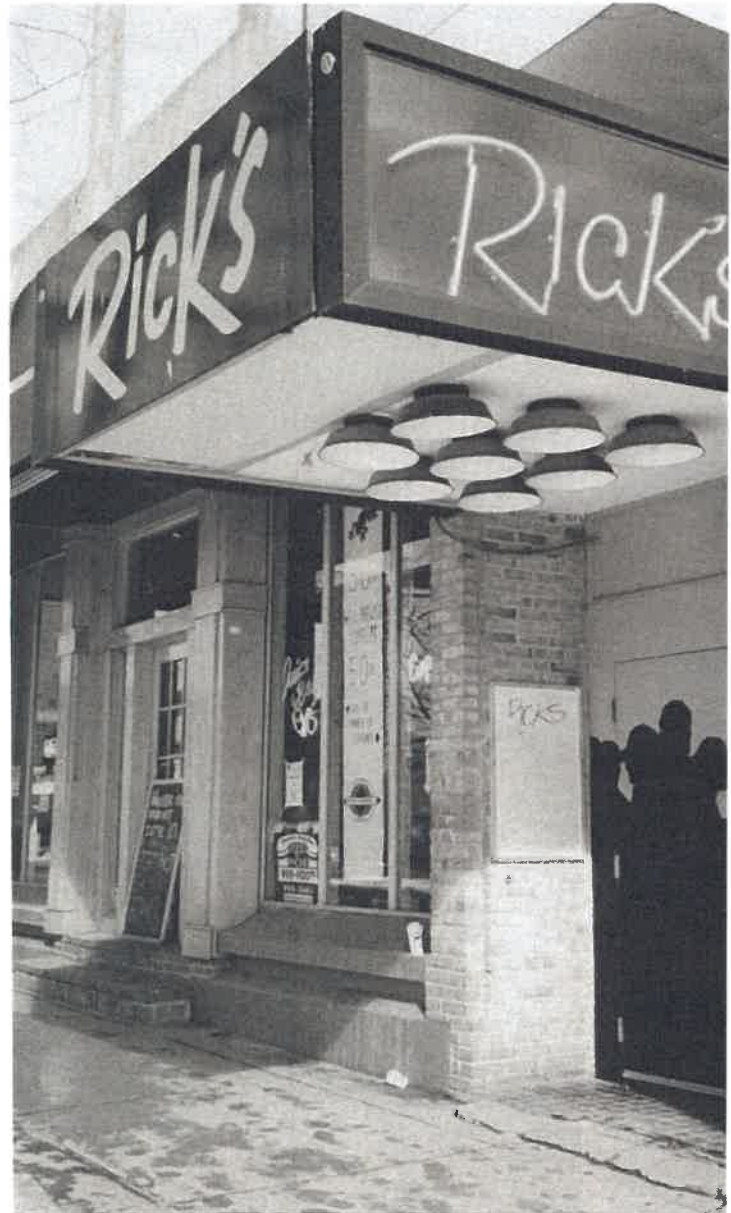
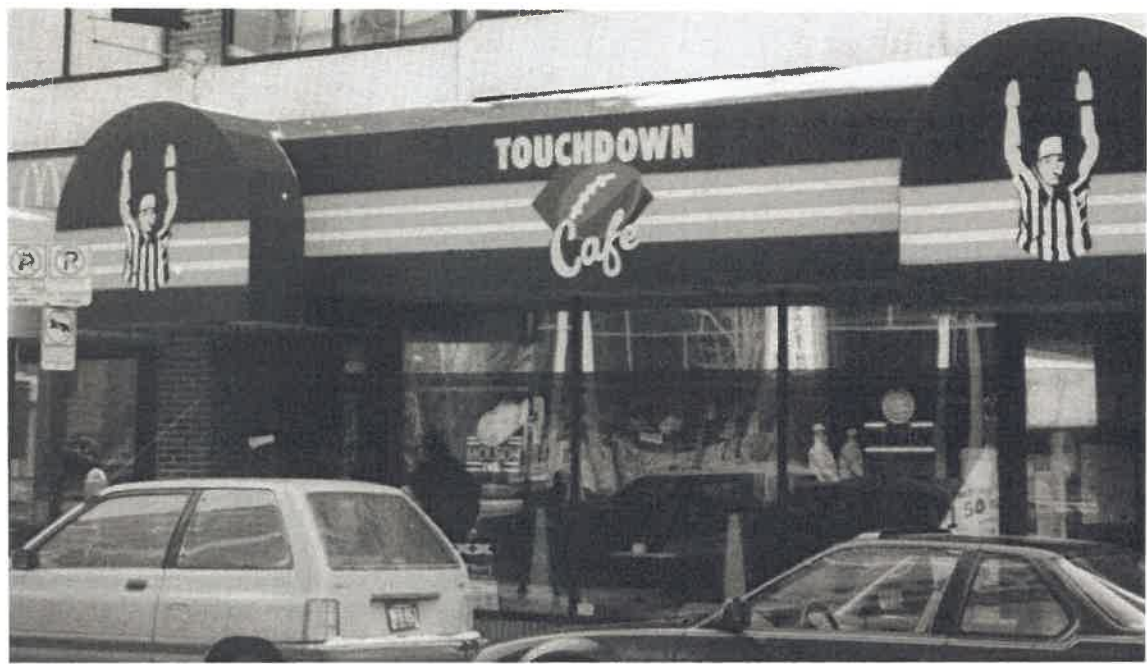
• Master of Engineering in Manufacturing
• Master of Science or Landscape Architecture

• Juris Doctor (Law School)

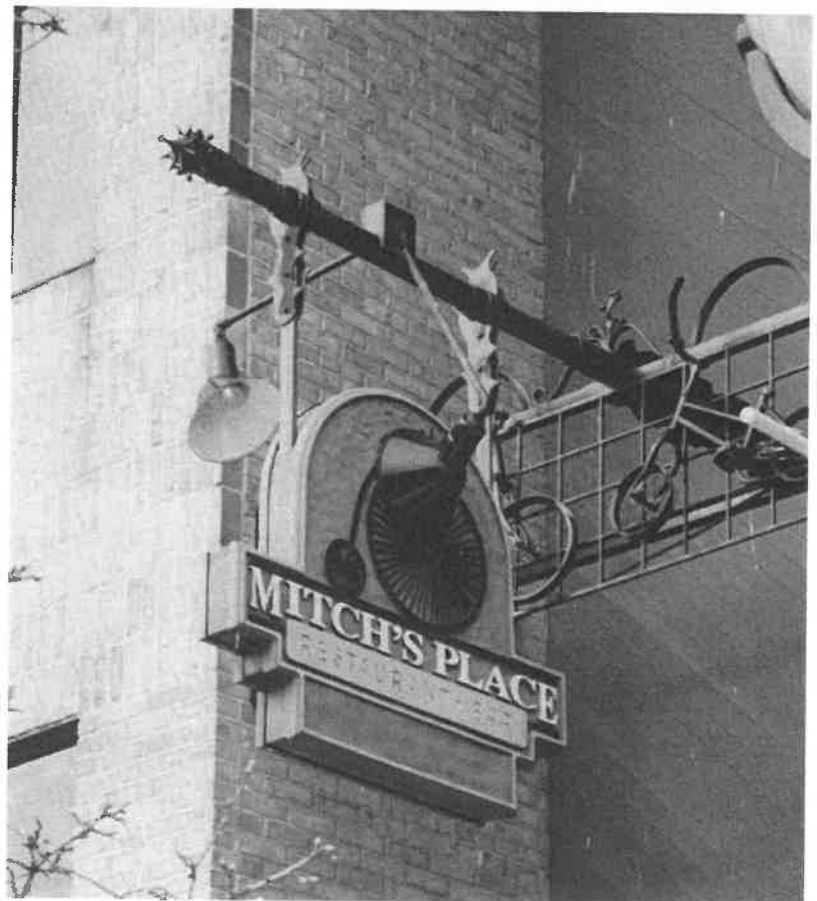


Around A²





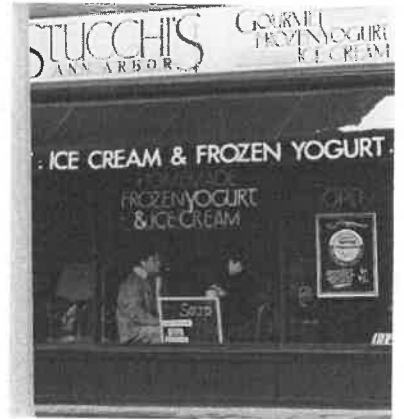
The Bars!



South University Main Street

Restaurants





Lunchtime favorites
Late night snacks
Corporate dining



The B-School



Classes, Computing and the Lounge.....

The computer lab; is that an empty computer we see? NOT!

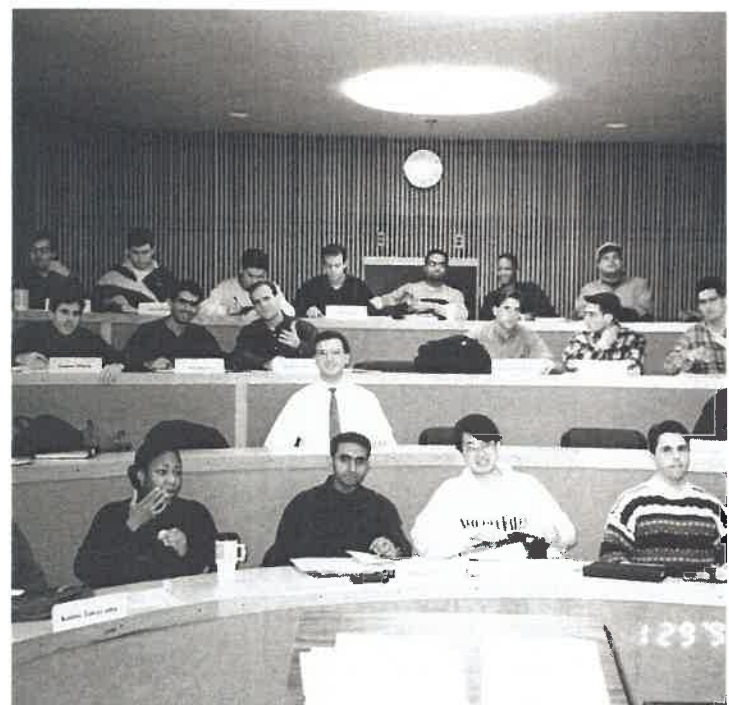


Checking out today's interview schedule - ahhh....



MBA 1's mentally preparing for their interviews; can't you just see them tackling those questions with ease?

The Michigan Room!





The lunchtime crush in the lounge



Snacks anyone??

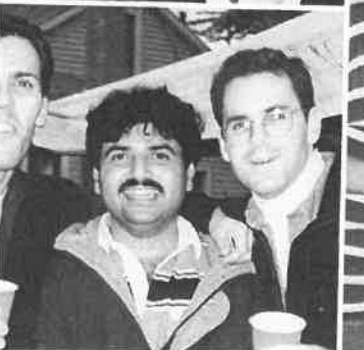
MBA's take advantage of the free food as Michigan celebrates the BBA Program's ranking as the #1 undergraduate business program in the country

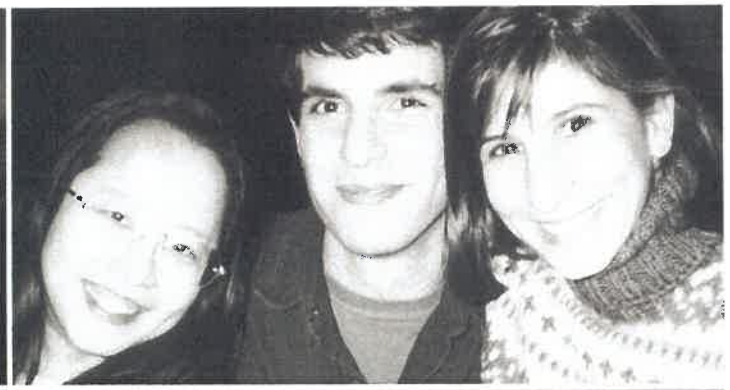


Class break in the lounge - relax and stop posing for the camera you guys!

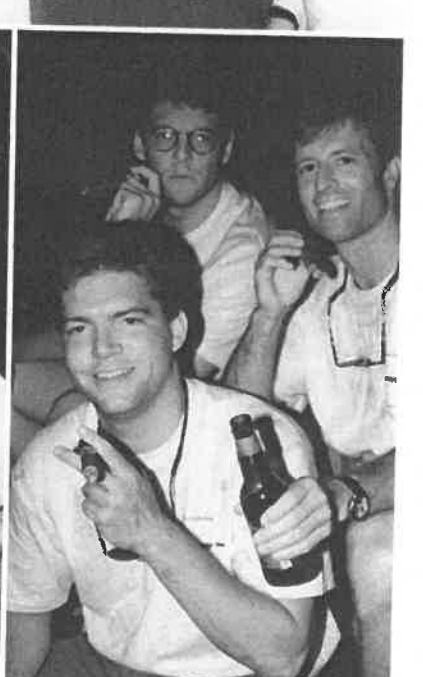
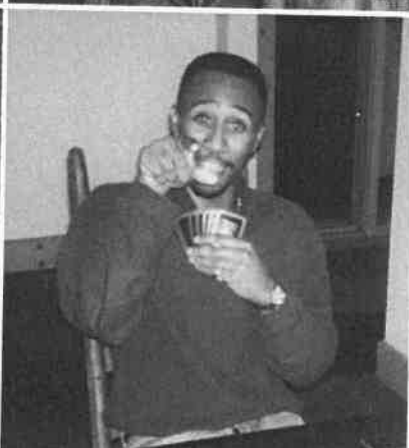
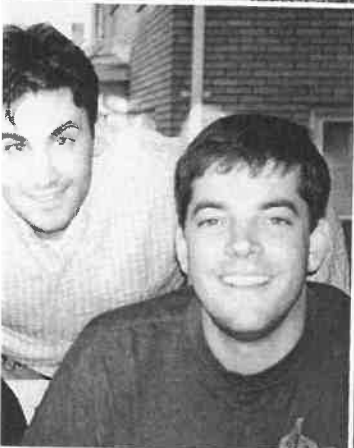


Life in...



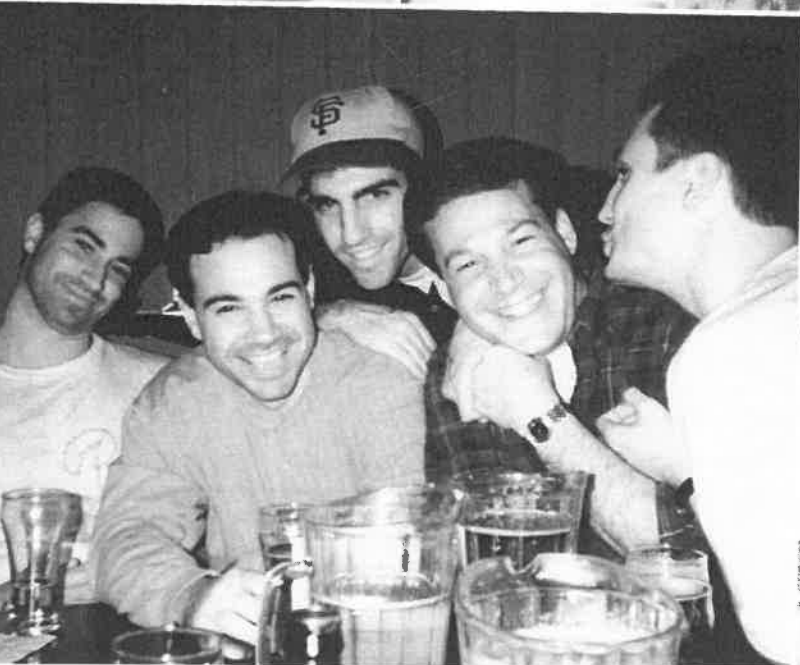
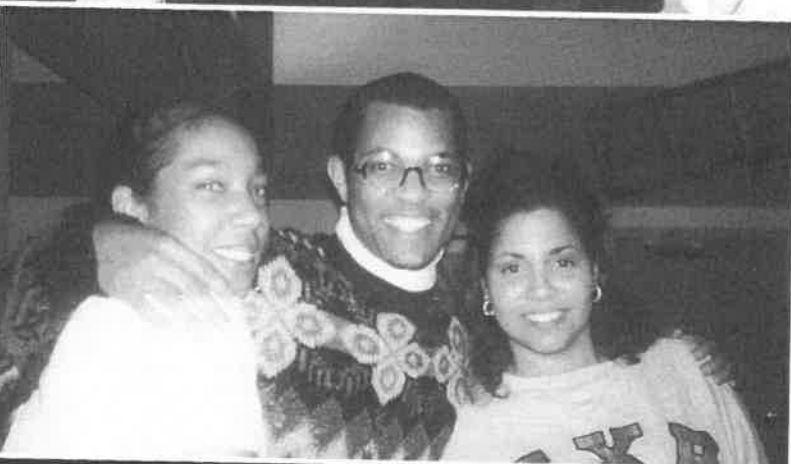


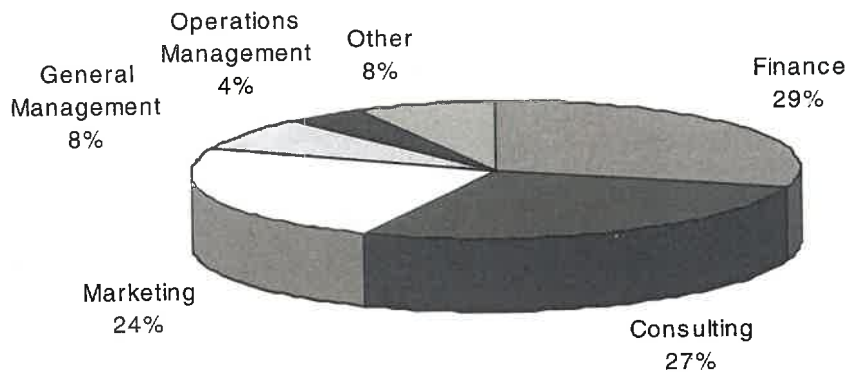
Ann Arbor...



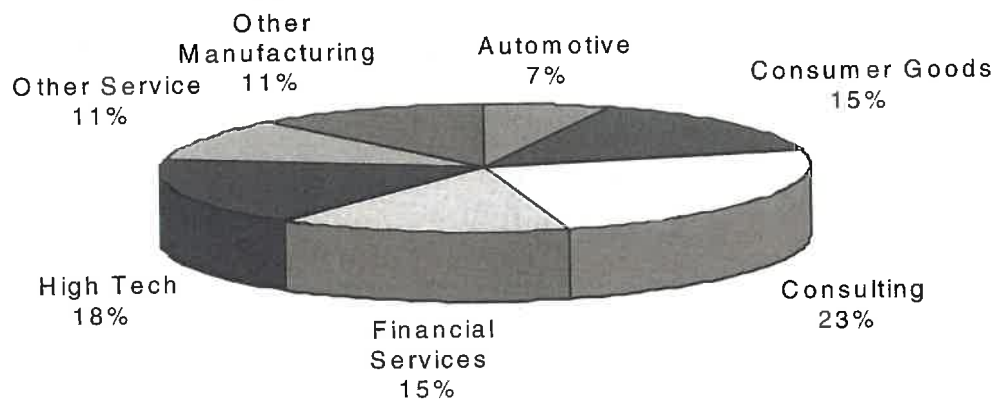


What a Party!





MBA Graduate Acceptances by Industry



Function	Median Base Salary	Base Salary Range	Median Total Compensation	Total Compensation Range
Consulting	\$80,000	\$27,000-100,000	\$99,000	\$27,000-138,000
Finance				
Commercial Banking	\$60,000	\$28,000-70,000	\$85,000	\$28,000-85,000
Corporate Finance	\$63,000	\$42,000-80,000	\$72,000	\$48,000-140,000
Investments	\$60,000	\$43,000-80,000	\$75,000	\$43,000-96,000
Purchasing	\$68,000	\$52,000-80,000	\$71,000	\$56,000-100,000
Sales/Trading	\$60,000	\$55,000-75,000	\$80,000	\$59,000-110,000
General Management	\$65,000	\$32,000-85,000	\$73,000	\$32,000-120,000
Human Resources	\$54,000	\$45,000-60,000	\$60,000	\$54,000-66,000
Marketing				
Marketing Services	\$55,000	\$40,000-91,000	\$65,000	\$40,000-125,000
Product Management	\$63,000	\$48,000-73,000	\$73,000	\$48,000-124,000
Sales/Retail	\$62,000	\$43,000-65,000	\$70,000	\$60,000-92,000
Technical	\$67,000	\$58,000-75,000	\$75,000	\$66,000-225,000
Operations Management	\$69,000	\$55,000-100,000	\$80,000	\$55,000-110,000
Strategic Planning	\$68,000	\$57,000-88,000	\$80,000	\$65,000-123,000
Other	\$60,000	\$48,000-70,000	\$62,000	\$48,000-85,000

Class Statistics

CLASS OF 1997

410 Members

Women: 25%

Mean Age: 27

Undergraduate Majors:

Business	23%
Economics	21%
Engineering	22%
Liberal Arts	26%
Other	8%

Geographic Distribution:

Northeast	14%
Mid-Atlantic	11%
South	5%
Midwest	30%
Southwest	5%
West	11%
U.S. Territories	1%
International	23%

TOP EMPLOYERS OF MBA GRADUATES

Andersen Consulting
Booz Allen Hamilton
Citibank, N.A.
Coopers & Lybrand Management Consulting
Deloitte & Touche LLP
Ernst & Young Management Consulting
Ford Motor Company
Hewlett-Packard Company
Intel Corp.
Kraft USA
Microsoft Corp.
Northwest Airlines, Inc.
Price Waterhouse Management Consulting
The Procter & Gamble Company
S.C. Johnson & Son, Inc.
United Technologies Corporation



Class Statistics

CLASS OF 1998

419 Members

Women: 24%

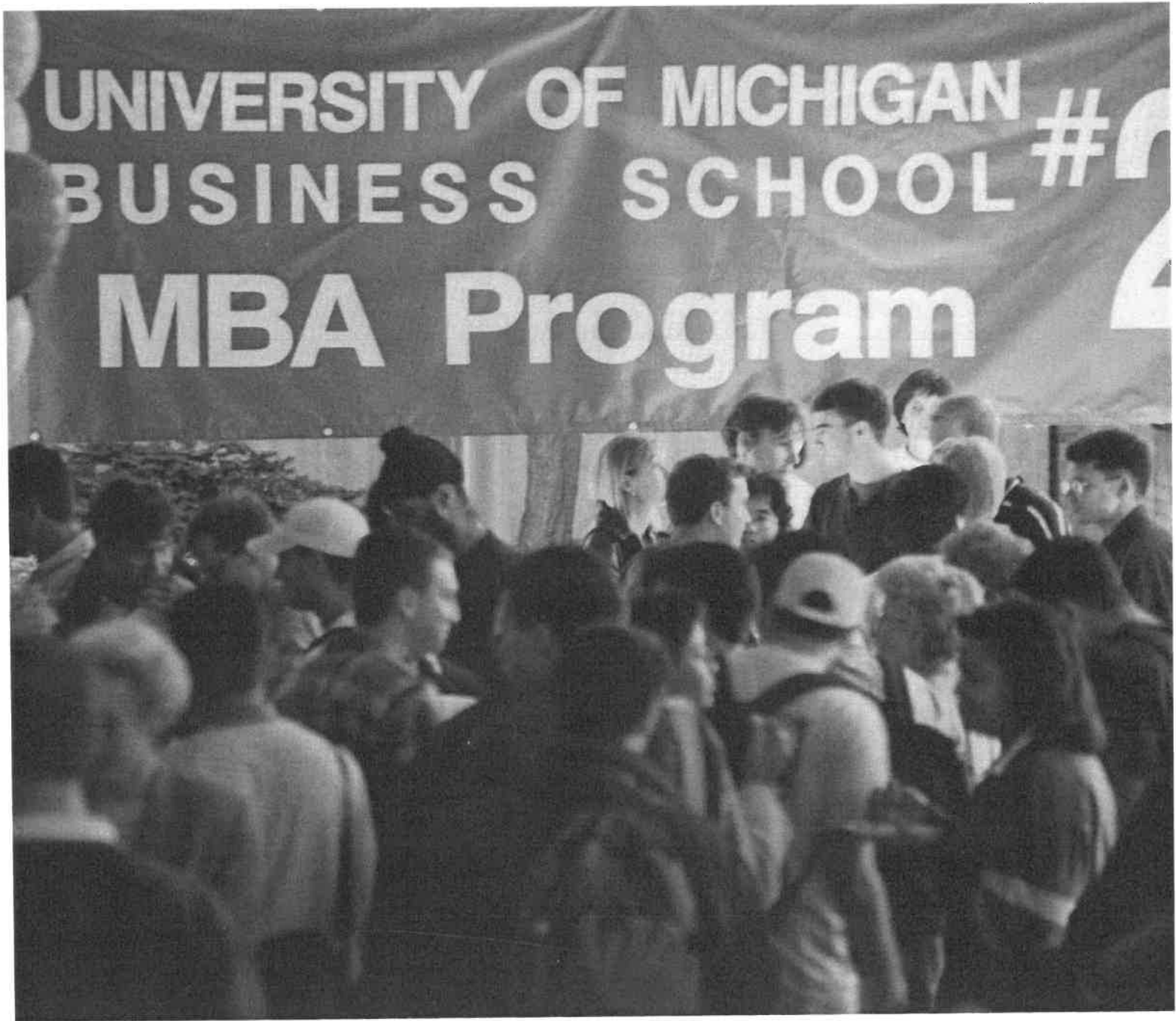
Mean Age: 27

Undergraduate Majors:

Business	26%
Economics	14%
Engineering	27%
Liberal Arts	20%
Other	13%

Geographic Distribution:

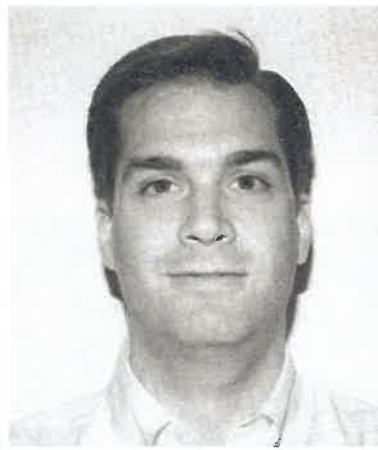
Northeast	16%
Mid-Atlantic	11%
South	7%
Midwest	23%
Southwest	6%
West	11%
U.S. Territories	1%
International	25%



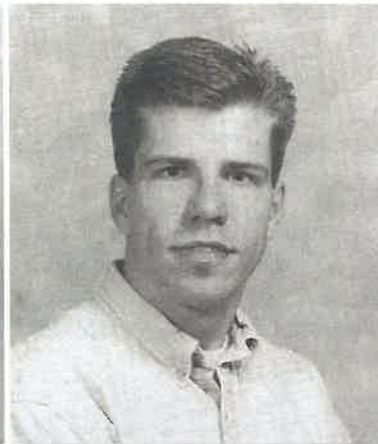
The Class of 1997



Jamie Abrahamson
Robert Adams
Gretchen Alarcon



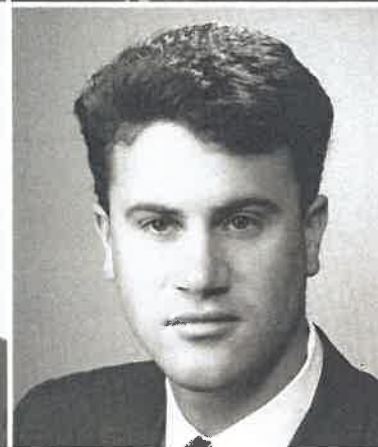
Mark Albert
Chad Albrecht
Michael Aleles



Svida Alisjahbana
Johannes Ambacher
Marc Andraca



Angela Anello
David Angres
Uchenna Arinzeh



Congratulations!

The Global Blue



Gregory Arnson
Sergio Arreola
Charles Azu



Andrew Badal
David Barrus
Richard Bateman



Tracy Bechtelheimer
Michael Beckman
Howard Bell



Luis Bendana
Bradford Benz
Richard Berens

Congratulations!

Brooke Beresh
Kristin Berg
Tejas Bhandarkar



Gregory Billings
John Bittner
Todd Blankfort



Belinda Blanks
Mark Bobb
Dave Bochniak



Peter Bohley
Robert Bollman
Christopher Boncimino



Congratulations!

The Global Blue



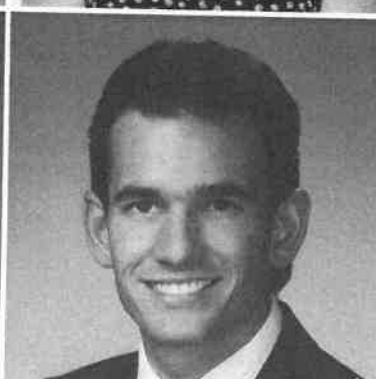
Eric Bonvin
Ronaldo Boruchovitch
Katharine Boudeman



Scott Boyd
Michael Brandstaedter
Brian Brenton



Matthew Brookshier
Holland Brown
Jennifer Brown



Nicholas Brown
Walter Bruckner
Robert Bruning

Congratulations!

Brendan Buescher
Dennis Burke
James Burkholder



William Burnidge
Carlos Caballero
John Callen



Trina Callie
Christine Campbell
Elizabeth Canis

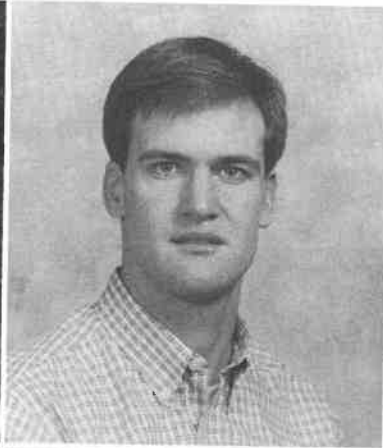


Stephen Carlson
Henrique Carneiro
Leo Carpio



Congratulations!

The Global Blue



Thomas Cassell
Paulo Catta-Preta
Rafael Cavestany



Gordon Cervenka
Karen Chan
Vattanaroj Charoenpitaks



Javier Chavarria
Pedro Chaves
Pei Chew



Sabrina Chin
Haddas Chipkiewicz
Chi An Chow

Congratulations!

Richard Chow
Laura Cinat
Timothy Close



Desiderio Co
Bradley Coates
John Cochran



Andrea Collins
Tony Collins
Cesar Costa

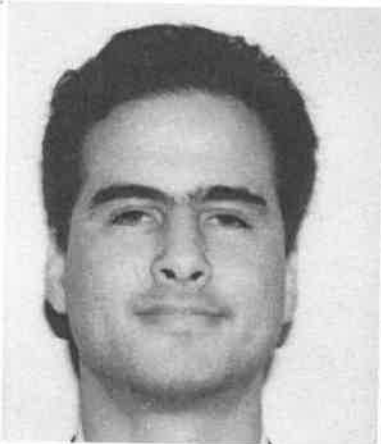


Hal Craig
David Curtis
Herve Danzelaud



Congratulations!

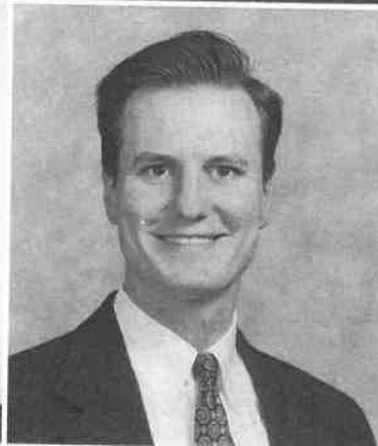
The Global Blue



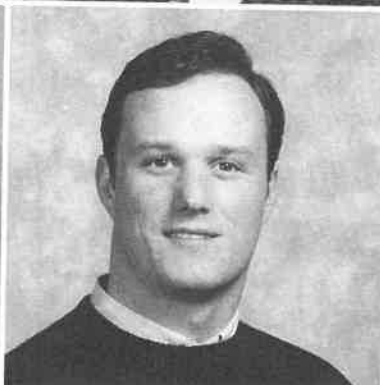
Marcy Davis
Jose Delgado
August Deluca



James Derow
Michael Diener
Jing Dong



Yan Du
Steve Du Buc
Lewis Echlin



Christopher Emde
Scott Emering
Michael Emery

Congratulations!

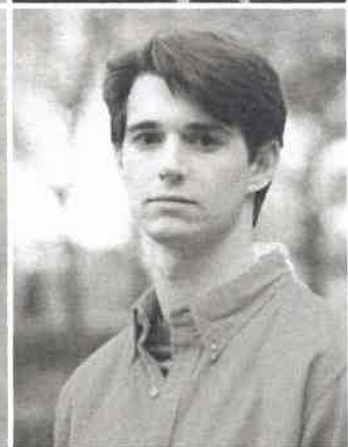
Paul Erhardt
Todd Ernst
Jeffrey Ershler



Michelle Fanner
Jennifer Finlay
James Fischer



David Fite
Michael Flanagan
Thomas Fogarty



Lynnette Forde
Kim Foulkes
Adam France



Congratulations!

The Global Blue



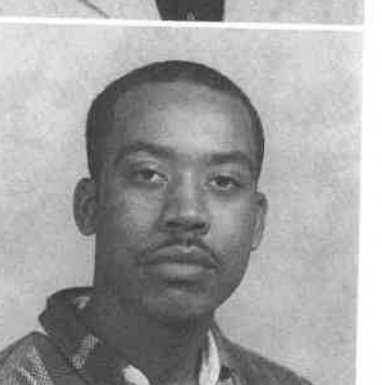
Claudia Frankel
Jerry Freeman
David Friedman



Yasushi Furuya
Gregory Gamble
Cynthea Gardner



Deborah Garfien
Sherry Garmon
Vadim Gazarian



Terra Geiger
Geoffrey Gewurz
Eric Gilkesson

Congratulations!

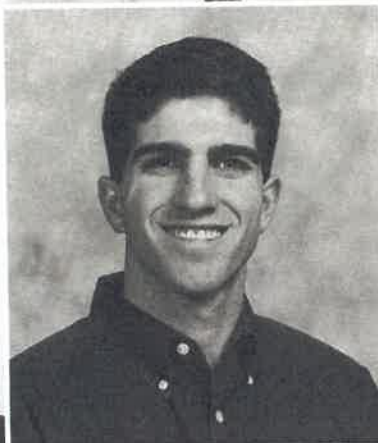
Schele Gislason
Suda Gogineni
Scott Goldberg



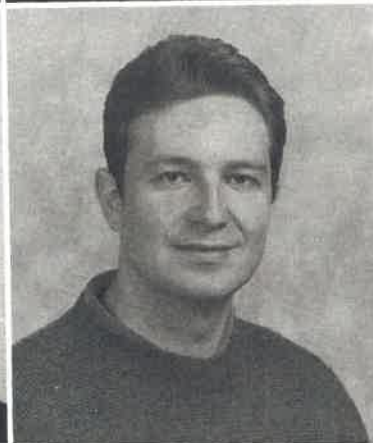
Peter Golovchenko
Samuel Gorman
Brett Gottlieb



Fernando Gracia
Michael Greenberg
Kevin Greiner



Patrick Griffin
Ricardo Grobman
Kevin Gross

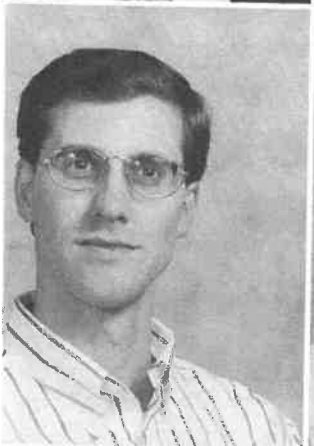


Congratulations!

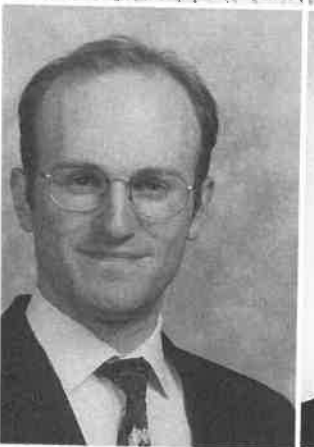
The Global Blue



Jason Grossman
Shailen Gupta
Stephen Guy



Ed Guzzo
John Haesemeyer
Bjorn Haines



Amiel Handelsman
Eric Hansen
Jennifer Harmon



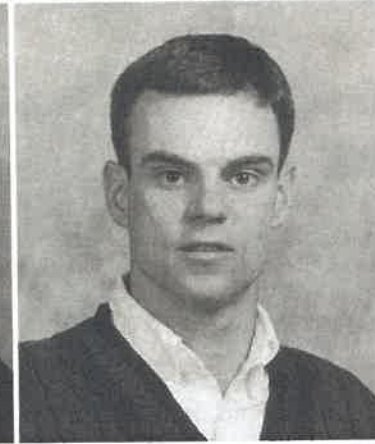
Claudia Harner
Jerry Hartanto
Teresa Head

Congratulations!

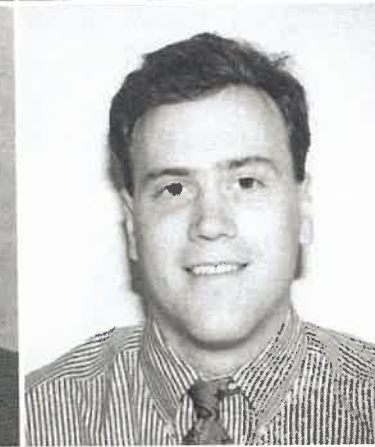
Daniel Heilbrunn
James Herndon
Maurice Herrera



Jo Hershkowitz
Daniel Hill
David Hochrein



Per Kristian Hong
Joseph Hooker
Charles Hornbrook



Marla Horton
Chengyi Hsiao
Ming-Jye Hsu



Congratulations!

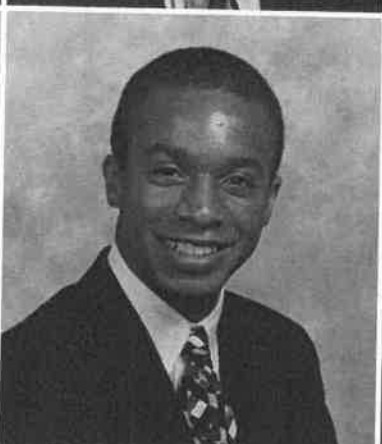
The Global Blue



Jung-Suk Huh
Patricia Humboldt
Syou-Yun Hung



Scott Hunter
Christopher Huss
Junichi Igarashi



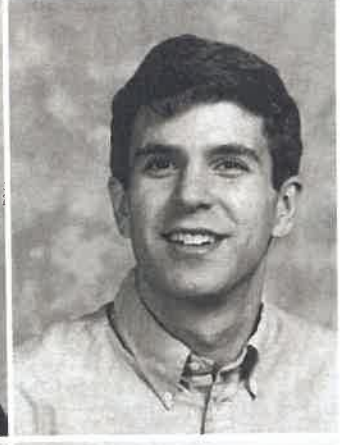
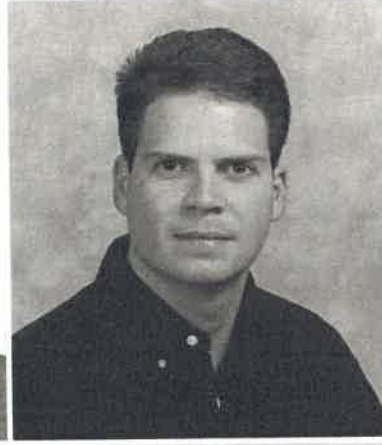
Javier Iglesias
Marc Ingram
Perry Irish



Andre Irwanda
Toshiaki Ise
Daniel Israel

Congratulations!

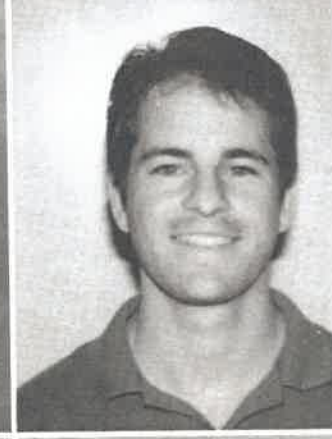
Keisuke Ito
Felipe Izquierdo
Derek Izuel



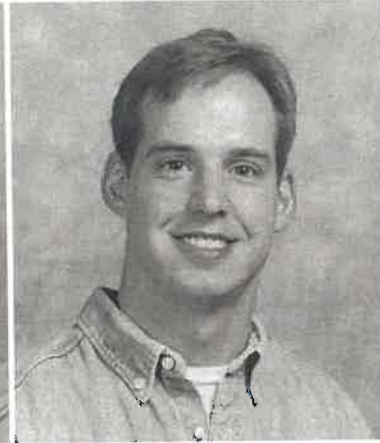
Xiong Jiang
Gregory Johns
Robert Johnson



Gregory Jones
Hugh Jones
Lawrence Jones



Michael Jones
Robert Jorgensen
Hiroyuki Kamata



Congratulations!

The Global Blue



Kenneth Katz
Hal Kaufman
Heather Kesler



Amin Khakiani
Teng Guan Khoo
Yumiko Kidoguchi



Doyon Kim
Hoseok Kim
Peter Kim



Rosalind King
Ran Kivetz
Hajime Kobayashi

Congratulations!

Hisao Komata
Takeshi Kondo
Joe Koonamwattana



Edward Kralian
Danai Kramgomut
Mark Krawczyk



Michael Krivan
Sangwuk Ku
David Kujawa

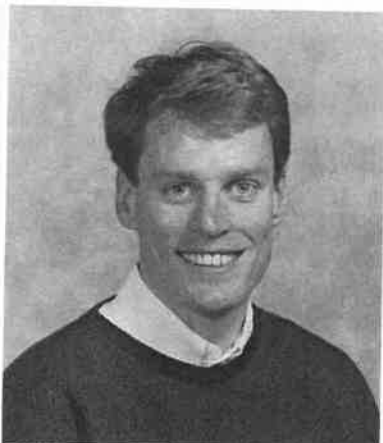


Vichien Kulvaraporn
Manoj Kumar
Leslie Kurzik



Congratulations!

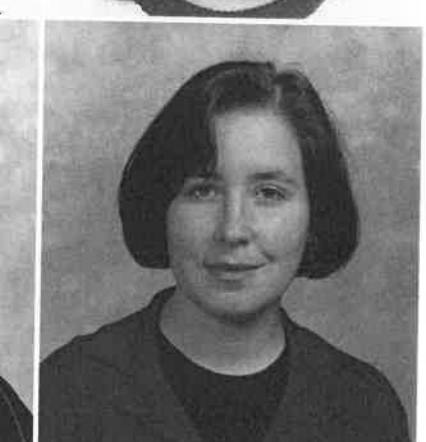
The Global Blue



Marcy Kutell
Douglas Kylander
Shiraz Ladiwalla



Janet Yi-Hsiao Lai
Michael Lambert
Heidi Lamberts



Christopher Lambrix
Katherine Lambrose
Anna Lancman



Peter Landgraff
Rene Larro
Jon Lawniczak

Congratulations!

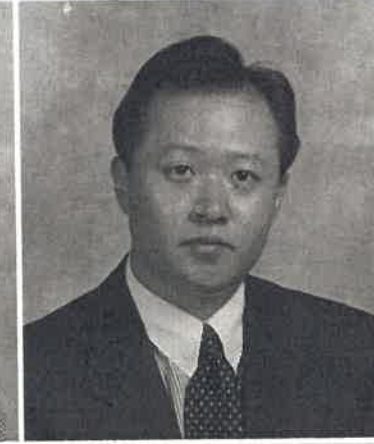
Erica Lechtenberg
John Leckrone
David Lee



Gail Lee
James Lee
Jeffrey Lee



Timothy Lee
Wukyeong Lee
Laurie Leonard

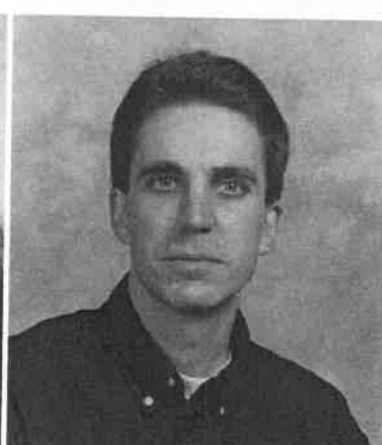


John Levisay
Jacqueline Lewis
Juan Manuel Ley

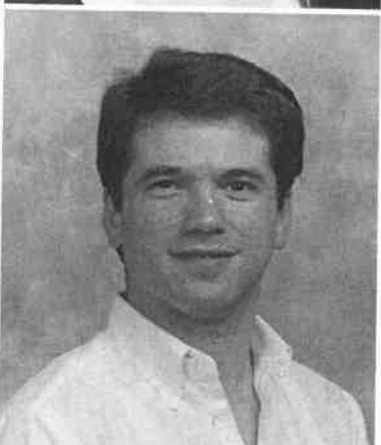


Congratulations!

The Global Blue



Ming Ligh
Ashlee Lim
Matthew Linden



John Lipinski
Greg Lipper
Ellen Liu



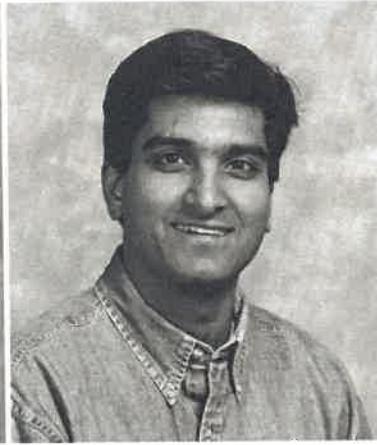
Kenneth Long
Stephen Lovass
Christopher Ludwig



YiLuo
Michael Lynch
Steven Lyons

Congratulations!

Shigeru Machida
Amit Malhotra
Raj Mandavilli



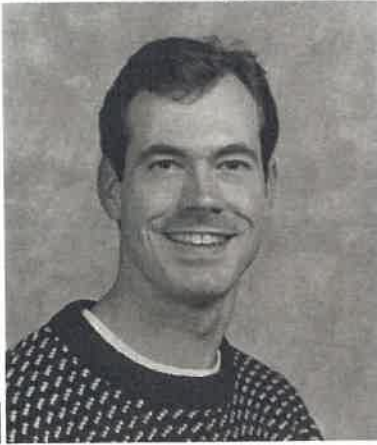
Daniel Marcus
John Marshall
Todd Marshall



Fernando Martin
Michael Mayer
Pamela Mayer



Eric McCloskey
Kevin Meek
Javier Meguro

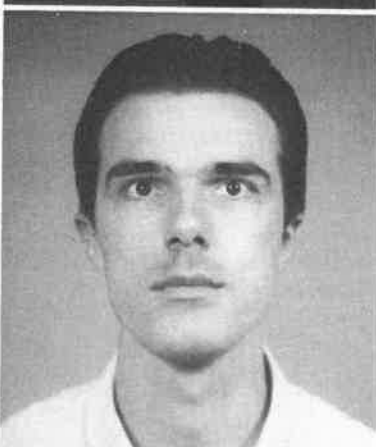
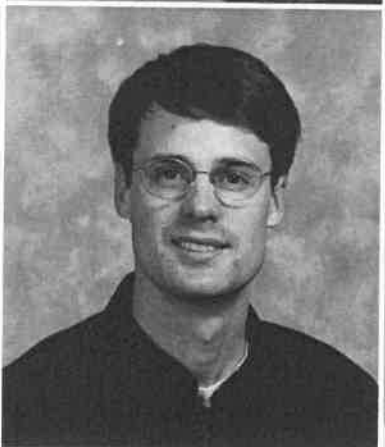


Congratulations!

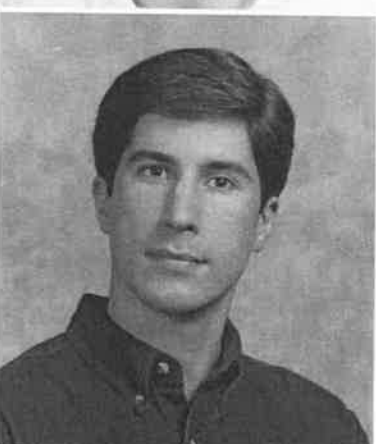
The Global Blue



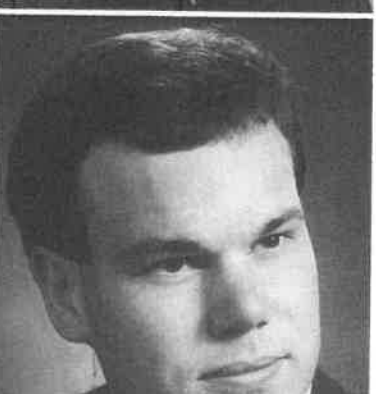
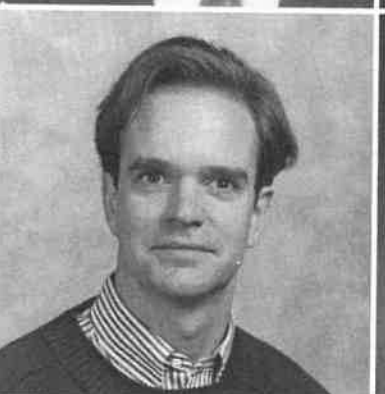
Kim Mendels
Astrid Meneses
Kimberly Meyer



Melanie Meyer
Thomas Meyer
Kevin Michielsens



Karen Mileski
Bradley Miller
Robert Minai



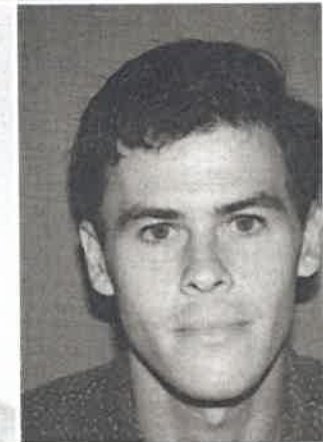
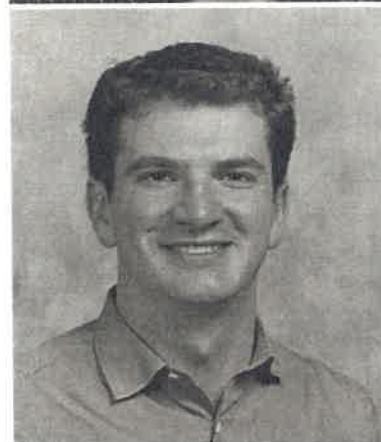
Heitor Mitsutani
Kenneth Monson
Scott Moomaw

Congratulations!

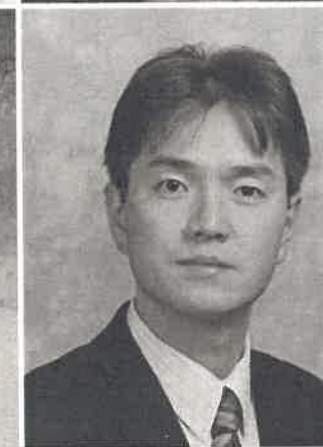
Michael Moore
Felipe Morales
Colm Moran



Thomas Morel
Matthew Morris
Michael Morris



William Muir
Lisa Cromwell Munroe
Tomomi Nagata



Christopher Neal
Jorge Negrón Sotomayor
Lisa Nettis



Congratulations!

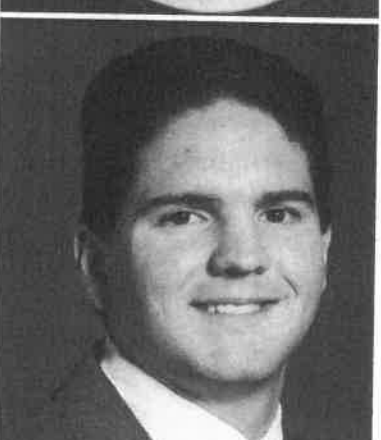
The Global Blue



Bradley Newman
Diane Nezich
Brian Ng



Steve Ng
My Hao Thi Nguyen
Laurie O'Connell



Michael O'Connell
Kenneth O'Flaherty
Terrence O'Rourke



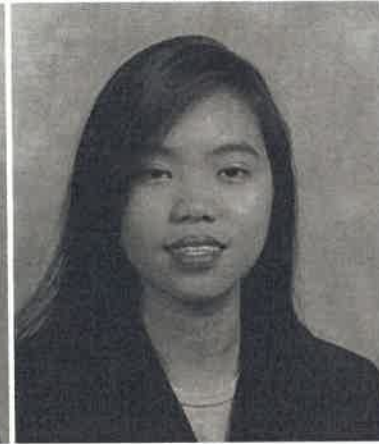
Justin Oesterle
Emeka Ohuche
Alain Olivier

Congratulations!

Orson Ong
Harry Orchard
Rohan Oza



Eduardo Pamplona
Mok Jiang Pang
Jeffrey Paraschac



Chan Joong Park
Andrea Parnell
Stefani Pashman



Felix Paulick
Jason Paulson
Laurent Payre



Congratulations!

The Global Blue



Monica Phillips
Tamara Pollack
Scott Potter



Kamala Prince
James Probst
Joanna Prokosch



Barbara Quiñones
Vaishno Rajesh
Dharam Ramachandra



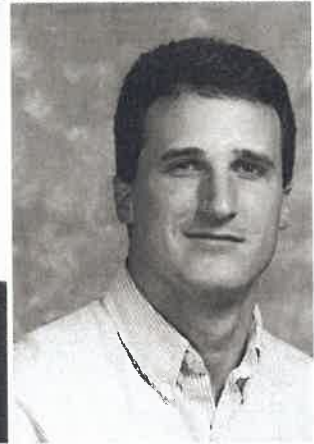
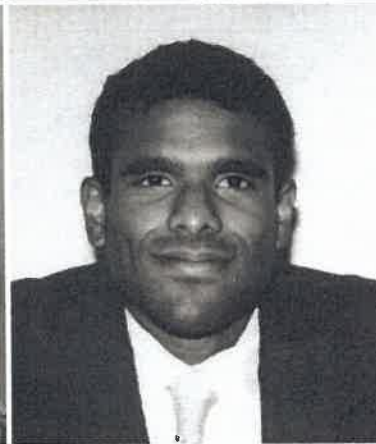
Mauricio Alvarez-Rangel
Steven Rann
Deniz Razon

Congratulations!

William Reller
Kari Rhodes
Alexandre Ribeiro



John Riccardi
Mark Rillen
Joseph Rist



Ronald Rivers
Erin Robert
Rose Rodd Rodriguez

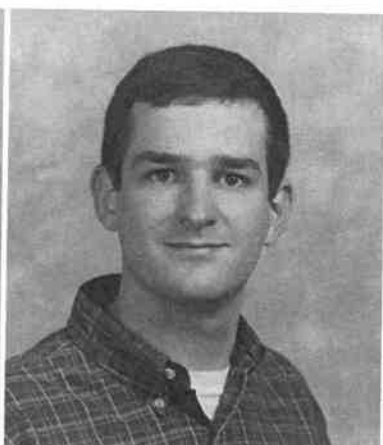


Ben Roden
Marí Rodríguez
Marco Rosenbaum



Congratulations!

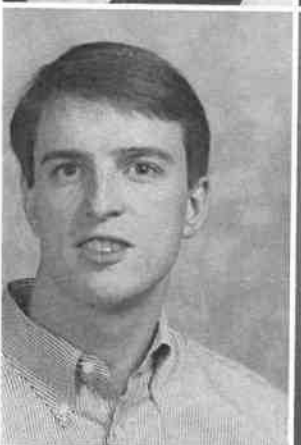
The Global Blue



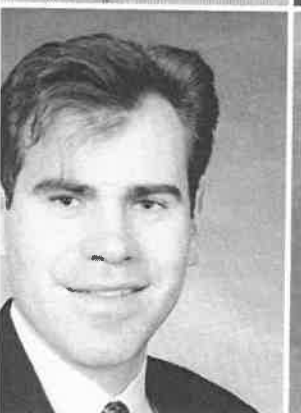
Kim Rosenblum
Tazewell Rowe
Stuart Rubenstein



Becca Rubin
Michael Rugg
Martin Sacchi



Robert Sage
Mary Sagripanti
Aireka Saint-Louis



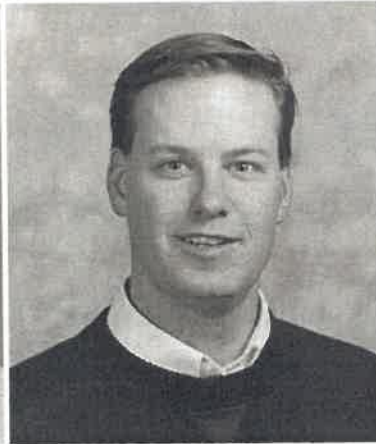
Christopher Saleski
Carlos Salgado
Daniel Samson

Congratulations!

Angela Sanchez
Gagandeep Sandhu
Kirk Schell



Amy Schindler
Joel Schlachtenhaufen
Garrett Schwab



Johnny Scott
Richard Serlin
Kelley Shannon



Ena Shaw
Susan Sherrill
Mark Sherwood



Congratulations!

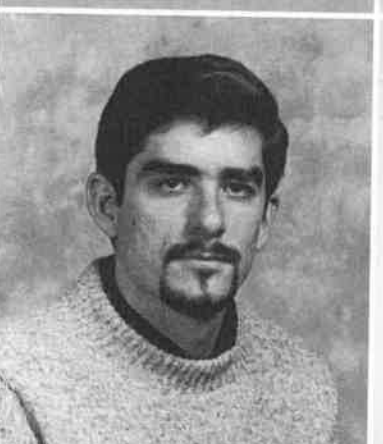
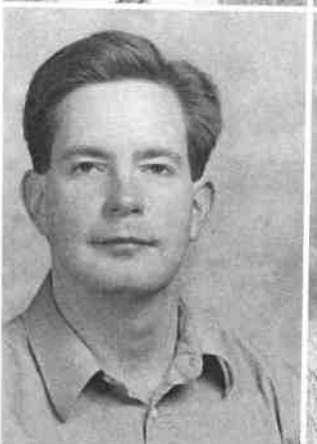
The Global Blue



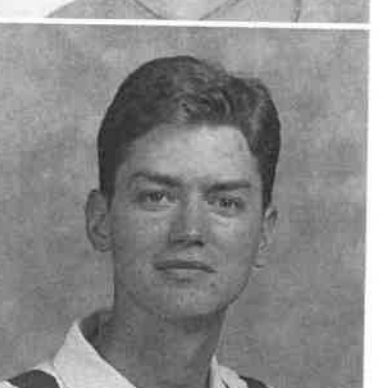
Chong-Ho Shin
Jeong-Mee Shin
Marcus Shull



Ramaseshan Silai
Thomas Simon
Kimberly Snead



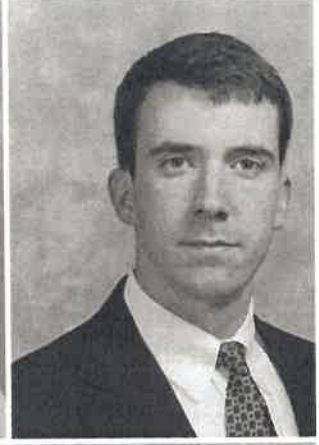
Jeffrey Somers
Klaus Stadthagen
Timothy Steffen



Elisabeth Stiefel
Anthony Storm
Jeffrey Streng

Congratulations!

Laura Subotky
Taro Sugimoto
John Sullivan



Michael Sullivan
Yanjun Sun
Maggie Lim Tan



Daisy Tang
Candace Ten Brink
Seng-Huat Teo



Napit Teparak
Kristof Terryn
Jeffrey Thompson



Congratulations!

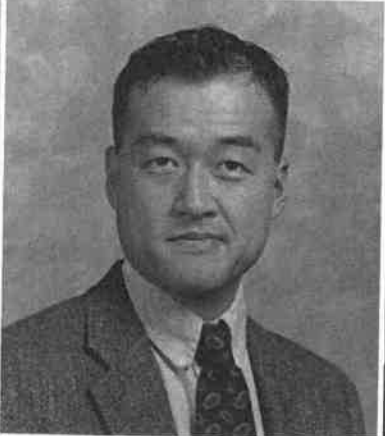
The Global Blue



Donald Thorn
Laura Timmis
Michael Timmis



Bryant Tolles
Gerald Tozin
Chia-Yin Tsai



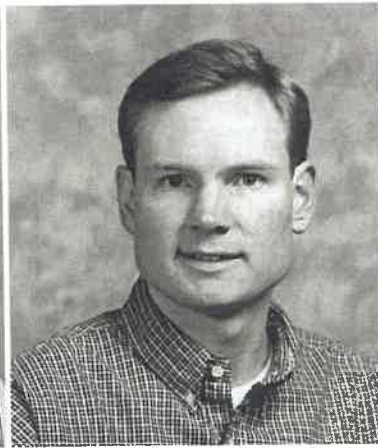
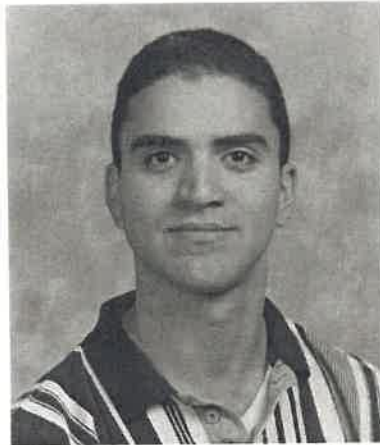
Shing-Wu Tseng
Atsuhiro Tsurumoto
Hiromi Tsurumoto



Jody Turin
Mark Turner
Claudine Vainrub

Congratulations!

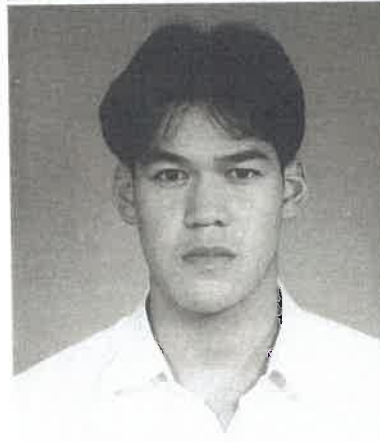
Ricardo Valenzuela
Michael Van Houweling
James Vanderbeek



Kelly Vendetti
Robert Vieyra
Bharat Vijayaraghavan



Waris Watanakun
Matthew Wegner
Robert Westover



Carolyn Weyrich
Michael Wheeler
Chip Whittaker

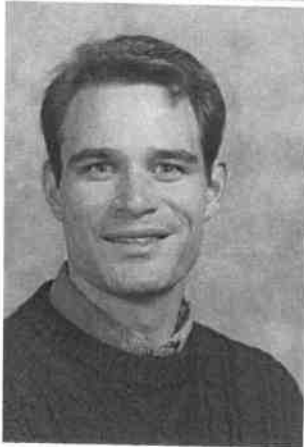


Congratulations!

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Marq Williams
Jeffrey Williams
Jeffrey Williams



Bruce Williamson
Craig Wilson
Rebecca Winder



David Wireman
Steven Wittwer
Andrew Wong



Keith Woods
Melissa Wout
Stacey Wyche

Congratulations!

Tsung-Chin Yang
Kamilah Yasin
Christine Yoo



Michael Zhu



Not pictured:

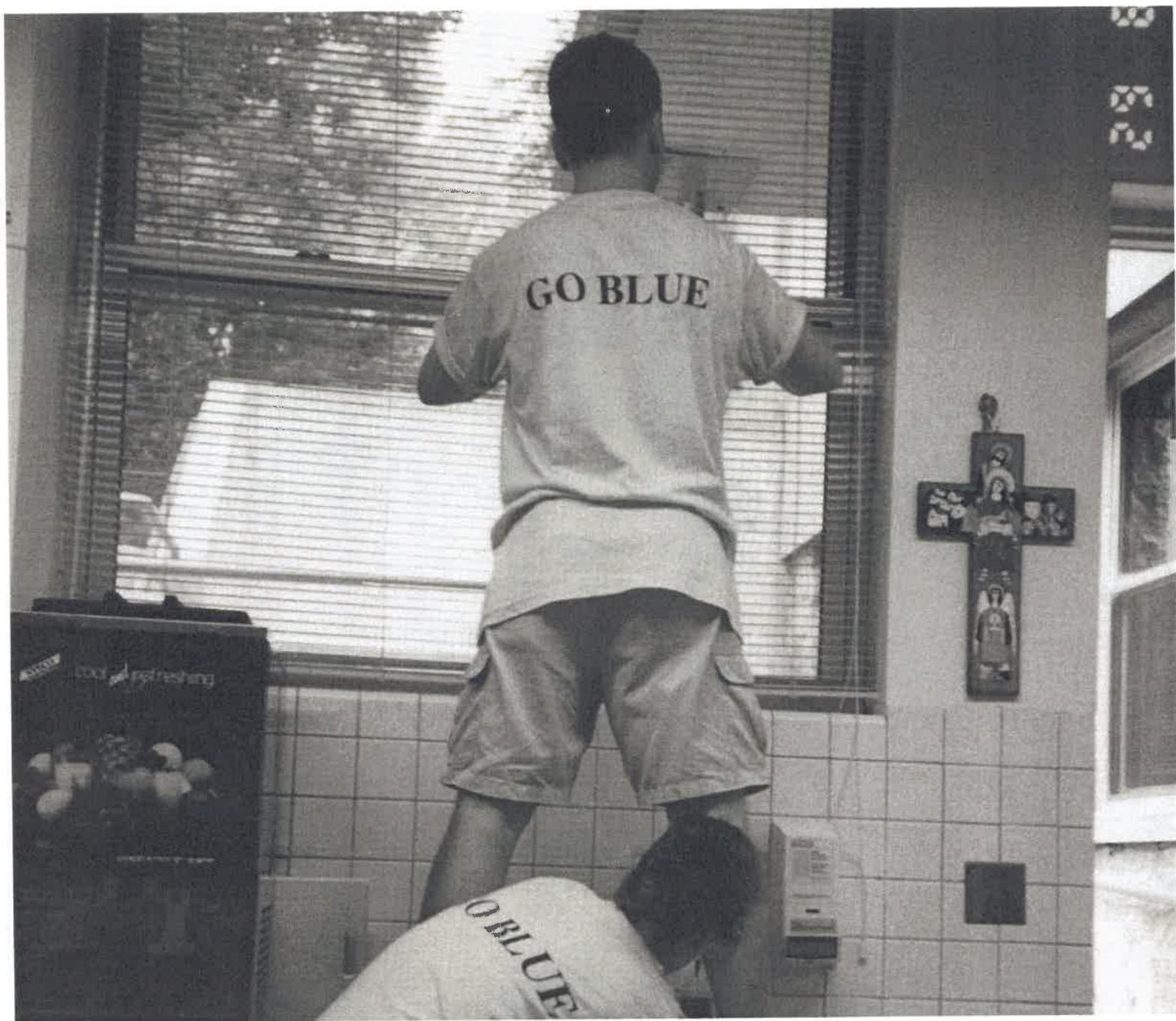
Michael Gerber
Anthony Grate
Meghan Henson
Ian Hunter
Pramod Iyengar
Mark Milstein

Anastasia Minor
Daniel Mooney
Jyothi Nambiar
Tracy Preuss
Tracy Scammell
Kathy Schwenk

Brian Tanis
James Townsend
Alan Toyomura
David Voyticky
John Watson

Congratulations!





The Class of 1998



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Michael Ainge
Guillaume Allary
Joseph Altieri



Paul Altman
Miguel Alvarez
Robert Anderson
Enrique Arguelles
Aimee Arlington



Randall Arndt
Michael Aronson
Neil Arreola
Mallikarjun Ays
Mahadevan Ayalar



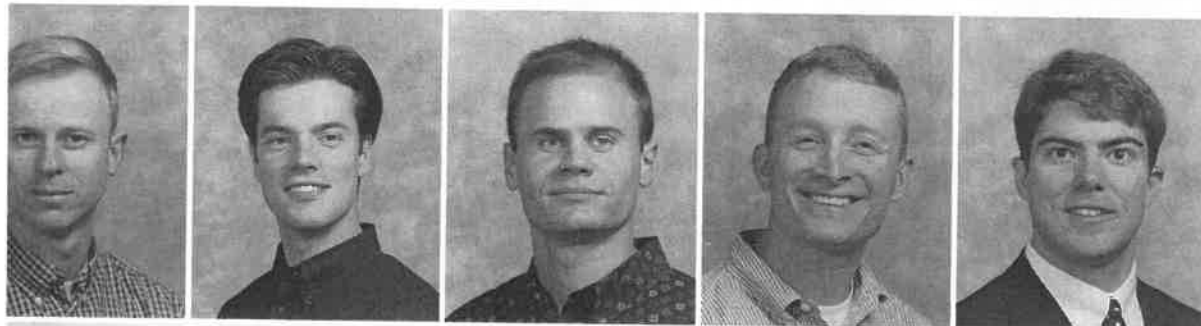
Omur Ayhan
Kathy Babel
Joseph Bagby
Kimberly Bahs
Glenn Balian



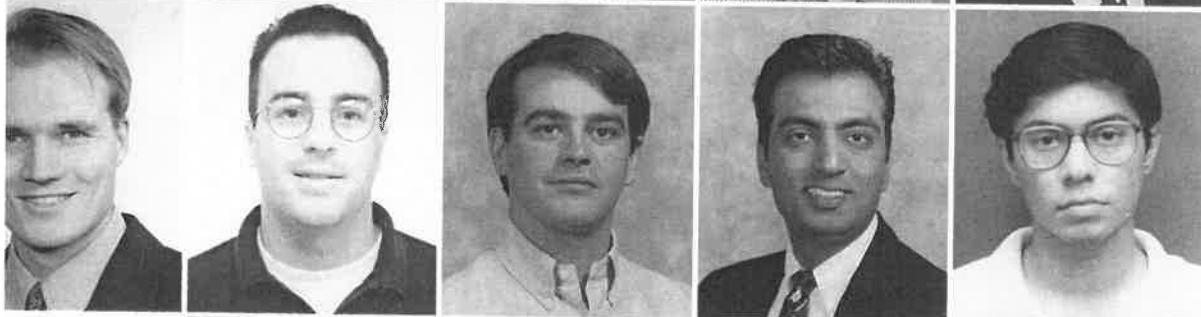
Kimberly Ballou
Vijay Banta
Roberto Barahona
Dan Barlev
Fabio Batista



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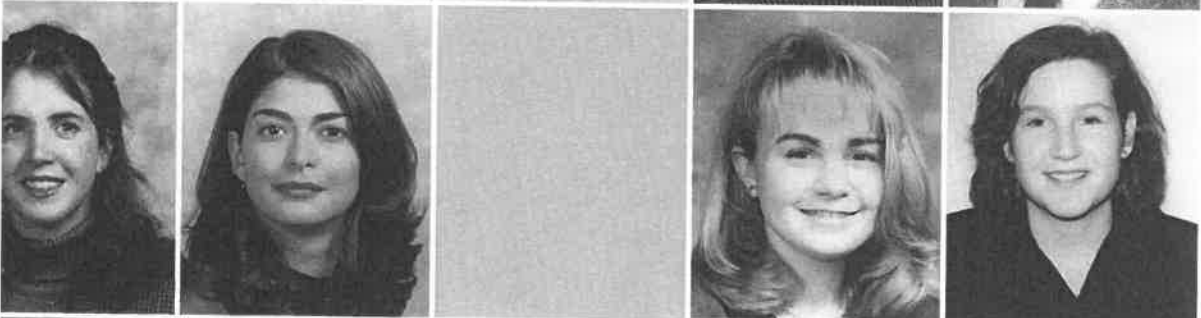
Oliver Baumhogger
Michael Belforte
Wes Benedict
Mark Benson
Craig Bergman



Mikko Bergman
JuanJo Bermudez
Rodrigo Bertelsen
Rohit Bery
Sujoy Bhattacharya



Robert Bixler
Flavia Black
Alan Bogomilsky
Michael Bohn
Daniel Bollman



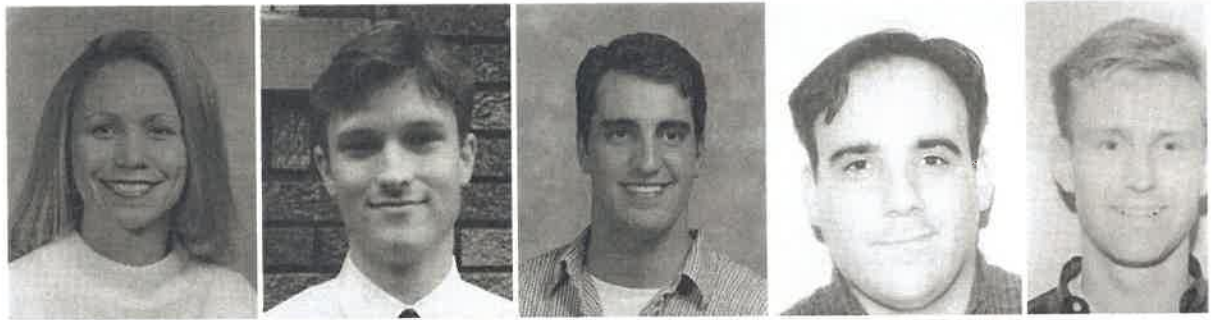
Ines Bonicelli
Allison Botero
Neal Bram
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Stephanie Broner



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Tracy Brown
Kofi Bruce
Bernard Brunner
Shannon Bryan

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T.D. Butzbaugh
Daniel Calonge
Chris Campbell



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Frank Carr
Craig Carrigan
Kirsten Carter
Tony Case



Juan Ceresa
Riccardo Cesarei
William Champine
Ruby Chang
Shu-Yuan Chao



Phyllis Chen
Rodney Chichester
Phatpuree Chinkulkitnivat
Michael Chludzinski
Frank Chong



Pezeng Chou
Phil Chuatirarak
Aliya Chupinijsak
Ozlem Citci
Michael Cobb



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Claudio Conti
Horacio Correge
William Cosby
Steven Cox



Catherine Crane
Kurt Cumming
Paul D'Alessandro
Andrea Damusis
Ken Daub



Justin Davey
Jim Davis
Jennifer Davis
Jean De La Mata
Jeffrey De Leon



Eugenio De Zagottis
Irene Delano
Dina Denham
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Elaine Dodson
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Mark Douglas

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Darryl Dunham
Elizabeth Ellis
Yakup Ergincan



Hakki Erkin
Walter Erwin
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Sheila Farrar
Janeene Fears



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Clark Fenton
Michael Ferrante
Lynda Ferrari
Maggie Finn



Katy Fiske
Brett Fliegler
Jeff Foland
Clotilde Fournier
Jim Fox



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Anthony Gaffaney
Richard Gajan
Bill Garity
Todd Garland



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Greg Geissenberger
Glenn Gibson
Mark Giles
Alfred Glancy
Thomas Glomski



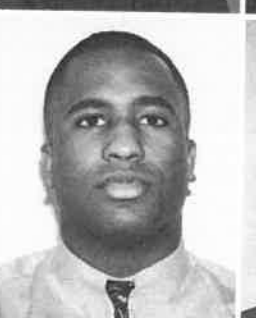
Aimee Luz Go
Daniel Gomes
Jose Gomes
Leopoldo Gomez-Zoebisch
Mitchell Goodman



Dwane Gossai
Dennis Graham
Teresa Grettenberg
Randy Grimes
Jill Gunderson



Baomin Guo
Mita Gupta
Steve Hain
Alberto Hamonet
Deborah Hanson



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Joseph Harris
Duane Hart
Sadahiko Hayakawa
John Hayase

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Thomas Held
Aimie Hendricks
Andrew Hendry
Juan Hernandez



Juan Carlos Herrera
Darin Hickman
W. Curt Hoffman
Patrick Holcomb
Alex Holderness



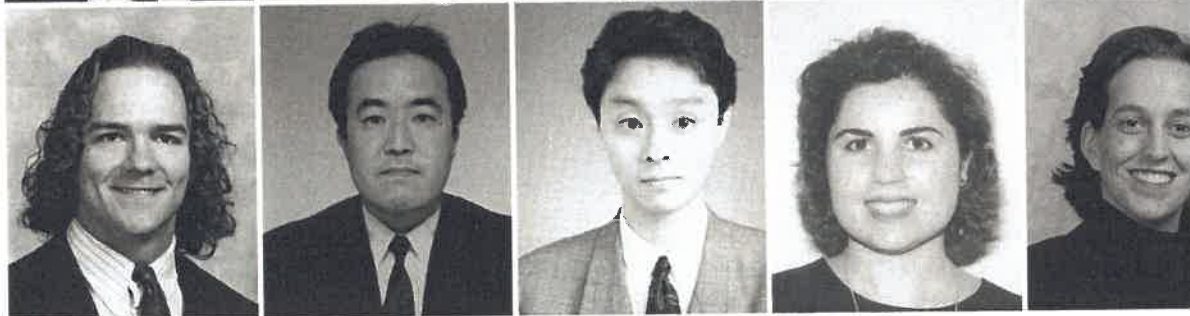
David Hollister
Sung Mo Hong
Thomas Horn
Eric Horowitz
Will Horton



Donald Houston
Andy Hove
David Hudson
Kurt Hulander
Curtis Hutcheson



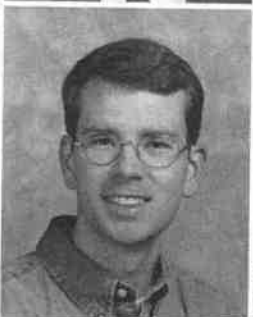
Kelly Hutchison
Morito Ito
Yasuki Iwai
Anne Marie Jacks
Galit Janco



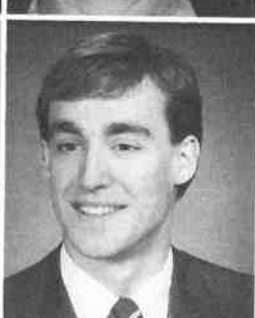
The Global Blue



Matthew Jauchius
Mark Jechura
Gayle Jennings
Patrik Johansson
Maxine Johnson



William Johnson
Fletcher Jones
Stephanie L. Jones
Stephanie R. Jones
Kevin Jonsson



Jose Juarez
Kishore Kagolanu
Simon Kahn
Steven Kahn
Marc Kaiser



Hyung-Kyu Kang
Alyssa Kaplan
Marc Kaplan
Fihry Karmadi
Sally Katovsich



Jan Kegelberg
Chris Keller
Sarah Kelly
H. Lewis Kennebrew, II
Ata Khan

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Lowell Kim
Sean Kinney
Franz Klein
Matthew Kleiman



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Diana Kraft
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Stephan Kunz
Jim Kuser
Sigmund Kyrdalen
Antonio La Camera



Michael Lamb
Tiffanie Lang
John Larkey
Alisa Lask
Job Lawrence



Oiazhir Ledezma
Yanyong Leelalumiert
Jose Lefler
Dave Lehmkuhl
Stefanie Leifer



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Rurong Li
Jeff Liebl
Larry Lien
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Sarah Lindsey
Daniel Littmann
Hou-Jen Liu
Andrei Livadariu



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Patrick Makarewich
Robert Mandra
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Sabrina Martinez
Nathaniel Mason, Jr.
Amy Masserang
Martha Masterman



Hirofumi Matsubayashi
Pablo Mautone
Peter Mavoides
Thomas Mazarakis
Amy McAuliffe



Brian McDonnell
Brian McKinley
Monica Meinrath
Ron Meisler
Sleiman Menassa



Luis Mendez
Steve Meredith
Patrick Mesa
Daniel Miller
Jun-Hong Min



Alidad Mireskandari
Nate Moore
Eamon Moran
Jorge Morasso
Zubin Mory



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Brad Muchlbauer
Roger Muller
Benoit Nachtergaele
Ryan Naftulin
Kitty Neumark



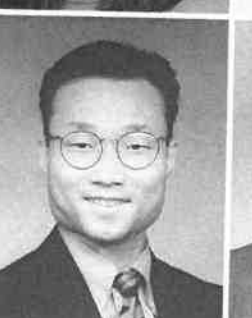
Jamie Newton
Dmitry Noraev
Ryan Nordberg
Michael O'Brien
Katie O'Rourke



Akanni Odle
Hyun Mee Oh
Sherleen Ong
Theodore Ongaro
Daniel Osafo



Brian Osborn
Meral Otelci
Chialin Ou
Marc Palmer
Richard Palmgren



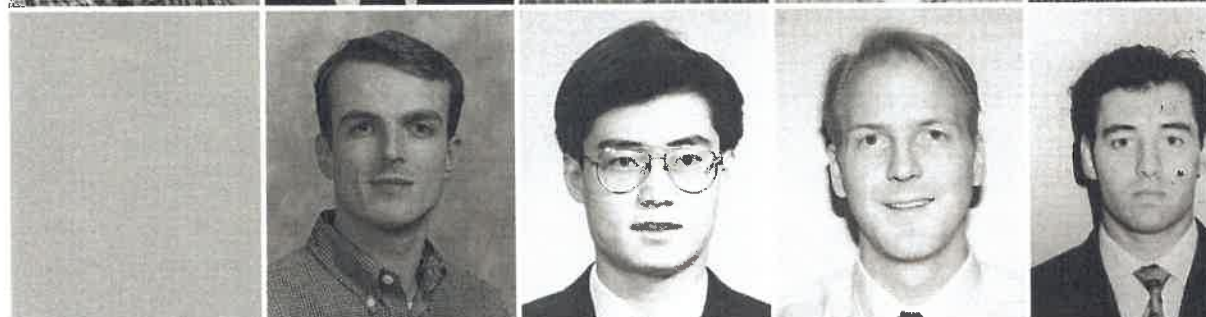
John Park
Samuel Park
Sangeok Park
Gil Peleg
Christopher Perrigo

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Tim Petersen
Michael Phelps
Geoffrey Phillips
Andres Piacentino



Anthony Polston
Anthony Psacharopolous
Jin Qian
Stephen Quane
Carlos Ramos Dubois



Fernanda Raso
Scott Reed
Kingsley Reeves
Stephen Reinhard
Scott Reus



Demille Richardson
Anthony Riggio
Gene Rigoni
Don Rim
Don Ritucci



Robyn Roberts
Daron Robertson
Renee Robinson
Miguel Rodrigues
Anamariela Rodriguez



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Benzione Ronen
Til Roquette
Scott Ross
Tobin Ross
Lisa Rubens



Edward Runkel
Hisayoshi Sakakibara
Gregory Salisbury
Miguel Sanchez
David Sanvido



Yuleika Saume
W.E. Tige Savage
Gary Schanman
Michael Schildkraut
Brad Schorer



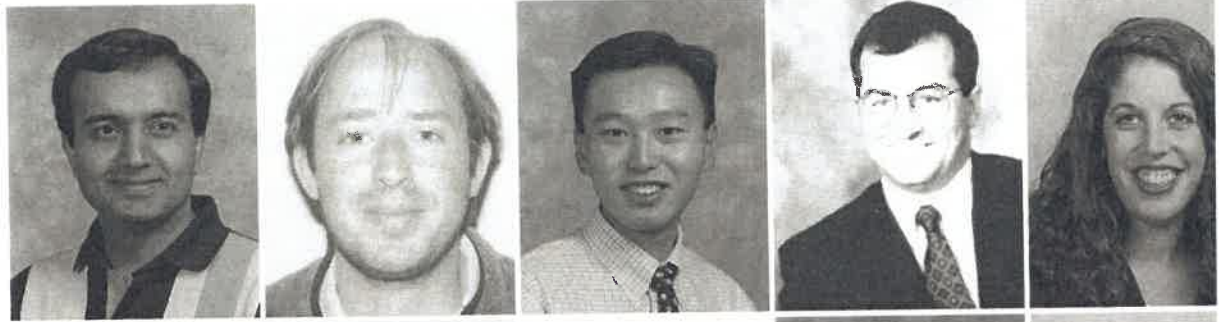
Sue Schroeder
Anthony Sebro
David Segebarth
Raji Sen
Amy Sheren



Hi-Do Shin
Jeonghun Shin
Manuel Sibert
Gian Sichel
Devendra Singh

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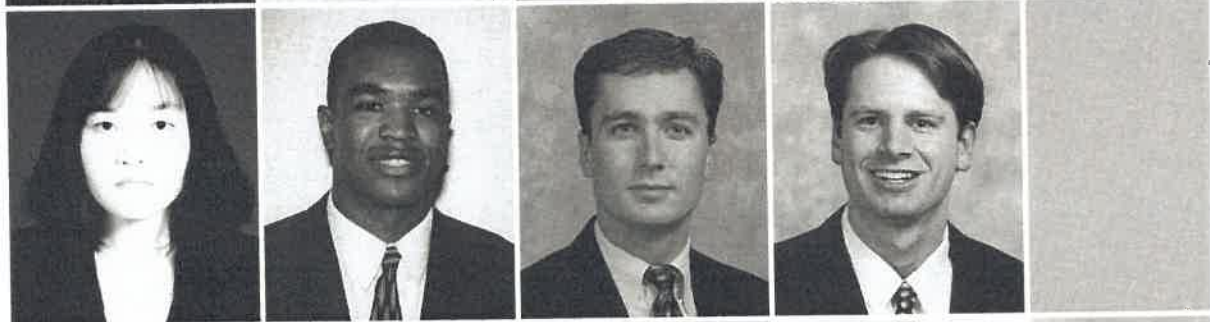
Raman Singh
Harley Sitner
Sun For Siu
Dan Skeeters
Stephanie Skolnik



Andres Slack
Greg Smith
Michael Smith
Weeyong Sohn
Ginoh Song



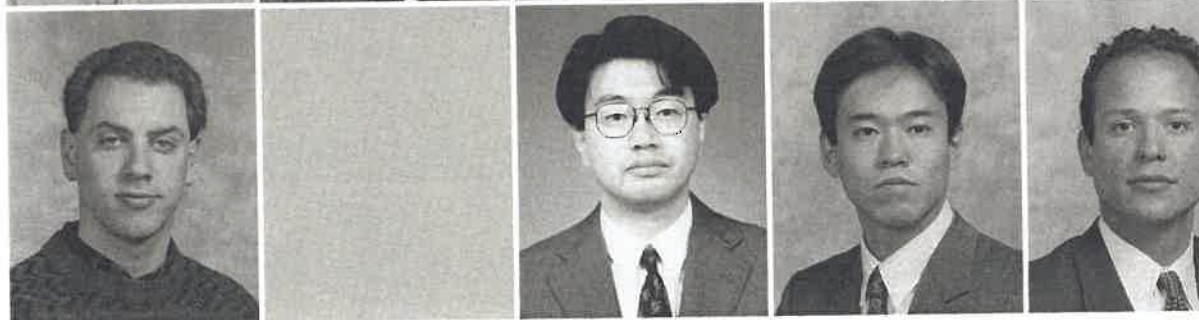
Parichat Songsurawate
Bral Spight
John Squire
Christopher Stadler
Stephanie Stanberry



Darren Starr
James Steele
Cheryl Stevens
Gregor Strazar
Christian Stulz



Joel Suddleson
Shogo Suzuki
Hiroiyuki Takahashi
Kazuo Takayama
Joham Tavera



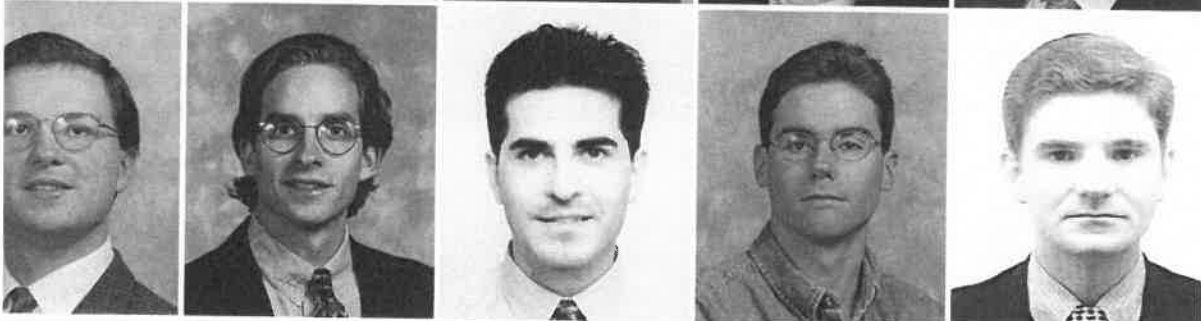
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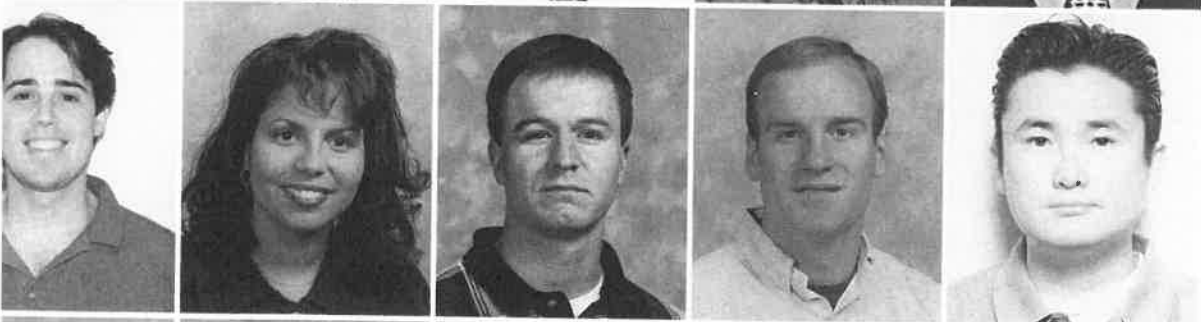
Raymond Tenenbaum
Surayut Thavikulwat
Arnaud Thierry
Phillandas Thompson
Margie Toy



Rebecca Treptow
Rajesh Trivedi
Jennifer Tseng
Nancy Tseng
Brian Tubbs



H. Erkut Uludag
David Valeck
Michael Valenzuela
Travis Vaughan
Emilio Vinas Tormo



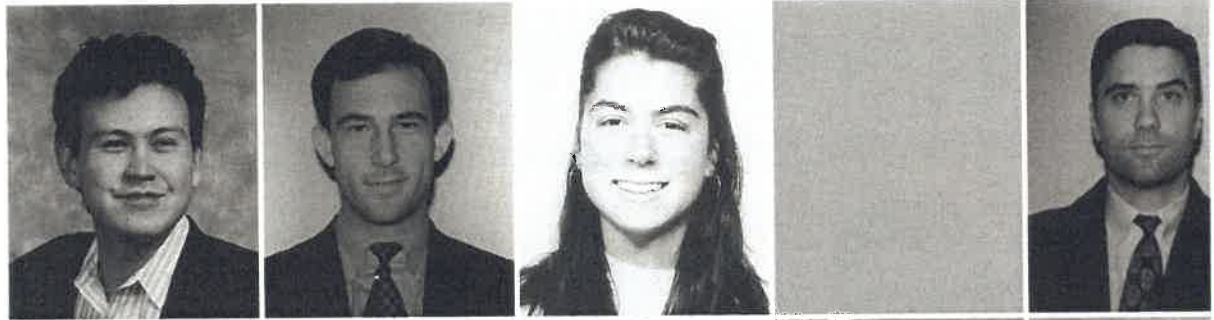
L. Michael Wachtel
Tracey Walker
J. Scott Walsh
David Walters
Ty Wang



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Christina White
Eric Williams
Olivia Williams
Katherine Wilson

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Scott Wilton
Jennifer Winn
Michele Wise
Timothy Wnuk



Brian Wu
Shuying Wu
Yasushi Yamada
Chwee Yap
Toshihiko Yarita

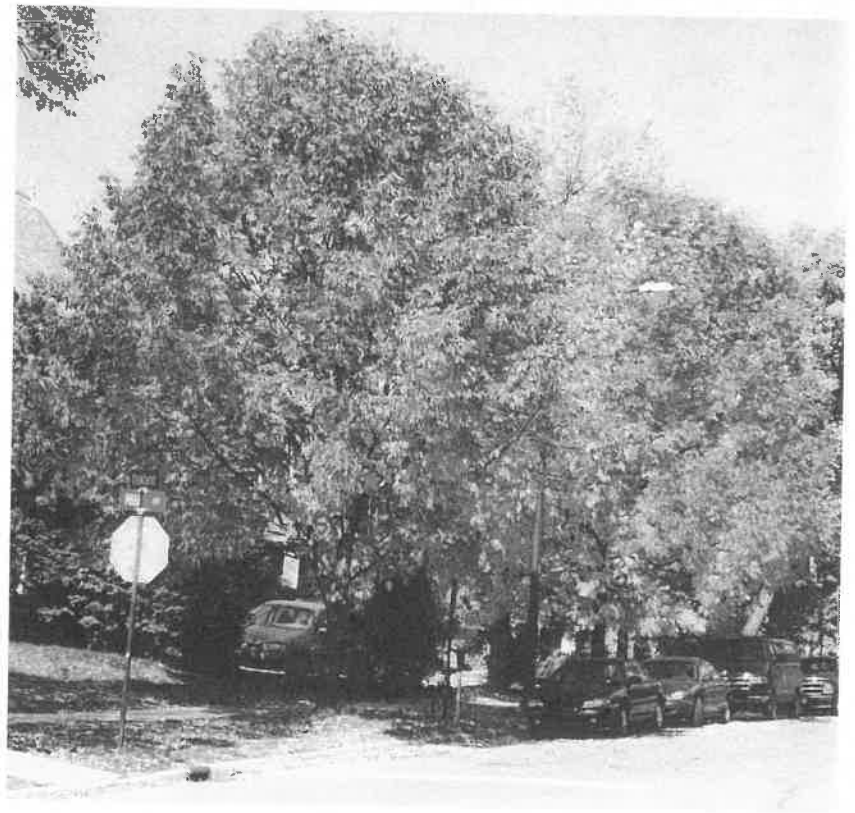
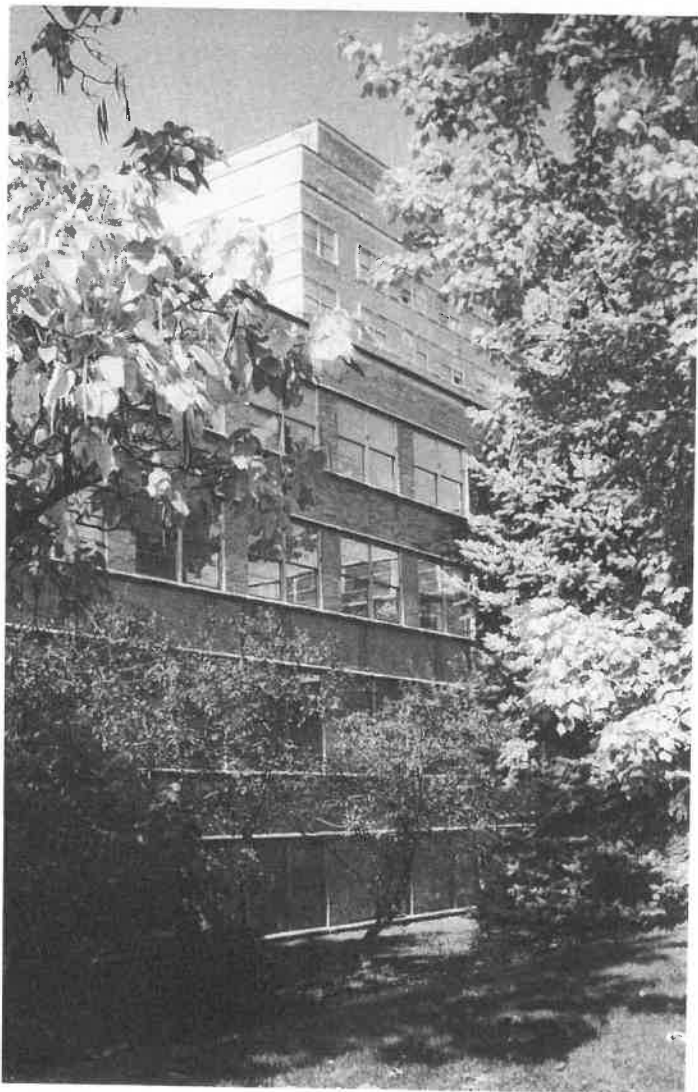


Shuo-Hung Yeh
Naoto Yokota
Ronald Yokubison
Grace Yuhico
Daniel Zarewych



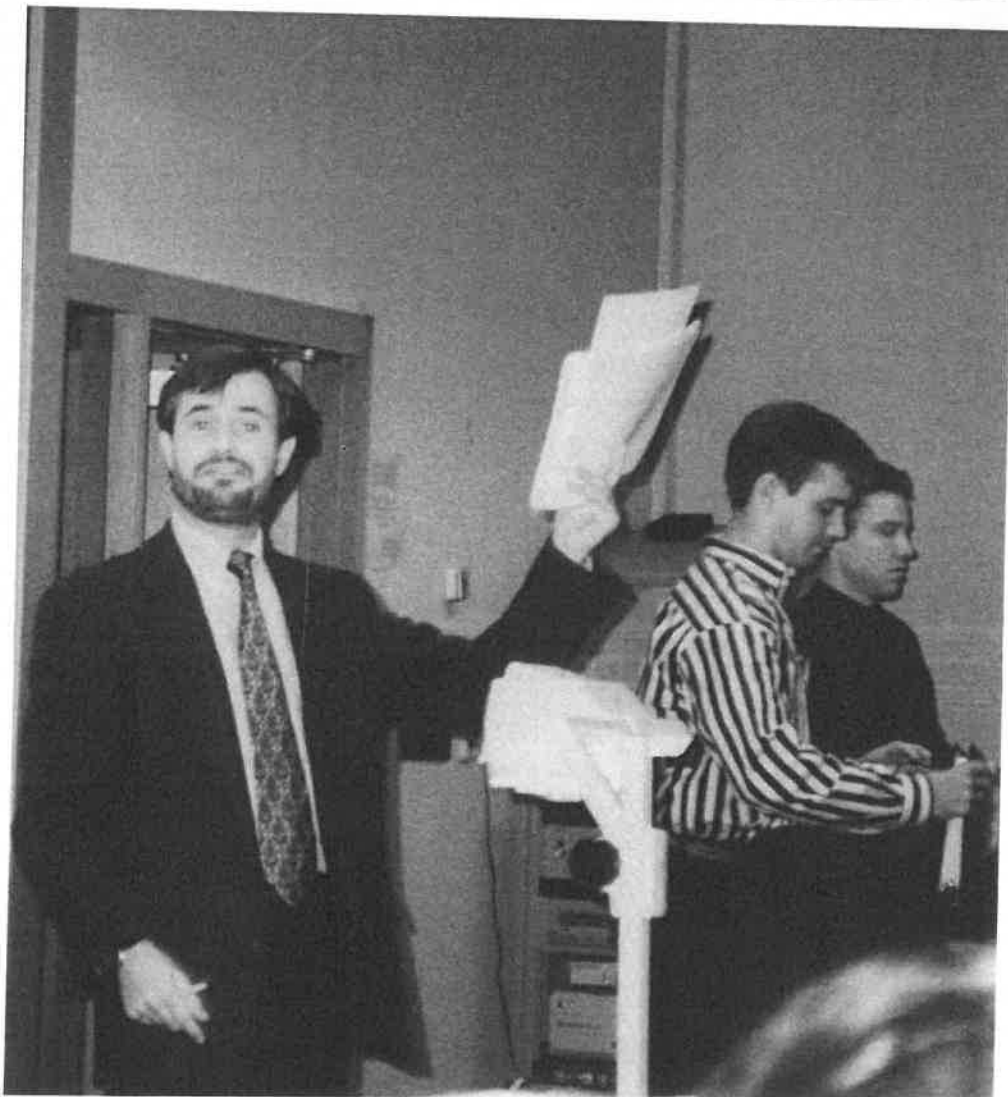
Sam Zayed
David Zinn







UMBS Faculty



Faculty Listing by Department

ACCOUNTING

Abarbanell, Jeffrey S
Anderson, Donald
(Vst Assoc Fall)
Anderson, Shannon W
Bird, Karen (Lec)
DeSimpeiare, James (Lec)
Dichev, Ilia
Frankel, Richard M
Imhoff, Eugene A, Jr
Indjejian, Raffi
Johnson, Marilyn F
Klemstine, Charles (Lec)
Lanen, William N
Lobo, Gerald (Vst Prof)
Lundholm, Russell J
Nanda, D (Vst Asst)
O'Leary, Ted (Vst Assoc Wtr)
Plumlee, David (Vst Assoc Wtr)
Skinner, Douglas J
Vargus Mark, (Vst Asst)
Wheeler, James E
Williams, Jeff (Lec)
Wright, David W

BUSINESS ADMINISTRATION

Bell, Lisa (Lec)
Brewer, Garry
DeWoskin, Kenneth J
Holmes, Jeff (Lec)
Jeong, Byungkee (Lec)
McGill, Andy (Vst Assoc)
Mercer, Graham (Lec)
Mizuchi, Mark
Whitman, Marna
Zald, Mayer N

BUSINESS ECONOMICS & PUBLIC POLICY

Butz, David
Crocker, Keith
Davis, Gilbert (Adj Assoc)
Edwards, Alfred L
Evenett, Simon (Vst Asst)
Gibbs, Michael (Vst Asst Fall)
Jackson, John
Kormendi, Roger C
Lafontaine, Francine
Masten, Scott E
Parker, Jonathan (Vst Asst)
Slemrod, Joel B
Snyder, Edward A
Suslow, Valerie Y
Svejnar, Jan
Terrell, Katherine
Velasco, Paul C
Whitaker, Gilbert R, Jr
Zimmerman, Martin B (Adj Prof)

COMPUTER & INFORMATION SYSTEMS

Blair, David C
Gordon, Michael
Krishnan, Mayuram
Moore, Scott
Murray, Dan (Vst Lec)
Ngwenyama, Ojelanki K
Olson, Judy S
Perry, Ray (Vst Prof)
Schnber, Thomas J
Severance, Dennis G
Van Houweling, Douglas (Adj)
Widmeyer, George (Adj Assoc)

CORPORATE STRATEGY

Afuah, Allan
Bantel, Karen (Vst Assoc)
Brenes, Esteban (Vst Assoc Fall)
Bund, Ian (Adj Lec Wtr)
Campbell, Mary (Adj Lec Wtr)
Conner, Kathleen R
deSmit, Jacob (Vst Prof Wtr)
Foster, Alan (Adj Prof)
Hart, Stuart L (Adj Asst)
Karnani, Aneel G
Lawlor, Andy (Lec)
Majumdar, Sumit K
Methe, David
Mitchell, Will G
Papajohn, Christine G
Penner-Hahn Joan (Vst Asst)
Pickard, William (Adj Prof)
Pralhad, C K
Psarouthakis, John (Adj Prof)
Swaminathan, Anand
Walsh, James

EXECUTIVE EDUCATION

Brockbank, J Wayne (Vst Asst)
Denison, Daniel R (Vst Assoc)
Monoky, John (Adj Prof)
Reilly, Raymond R
Ulrich, David O
Yeung, Arthur (Adj Assoc)

FINANCE & REAL ESTATE

Achour, Dominique (Vst Prof-Fall)
Allen, Peter (Adj Lec)
Bagnoli, Mark (Vst Assoc)
Berkovitch, Elazar
Bhattacharyya, Sugato
Brophy, David J
Capozza, Dennis R
Ebels, Dan (Vst Asst)
Forsyth, Joetta (Vst Asst)
Foster, Alan (Adj Prof)

Hirshleifer, David
Israel, Ronen
Johnson, Mark (Vst Asst)
Kaul, Gautam
Kim, E Han
Kon, Stanley J
Nanda, Vikram
Narayanan, M P
Nimalendran, M (Vst Assoc Fall)
Paul, Jonathan M (Vst Asst Wtr)
Persons, John (Vst Asst)
Seguin, Paul J
Seyhun, H Nejat
Shumway, Tyler (Lec)
Teoh, Siew
Thakor, Anjan
Varian, Hal R
Warther, Vincent

INTERNATIONAL BUSINESS

Brannen, Mary Y
Coval, Joshua (Vst Asst)
Dufey, Gunter
Hussman, John (Adj Asst)
Kim, E Han
Lieberthal, Kenneth
Lim, Linda
Mitchell, Will G
Oxley, Joanne
Rahman, Mahmud (Adj Asst)
Svejnar, Jan
Terrell, Katherine
Yeung, Bernard Y
Weinstein, David

LAW, HISTORY, & COMMUNICATION

Bulich, Heidi (Adj Asst)
Cameron, George D III
Dow, Steve (Vst Assoc)
Erdman, Kay (Adj Lec)
Fort, Timothy
Gordon, Marilyn (Lec)
Guthey, Eric (Vst Asst)
Harrington, Anne (Lec)
Hildebrandt, Herbert W
Johnson, Jill (Vst Asst Fall)
Koch, Cynthia (Adj Lec)
Kotzian, Nancy (Lec)
Lewis, David L
Muir, Dana M
Oswald, Lynda J
Rogers, Priscilla S
Salbu, Steve (Vst Assoc Fall)
Schipani, Cindy A
Siedel, George J, III
Thomas, Jane (Lec)

MARKETING

Ahuvia, Aaron C
Anderson, Eugene W
Bagozzi, Richard P
Batra, Rajeev
Bryant, Barbara Eventt (Adj Res)
Chapman, Randall (Vst Prof)
Choi, J (Adj Asst Fall)
Fornell, Claes G
Gopinath, M (Vst Lec)
Gupta, Sunil
Gurhan, Zeynep
Johnson, Michael D
Kinnear, Thomas C
Martin, Claude R, Jr
Priester, Joseph
Ramaswamy, Venkatram
Ryan, Michael J
Sailors, John J
Stephens, Debra (Vst Asst)
Taylor, James R
Ziellow, Dixie (Vst Asst)

OPERATIONS MANAGEMENT

Ettlie, John E
Haessier, Robert W
Kapuscinski, Roman
Lovejoy, William
Reece, James S
Sethuraman, Kannan
Stecke, Kathryn E
Svaan, Eric (Lec)
Sweeney, Paul E (Lec)
Talbot, F Brian

ORGANIZATIONAL BEHAVIOR & HUMAN RESOURCE MANAGEMENT

Ashford, Susan
Baker, Wayne
Beale, Ruby (Adj Asst)
Brannen, Mary Y
Caproni, Paula J
Cox, Taylor, Jr
DeGraff, Jeff (Adj Assoc)
Dutton, Jane E
Edwards, Jeffrey R
Kahn, Joel (Vst Asst)
Lee, Fiona
McGraw, Rod (Adj Prof)
Meyers, Gerald (Vst Prof)
Meyerson, Debra A (Adj Asst)
Miller, Edwin L
Mirvis, Philip (Adj Prof Wtr)
Perlow, Leslie (Vst Asst)
Price, Richard
Quinn, Robert E

Sandelands, Lloyd
Sastry, Anjali
Sutcliffe, Kathleen
Tichy, Noel M
Tropman, John E
Walsh, James
Weick, Karl E
Weiss, Janet A
White, B Joseph

STATISTICS & MANAGEMENT SCIENCE

Andrews, Richard V
Damien, Paul
Lenk, Peter J
Lietchy, John (Vst)
Sepanski, Jungsyn
Thompson, Ronald
Young, Martin R

EMERITUS

Adams, Robert
Arnett, Harold
Bond, Floyd
Brinkerhoff, James
Crawford, Merle
Danielson, Lee E
Davisson, Charles
Edwards, Alfred L
Filgas, James
Griffin, Carleton H
Hayes, Douglas A
Hosmer, LaRue T
Jones, Dallas L
Kell, Walter G
Leabo, Dick A
Mautz, Robert
McCracken, Paul V
Mitchell, Edward J
Molier, William G
Pierpont, Wilbur K
Pilcher, C James
Scott, James
Skadden, Donald
Southwick, Arthur I
Spivey, W Allen
Swinyard, Alfred
Terpstra, Vern
Warshaw, Martin R
Wroblewski, William

FACULTY



Abarbanell, Jeffrey S.
Accounting



Afuah, Allan
Corporate Strategy



Ahuvia, Aaron C.
Marketing



Anderson, Eugene W.
Marketing



Anderson, Shannon W.
Accounting



Andrews, Richard W.
Statistics & Management Science



Arnett, Harold
Emeritus



Ashford, Susan
Organizational Behavior & Human
Resource Management



Aagozzi, Richard P.
Marketing



Bantei, Karen (Vst Assoc)
Corporate Strategy



Batra, Rajeev
Marketing



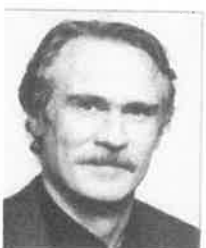
Beale, Ruby (Adj Asst)
Organizational Behavior & Human
Resource Management



Bell, Lisa (Lec)



Berkovitch, Eleazar
Finance & Real Estate



Blair, David C.
Computer & Information Systems



Brannen, Mary Y
International Business
Organizational Behavior & Human
Resource Management



Brockbank, J. Wayne (Vst Asst)
Executive Education



Brophy, David J.
Finance & Real Estate



**Bryant, Barbara Everitt (Adj
Res)**
Marketing



Butz, David
Business Economics & Public
Policy



Cameron, George D. III
History & Communication



Capozza, Dennis R.
Finance & Real Estate



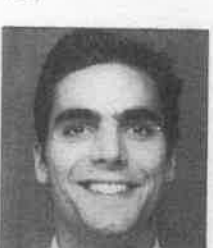
Caproni, Paula J.
Organizational Behavior & Human
Resource Management



Chapman, Randall (Vst Prof)
Marketing



Conner, Kathleen R.
Corporate Strategy



Coval, Joshua (Vst Asst)
International Business





Dow, Steve (Vst Assoc)
Law, History & Communication



Dufey, Gunter
International Business



Dutton, Jane E.
Organizational Behavior & Human
Resource Management



Edwards, Alfred L.
Business Economics & Public
Policy
Emeritus



Edwards, Jeffrey R.
Organizational Behavior & Human
Resource Management



Ettie, John E.
Operations Management



Fornell, Claes G.
Marketing



Fort, Timothy
Law, History & Communication



Foster, Alan (Adj Prof)
Corporate Strategy
Finance & Real Estate



Franke, Richard M.
Accounting



Gordon, Michael
Computer & Information Systems



Griffin, Carleton H.
Economics



Gupta, Sunil
Marketing



Gurhan, Zeynep
Marketing



Haessler, Robert W.
Operations Management



Harnagton, Anne (Lect)
Law, History & Communication



Hart, Stuart L. (Adj Asst)
Corporate Strategy



Hildebrandt, Herbert W.
Law, History & Communication



Hirschleiter, David
Finance & Real Estate



Hoerner, LaRue T.
Emeritus



Hussman, John (Adj Asst)
International Business



Imhoff, Eugene A., Jr.
Accounting



Johnson, Marilyn F.
Accounting



Johnson, Michael D.
Marketing



Kahn, Joel (Vst Asst)
Organizational Behavior & Human
Resource Management



Karnani, Ansel G.
Corporate Strategy



Kaul, Gautam
Finance & Real Estate



Kim, E. Han
Finance & Real Estate
International Business



Kinneer, Thomas C.
Marketing



Klemstine, Charles (Lect)
Accounting



Kon, Stanley J.
Finance & Real Estate



Kornendi, Roger C.
Business Economics & Public
Policy



Lafontaine, Francine
Business Economics & Public
Policy



Lanen, William N.
Accounting



Lawlor, Andy (Lect)
Corporate Strategy



Lark, Peter J.
Statistics & Management Science



Lewis, David L.
Law: History & Communication



Lieberthal, Kenneth
International Business



Lim, Linda
International Business



Lovejoy, William
Operations Management



Lundholm, Russell J.
Accounting



Majumdar, Sumit K.
Corporate Strategy



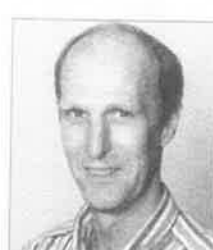
Martin, Claude R., Jr.
Marketing



Masten, Scott E.
Business Economics & Public Policy



McGill, Andy (Vst Assoc)
Business Administration



Mercer, Graham (Lec)
Business Administration



Meyers, Gerald (Vst Prof)
Organizational Behavior & Human Resource Management



Miller, Edwin L.
Organizational Behavior & Human Resource Management



Mitchell, Will G.
Corporate Strategy
International Business



Moore, Scott
Computer & Information Systems



Nanda, D. (Vst Asst)
Accounting



Narayanan, M.P.
Finance & Real Estate



Ngwenyama, Ojelanki K.
Computer & Information Systems



Olson, Judy S.
Computer & Information Systems



Oswald, Lynda J.
Law: History & Communication



Papajohn, Christine G.
Corporate Strategy



Paul, Jonathan M. (Vst Asst)
Wtr
Finance & Real Estate



Penner-Hahn, Joan (Vst Asst)
Corporate Strategy



Perry, Ray (Vst Prof)
Computer & Information Systems



Persons, John (Vst Asst)
Finance & Real Estate



Prahalad, C.K.
Corporate Strategy



Priestler, Joseph
Marketing



Psarouthakis, John (Adj Prof)
Corporate Strategy



Quinn, Robert E.
Organizational Behavior & Human Resource Management



Ramaswamy, Venkatram
Marketing



Reece, James S.
Operations Management





Sastry, Anjan
Organizational Behavior & Human
Resource Management



Schipani, Cindy A.
Law, History & Communication



Schriber, Thomas J.
Computer & Information Systems



Sepanski, Jungsyran H.
Statistics & Management Science



Sethuraman, Kanna
Operations Management



Severance, Dennis G.
Computer & Information Systems



Seyhun, H. Noxt
Finance & Real Estate



Siedel, George J. III
Law, History & Communication



Skinner, Douglas J.
Accounting



Sienrod, Joel B.
Business Economics & Public
Policy



Snyder, Edward A.
Business Economics & Public
Policy



Steckle, Kathryn E.
Operations Management



Stephens, Debra (Vat Asst)
Marketing



Susiow, Valerie V.
Business Economics & Public
Policy



Sutcliffe, Kathleen
Organizational Behavior & Human
Resource Management



Svaan, Eric I.lect
Operations Management



Svejnar, Jan
Business Economics & Public
Policy



Swaminathan, Anand
Corporate Strategy



Sweeney, Paul E. (Lec)
Operations Management



Talbot, F. Brian
Operations Management



Taylor, James R.
Marketing



Teon, Siew
Finance & Real Estate



Terrell, Katherine
Business Economics & Public
Policy
International Business



Thakor, Anjan
Finance & Real Estate



Thomas, Jane (Lec)
Law, History & Communication



Tichy, Noel M.
Organizational Behavior & Human
Resource Management



Ulrich, David O.
Executive Education



Varian, Hal R.
Finance & Real Estate



Velasco, Paul C.
Business Economics & Public
Policy



Waish, James
Corporate Strategy
Organizational Behavior & Human
Resource Management



Warther, Vincent
Finance & Real Estate



Weick, Karl E.
Organizational Behavior & Human
Resource Management



Welas, Janet A.
Organizational Behavior & Human
Resource Management



Wheeler, James E.
Accounting



Whitaker, Gilbert R. Jr.
Business Economics & Public
Policy



White, B. Joseph
Organizational Behavior & Human
Resource Management



Whitman, Marina
Business Administration



Widmeyer, George (Adj Assoc)
Computer & Information Systems



Williams, Jeff (Lec)
Accounting



Wright, David W.
Accounting



Yeung, Arthur (Adj Assoc)
Executive Education



Yeung, Bernard Y.
International Business



Young, Martin R.
Statistics & Management Science



Zaid, Mayer N.
Business Administration



Zietlow, Dixie (Vst Asst)
Marketing



Zimmerman, Martin B. (Adj Prof)
Business Economics & Public Policy

Faculty Not pictured:

Achour, Dominique (Vst Prof-Fall)
Allen, Peter (Adj, Lec)
Anderson, Donald (Vst Assoc Fall)
Bagnoli, Mark (Vst Assoc)
Baker, Wayne
Bhattacharyya, Sugato
Biro, Karen (Lec)

Brewer, Esteban (Vst Assoc Fall)
Brewer, Gary
Bulch, Heidi (Adj Asst)
Bund, Ian (Adj Lec Wtr)
Campbell, Mary (Adj Lec Wtr)
Choi, J. (Adj Asst Fall)
deSmit, Jacob (Vst Prof Wtr)
DeWoskin, Kenneth J.
Denson, Daniel R. (Vst Assoc)
Elsis, Dan (Vst Asst)

Erdman, Kay (Adj Lec)
Evanett, Simon (Vst Asst)
Forsyth, Joella (Vst Asst)
Gibbs, Michael (Vst Asst Fall)
Gopinath, M. (Vst Lec)
Gordon, Marilyn (Lec)
Guthrie, Eric (Vst Asst)
Holmes, Jeff (Lec)
Indjevik, Rafi
Israel, Ronen

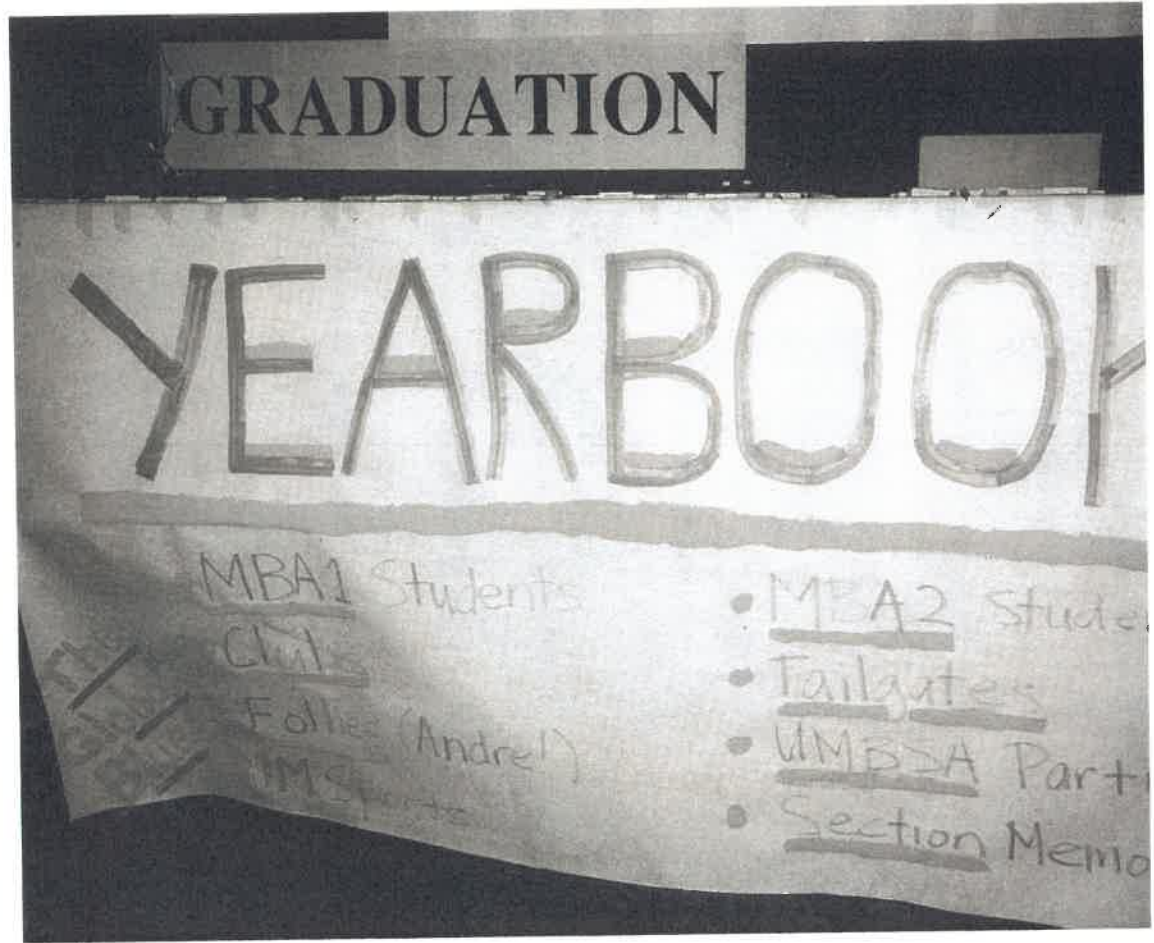
Jackson, John
Jeong, Byungkwe (Lec)
Johnson, Jill (Vst Asst Fall)
Johnson, Mark (Vst Asst)
Kapusinski, Roman
Koch, Cynthia (Adj Lec)
Kotzian, Nancy (Lec)
Krishnan, Mayuram
Lee, Fiona
Lietchy, John (Vst Asst)

Lobo, Gerald (Vst Prof)
McGraw, Rod (Adj Prof)
Methe, David
Meyerson, Debra A. (Adj Asst)
Mirvis, Philip (Adj Prof Wtr)
Mizuchi, Mark
Monckey, John (Adj Prof)
Mun, Dana M.
Murray, Dan (Vst Lec)
Nanda, Vikram

Nimandendran, M. (Vst Assoc Fall)
O'Leary, Ted (Vst Assoc Wtr)
Oxley, Joanne
Parker, Jonathan (Vst Asst)
Perlow, Leske (Vst Asst)
Pickard, William (Adj Prof)
Plumlee, David (Vst Assoc Wtr)
Price, Richard
Rahman, Mahmud (Adj Asst)
Segun, Paul J.

Shumway, Tyler (Lec)
Swinyard, Alfred
Thompson, Ronald
Tropman, John E. (Adj Prof)
Van Houweing, Douglas (Adj)
Vargus, Mark (Vst Asst)
Weinstein, David
Wrzeski, William

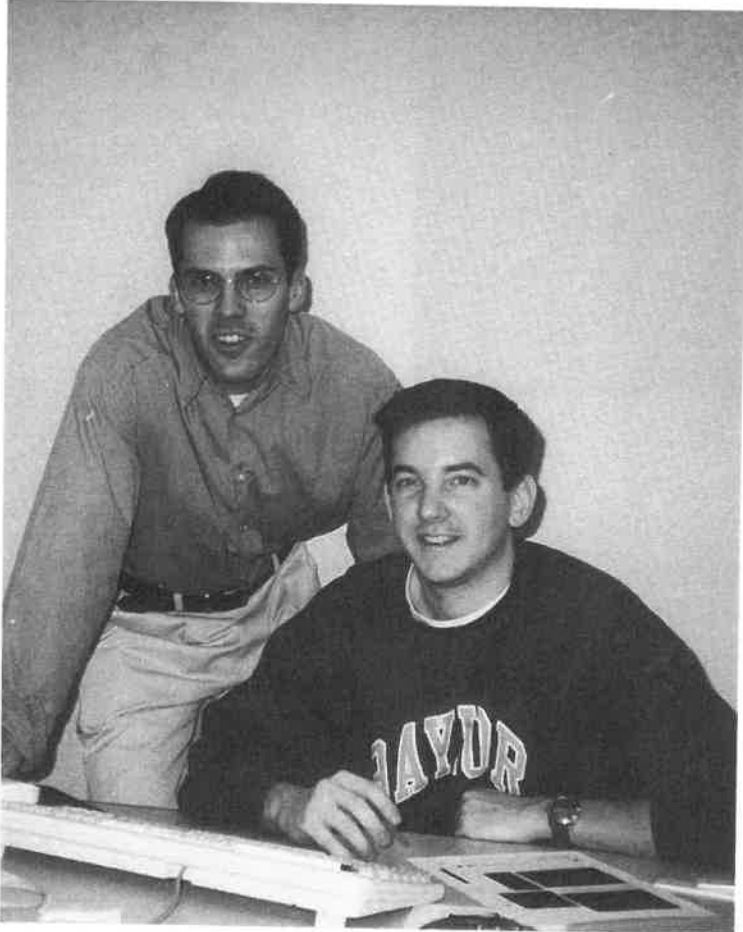
New idea for a Halloween costume -- the Yearbook staff will do just about anything to get a sale.



(above and right) The Yearbook "war room" -- every inch of space is cluttered and caffeine is close at hand...

No trapped white space....

Yearbook Team



Yearbook staff: (clockwise from far left) Stephen Lovass, Matt Brookshier, Per Hong, Joanna Prokosch, Katy Fiske, Marla Horton, Laura Brickmeier, and Elizabeth Ellis (not pictured: Christy Campbell, Jyothi Nambiar and Sue Schroeder)





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Mike Weber MBA '91
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Internal Revenue Service
Statistics of Income Division
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202-874-0877

*Hail to the
Victors Valiant
Hail to the
Conquering
Heroes
Hail, Hail to
Michigan
The Leaders
and the Best*

**THE YELLOW AND
BLUE**

**Sing to the colors that
float in the light;
Hurrah for the Yellow
and Blue!**

**Yellow the stars as they
ride thro' the night,
and reel in a
rollicking crew;**

**Yellow the fields where
ripens the grain,
and yellow the moon on
the harvest wain;
Hail!**

**Hail to the colors that
float in the light;
Hurrah for the
Yellow and Blue!**

*Hail to the
Victors Valiant
Hail to the
Conquering
Heroes
Hail, Hail to
Michigan
Champions
of the West*

